

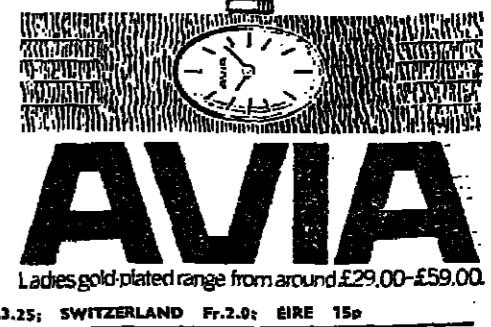


FINANCIAL TIMES

No. 27,595

Tuesday June 27 1978

**15p



NEWS SUMMARY

GENERAL

South Yemen leader ousted

resident Salem Rubai Ali of South Yemen has been executed after being overthrown by other members of the Marxist National Front Party, the state-run Aden Radio reported last night.

The Front's Central Committee had accused Mr. Rubai Ali of attempting to overthrow it and ordering the bombing of the presidential palace while the committee was in session. Mr. Nasser Mohammed has been appointed President and will continue as Prime Minister.

Aden was rocked by heavy fighting only 24 hours after the new Yemen regime denied involvement in the parcel bomb assassination last Saturday of President Ahmed Al Ghashmi of South Yemen. Page 3

Whaling ban

Japan withdrew its plan for a year ban on commercial whaling at the start of the International Whaling Commission's meeting in London yesterday. It strongly denied that it had been under pressure from Japan and a 55m sugar contract had been in the balance.

The Panamanian Government is not yet under pressure from body," said St. Roger Esguerra, the Panamanian commissioner and ambassador to the Back Page

versailles hit

Left-wing groups and a separatist organisation claimed responsibility for a bomb attack which severely damaged a picture gallery in a recently restored wing of the Palais Royal, opened by quiet trading. The New York Comex June settlement price fell 70 points to \$185.10.

• GOLD fell \$1 to \$185 in Wall Street fell 10.74 to \$12.28 on interest rate concern.

World airlines earn £1.6bn

Airlines throughout the world earned an operating profit of £1.6bn last year. Back page. British Airways and British Caledonian Airways will fight to be the designated UK airline on the new London-Dallas/Fort Worth route at a hearing which starts tomorrow. Page 6

• EMPLOYMENT Appeals Tribunal ruled a worker who was expelled from his trade union had no redress against his employers for being dismissed from a factory where a closed shop existed—even though the expulsion was later held to be invalid. Page 10

• DURABLE GOODS retailers did best out of the increase in retail sales in April, according to Business Statistics Office figures. Page 7. The latest Financial Times survey of consumer confidence gave a much more gloomy result than at the time of the April Budget. Page 9. US consumers are pessimistic about inflation. Page 4

• DEUTSCHE BP's £210m deal with Veba Energy Group is being examined by the West German cartel office. Page 33

• UNEMPLOYMENT is expected to increase in all the main industrial countries as a result of continuing low rates of economic growth, according to the London-based consultants Economic Models. Page 7

• MR. JOHN ELTON, who became chief executive of Hill Samuel at the beginning of the year, has decided to retire from full time executive duties.

• COMPANIES

• EATON, of the U.S., is making a \$375.5m bid for Cutler-Hammer, the electronic controls company in which it acquired a 32 per cent holding two weeks ago. Page 32

• TRIDENT TV increased pre-tax profit to £1.67m (£3.61m) in the first half year to March 31. Page 30

• CATTLE'S (HOLDINGS) increased pre-tax profits to £1.5m (£1.22m) in the year to March 31. Page 28

PRICE CHANGES YESTERDAY

PRICE CHANGES YESTERDAY		
In pence unless otherwise indicated		
• CLOSE RISES		
Utd. Devs. 236 + 21	236 + 21	236 + 21
Utd. 144 + 5	144 + 5	144 + 5
Stock Conversion 228 + 6	228 + 6	228 + 6
Broken Hill 132 + 6	132 + 6	132 + 6
Union Discourt 307 + 17	307 + 17	307 + 17
Whitecroft 247 + 5	247 + 5	247 + 5
Willis Faber 219 + 10	219 + 10	219 + 10
Siebens (UK) 216 - 3	216 - 3	216 - 3
RTZ		
FALLS		
Eschea. 12pc 13-17. £121 - 1	£121 - 1	£121 - 1
Beecham 630 - 5	630 - 5	630 - 5
Bowater 100 - 5	100 - 5	100 - 5
Common Bros. 122 - 8	122 - 8	122 - 8
Glaxo 540 - 12	540 - 12	540 - 12
GUS A 335 - 10	335 - 10	335 - 10
IC Gas 262 - 4	262 - 4	262 - 4
Ind. Min. 293 - 4	293 - 4	293 - 4
Minet. Hides. 183 - 5	183 - 5	183 - 5
Mothercare 152 - 4	152 - 4	152 - 4
Pearl Assurance 220 - 8	220 - 8	220 - 8
Sotheby PR 278 - 7	278 - 7	278 - 7
Stock Conversion 228 - 7	228 - 7	228 - 7
Thorn Elect. 317 - 7	317 - 7	317 - 7
Union Discourt 307 + 10	307 + 10	307 + 10
Whitecroft 247 + 5	247 + 5	247 + 5
Willis Faber 219 + 10	219 + 10	219 + 10
Siebens (UK) 216 - 3	216 - 3	216 - 3
RTZ		

Page 50-52 £211 - 1

CONTINENTAL SELLING PRICES: AUSTRIA 50.15; BELGIUM Fr.25; DENMARK Kr.3.5; FRANCE Fr.3.8; GERMANY DM2.8; ITALY L.500; NETHERLANDS Fl.3.8; NORWAY Kr.3.5; PORTUGAL Esc.20; SPAIN Pta.40; SWEDEN Kr.3.25; SWITZERLAND Fr.2.0; EIRE 15p

United considers £1bn order for European Airbus

BY JOHN WYLES: NEW YORK, June 26

United Airlines, the largest U.S. commercial carrier, is believed to be considering placing orders worth between \$1.5bn and \$2bn (£815m-£1.1bn) for the proposed B10 version of Airbus Industrie's A300 wide-bodied jet.

United's directors are expected to have taken a formal decision about a third of this amount to produce the aircraft, which would be a downsized version of the B4.

However, an order from United would put this decision beyond question.

Mr. Richard Farnsworth, United president and chief executive, indicated at the end of April that guaranteed financing on United's order might give Airbus the edge over Boeing.

It is understood that the airline has been negotiating for 25 B10s for delivery by 1982, with an option on another 40 to be delivered after 1982 at the rate of about one a month. United has indicated that its total requirement could be for 100 aircraft.

This is because the B10 would be available earlier—mid-1982 compared with late 1982 or early 1983 for the Boeing 767—and because the Airbus Industrie consortium will be able to offer a financing package based on export guarantees which Boeing may be reluctant to match.

The Airbus Industrie consortium is largely a Franco-West German undertaking with wings being built in the UK.

Although increasingly confident, Airbus negotiators are not ready to claim that the United order is home and dry.

Pressures on the airline to stay loyal to domestic manufacturers are intense, although the path to ordering foreign aircraft was substantially cleared in April when Eastern Airlines placed a substantial order for 23 A300 B4s.

Eastern also took an option on a aircraft offering greater fuel economy than the present generation of jets and less noise. Both have been strong selling points for the A300 B4. But, since it plans to spend \$80m by 1986 on new jets and will have to find

Callaghan air talks Page 4

Hint

United's fleet—which is ten years old on average—is mature in comparison with some of its competitors. The aircraft is stemmest from U.S. airlines' disappointing operating experience with European jets during 1980s.

Another important factor is that a number of reputable aviation industry observers returned last month from a visit to the Airbus plant at Toulouse, impressed by what they had seen and heard.

Mr. Edmund Greenseth, of Merrill Lynch, for example, believes that the B10 will stimulate the potential of Boeing's 767 aircraft.

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Mr. Callaghan and President Carter: united in condemning massacre

MPs condemn massacre

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

THE GOVERNMENT'S Rhodesia some progress towards our policy—and in particular its objective of round table talks—which were now more urgent than ever. The talks must, he said, involve the Patriotic Front as well as the internal settlement leaders.

Labour members suggested that guerrillas owing allegiance to the Patriotic Front might not have been present at the massacre.

In Washington, where Mr. Callaghan and President Carter met for more than an hour, both leaders condemned Owen, said that he had been described as "the barbaric savagery" of the massacre.

He urged Members to follow the example of the Pentecostal Church, which had decided to condemn the killing of 12 white people in Rhodesia, to "look forward, not backwards" and to work for peace.

Reports from Salisbury suggested that the murders have further deepened the sense of gloom with which many whites are viewing the internal settlement.

Mr. David Owen, the Foreign Secretary, described the murders as an "appalling tragedy" and Mr. John Davies, Conservative Shadow Foreign Secretary, spoke of "this ultimate bestiality."

However, it is clear that the murders have again highlighted the political divisions in Parliament over the Government's Rhodesian policy. Mr. Davies, adopting a far milder tone than some other Conservatives, accused the Government of encouraging those who sought power "by the bayonet, club and gun" by its policy of cold shouldering Rhodesian internal settlement.

Dr. Owen, however, firmly defended the Government's policy of neither condemning nor endorsing the internal settlement.

He conceded that the settlement, involving Mr. Ian Smith, the Rhodesian Prime Minister, the three black leaders, had included certain elements of the Anglo-American plan for Rhodesia, but insisted that there was no "settlement involving all parties to the dispute."

It is understood that the Prime Minister emphasised that the incident demonstrated that the internal settlement was not ending the violence in Rhodesia and that the Anglo-American plan remained the best available solution.

A joint Anglo-U.S. team was now in Salisbury. Dr. Owen said: "He believed we were 'making' continued on Back Page

Parliament, Page 10

Liggett sells foreign interests

BY DAVID LASCELLES

NEW YORK, June 26. PHILIP MORRIS announced today it is buying the foreign cigarette business of Liggett Group, the sixth largest U.S. cigarette maker, for \$105m.

The move will further expand Philip Morris' share of the world cigarette markets, it will unite in one stable such well-known brands as Philip Morris' Marlboro and Liggett's Chesterfield, in the non-U.S. cigarette market and raise Philip Morris' overseas sales by about 150 units a year.

The transaction will be in two parts. Philip Morris Incorporated, the parent company, will pay \$83m for Liggett's foreign inventories, receivables and other assets, excluding Liggett's Brazilian tobacco leaf business and the smoking and chewing tobacco business of Liggett's subsidiary, Pinkerton Tobacco.

The core of the transaction, however, will be made by Philip Morris' Swiss subsidiary, Fabriques de Tabac Reunies, which will pay \$25m for the right to all existing Liggett cigarette trademarks outside the U.S. as well as all related rights, patents and technical data.

Aggressive

According to Philip Morris, the Swiss acquisition will be financed by funds from the Swiss subsidiary, while the purchase by the parent company will be funded from operating or general revenues.

Philip Morris, which has emerged as one of the most aggressive companies in the U.S. tobacco and drinks business, holding second place in the American cigarette market, said today that the acquisition was part of its plan to expand its worldwide cigarette operations.

The company already derives about 25 per cent of its sales revenues from its international division.

According to industry estimates, it exports about 30bn cigarettes a year and manufactures another 157bn in its foreign subsidiaries.

Mr. Raymond Mulligan, president of Liggett, said that the company had decided to sell its foreign cigarette business because this represented the most effective redeployment of its assets under present circumstances.

Liggett's principal foreign-selling brands are Chesterfield and L and M. In 1977 Liggett produced nearly 10bn cigarettes abroad and exported a further 5.1bn.

2. In New York

— June 26 Previous

3mt	\$1,047m-£483	\$1,045m-£473
1 month	0.41-0.35-0.36	0.40-0.35-0.36
3 months	1.36-1.33-0.36	1.40-1.38-0.36
12 months	5.10-4.30-0.36	5.18-4.38-0.36

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EUROPEAN NEWS

W. German Minister shifts focus away from tax cuts

BY JONATHAN CARR

ANY FURTHER West German has been a particular aim of Government effort to boost the economy must be in the form of a package, of which tax cuts would be only one part, according to the Finance Minister, Herr Bodo Mattheuer.

Other elements must include steps to promote public investment and "social" measures, such as improved family allowances. Herr Mattheuer said in an interview with the magazine *Der Spiegel* published today:

"Asked whether it was correct that he was thinking in terms of a programme of economic stimulation worth DM12bn in all, Herr Mattheuer agreed that was a sum which could be financed, albeit with great difficulty."

This figure is also equivalent to about 1 per cent of West German GNP—the amount by which the United States has been urging Bonn to apply an economic boost. Such an economic programme would not rule out the possibility of a major tax reform later—for which the FDP has been pressing. Indeed, part of the programme could serve as the prelude to such a reform.

There have been fears that the Government's own substantial borrowing may force up interest rates—and thus help depress that economic upswing in the private sector which the Government claims that it wishes to foster. But in an interview today the Bundesbank Vice-President, Herr Karl Otto Pöhl, indicated that he did not think this was a serious danger.

A final decision is likely after three-day Governmental discussions at the end of July, in the wake of the economic summit and when data on the economy's performance in the second quarter is available.

More investment to promote research and technology and create new, skilled opportunities at the start of the year.

Small businesses decline

BY GUY HAWTIN

FRANKFURT, June 26.

THERE HAS BEEN a big decline in small businesses and self-employed workers in West Germany since 1960. During the period the number of independent businesses has fallen from 3.3m to 2.4m, according to statistics.

Bankruptcies in the sector have been running at a particularly high rate during the current recession but many small businesses have also closed their doors simply because the rewards offered by such enterprises are insufficient for the efforts involved.

The 27.3 per cent decline in the self-employed and small business sector was reported in the fortnightly business news paper *Aktiv*, which aims at publishing economic news in a form that is easily understandable by the man in the street.

It points out that since 1960 the number of small farmers has declined by close on 50 per cent.

At the same time, the number of small, independent industrial concerns in West Germany has dropped by a fifth.

According to *Aktiv*, there has been above average attrition among independent tradesmen, such as carpenters, shopfitters, electricians and repairmen, who not only run financial risks but also face the problems of working very long hours. Since 1960 almost a third of such businesses have closed down.

Labour unrest expected to continue in France

BY OUR OWN CORRESPONDENT

PARIS, June 26.

ALTHOUGH 9,000 laid-off workers at Renault's Flins car plant have been called back to take over the premises of the company's occupied plant at Caen.

The strike at the arsenals is now in its third week, involving 60,000 workers according to the unions, which are calling for further prolongation in pursuit of their pay struggle.

The docks, especially those at Marseilles, were also strike-bound over the weekend, in support of a call by the Communist-led CGT union, representing almost all France's 17,000 dockers.

Redundancy plans at the Sacilor-Sollac and Usinor steel groups involve 2,500 and 4,600 jobs respectively, in works in northern and eastern France.

At Renault, although the 100 or so strikers, mostly immigrants, with bankruptcy, the Boussac press shop at Flins, have been removed from the textile factories and Manufrance, press shop and replaced, so far a small arms company turned no settlement is in sight. At retail and mail order chain Moulins, where unions are based in Saint-Etienne.



Portugal-Angola agreement signed

BY OUR OWN CORRESPONDENT

ELSAU, Guinea Bissau, June 26.

THE SIGNING of a general co-operation agreement by delegations accompanying the airline.

One of the most important results of the meeting has been the setting up of a mixed committee to deal with the future with the economic and financial differences between the two countries.

These "controversies" as they are called, embrace the nationalised banking system, Portuguese interests in the partly nationalised diamond mine, and the resolution of pre-independence Portuguese financial guarantees for various Angolan projects.

Portugal is believed to include that shown "good will" and it is an important mediator between the two historically linked countries that has allowed a breakthrough that has allowed a personal message from President Carter to President

jails of individuals originally held by the colonial administration.

Lisbon maintains that the seven prisoners affected fall under the legal jurisdiction of Portugal.

According to Portuguese officials, the Angolan delegation had

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Madrid campaign to ease Spanish Sahara tension

BY ROBERT GRAHAM

MADRID, June 26.

SPAIN HAS decided to increase without alienating Morocco, to resolve its two key problems in Africa—the future of the former Spanish Sahara and efforts by certain African countries to recognise an African liberation movement at the forthcoming OAU summit.

Mr Suarez' Moroccan contacts are also significant because they come just before the official visit of President Giscard d'Estaing of France.

France is firmly committed to support Morocco and Mauritania over the future of the former Spanish colony. So far Spain has resisted French pressure to give whole-hearted support to

Mr Suarez is also expected to take the opportunity to discuss with King Hassan his views on the future of the enclaves of Ceuta and Melilla. Recently the Moroccan Press has said that the solution to these enclaves is linked with a resolution of the Gibraltar problem.

While such linkage is denied in Madrid, diplomats concede that if Spain actively wishes to resolve the vexed Gibraltar issue, this would inevitably draw attention to the future of Ceuta and Melilla.

The Spanish objective is twofold but interrelated. It wants to try to defuse tension over the future of the Spanish Sahara and neither the Right nor the Left appears capable of governing.

The ruling coalition of Independence and Progressive Parties held a "one-seat" majority after yesterday's poll. But the Progressive Party announced it would stay out of Government and neither the Right nor the Left appeared capable of governing.

The Marxist People's Alliance and the Social Democrats achieved major successes by capturing 14 seats each in the 60-seat Althing. Mr Hallgrímsson, a key member of the central committee and is a Communist deputy in Parliament.

However, the tenor of the congress and the resolutions adopted revealed that the confederation follows closely Communist policy on key issues such as wages.

The congress was noticeable for the way in which the confederation's leaders supported the continued application of the Moncloa agreements, the package of economic and political measures agreed by all the main political parties last October.

OVERSEAS NEWS

Indonesia cautious over fresh foreign borrowing

BY DAVID HOUSEGO, RECENTLY IN JAKARTA

INDONESIA IS likely to return to the capital markets soon as its oil revenue. Government officials say that it does not plan to do so but especially as the oil companies, as the state oil company Pertamina three years ago under the weight of over \$10bn of debt, has reinforced their natural caution.

The regime is in a very real dilemma. Politically the next few years will be a critical time for President Suharto with strong pressures on him to show tangible results for his 12 years in office, both over issues like corruption and in raising living standards.

The difficulty in meeting these expectations is that the Government is going to be pinched both for funds for developments and for foreign exchange. Over half its budget revenues and well over half the country's export earnings derive from oil. Net oil receipts after rising nearly sevenfold since 1973 are unlikely to increase in the next couple of years. Production is flattening out at about 1.7m barrels a day and more of it is coming from the high cost offshore fields which yield lower tax receipts.

Foreign exchange earnings from other major commodities such as timber, rubber and tin are also likely to level off either because output is not expanding or because prices are stagnant. There was no real increase in development expenditure in 1976/77, and only a marginal increase has been budgeted for the current financial year. Private investment is well down from the probably unrealistic



President Suharto

levels achieved during the oil boom. Food consumption is stripping food production with the result that the Government spent \$600m on rice imports last year.

This year it may have to spend more — even though the harvest is better — because international rice prices are higher and consumption still rising. Food imports into the country's ability to finance imports of investment goods.

The first sign that Indonesia is looking for substantially more finance from abroad was its quest at last month's meeting of the consultative group of non-nations in Amsterdam to raise the ceiling on new foreign assistance and loans to \$2.5bn in 1978, 47 per cent above loan and aid commitments made last year. The ceiling is an indicative figure set by the World Bank in line with what it considers prudent debt management. Mr. Wardhana, the Finance Minister, pressed the urgency of a new figure on heads of state missions in Jakarta without giving any precise answers to their questions as to what projects the Government had in mind. Since then General Suharto, the head of state, has said that the state company will again be seeking to raise funds on its own capital strength and in a way that will effectively get around the restrictions of the ceiling.

The Government certainly has elbow room for a more ambitious programme of borrowing. Part of the reason for the grant level of investment last

Under the provisions of the Gaming Act 1968 a licence has been granted for

THE RITZ CASINO

at The Ritz Hotel, Piccadilly, London W1

opening 28th June, 1978.

Members only.

South Yemen president overthrown in coup

BY ANTHONY McDERMOTT

MR. SALEM RUBAI ALI, President of the People's Democratic Republic of Yemen, was overthrown yesterday after fierce fighting in the capital Aden, the government-controlled radio announced.

The radio said that the President had been forced to resign by the sole political group, which has been the main source of United Political Organisation of information from the People's Democratic Front (UPONF) but in control of the military units at first. His departure came after the straits of Bab el Mandeb, attacks by fighter bombers on the strategic southern entrance to the Red Sea had continued.

There was also fighting between sections of the armed forces and others.

At the heart of the Aden struggle lie the different approaches of Mr. Salem Rubai Ali and Mr. Abdal Fattah Ismail.

Mr. Ali, who is only deputy secretary-general of the Party, and Mr. Abdal Fattah Ismail, the Party leader.

According to people in contact with Aden, the fighting erupted at dawn after an all-night debate within the leadership about North Yemen's future.

It was agreed that the republic in South Yemen had set up the assassination last Saturday of Lieutenant-Colonel Ahmed Ghashmi, the north's President.

The overthrow of President Salem Rubai Ali has implications for the political balance in the Arabian peninsula, where Saudi Arabia's conservative

policies largely hold sway. It carried out with the help of March 1976. Saudi Arabia opened Soviet Antonov aircraft flying supplies for the Ethiopian forces. Cuba has currently some 250 people in South Yemen. About a fifth of them are reported to have been training the people's militia. The Soviet Union has 300 military advisers with the armed forces. East Germany trains the security police.

It is reasonable to suppose that the killing of two Soviet pilots in Oman in April this month represented a resurgence of South Yemen's support for the Popular Front for the Liberation of Oman.

However, last year according to the new head of state, General Ismail, he had stopped because Riyadh had assassinated in October 1977, written off Aden as Marxist.

Mr. Abdal Alem has since fled beyond redemption. Previously

he had been training the country had rung up the West for technology and in 1977 a growth rate of 7 per cent for an economy dependent on meagre resources had been the best since independence in 1967.

Arab money from Saudi Arabia as well as Kuwait and the United Arab Emirates was flowing in and there was speculation about the construction of pipelines to carry Saudi crude from the kingdom's southern fields to the former British colony at Mukalla. Aden

put hard line ideology first. It was on this basis that Mr. Ismail gained some ascendancy by overriding pan-Arab considerations in supporting Colonel Mengistu Haile Mariam in Ethiopia against the Eritreans.

In San'a the capital of North Yemen, Col. Ghashmi, was yesterday given a state funeral. One theory given credence was of South Yemen's president. But the assassination of North Yemen's head of state had been not so for Mr. Ismail as the conflicts in the two countries, although deeply divided on many issues, seemed to be closer than for some time.

The assassination of General Ismail had been intended to strengthen relations between the two countries. In April Mr. Saad Muslim, the Interior Minister of South Yemen, paid a five-day visit to Saudi Arabia and before his departure said that he was confident the visit would strengthen relations between the two countries.

The protest was that China had invaded the continental shelf in the East China Sea, said the statement. This position had been made clear to Japan in 1974 and 1977.

The Japanese Government had virtually posted a "No Trespassing" sign on the shelf. A statement issued by the South Korean Foreign Ministry the Chinese position.

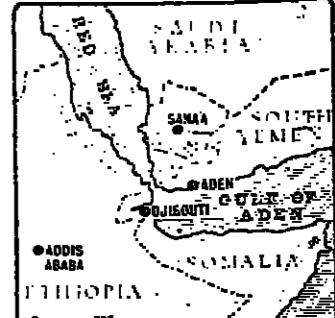
relations were strained and reports of border clashes between the two countries had been appearing in newspapers since January. According to some reports the visit of the Interior Minister resulted from mediation on the part of Kuwait after Mr. Ali Nasser Shabani, the Prime Minister, had visited Kuwait in March to seek financial help.

It remains to be seen whether countries other than Saudi Arabia will withdraw financial support if the overthrow of South Yemen's president turns out to be a reinforcement of the Marxist line.

A team from the International Monetary Fund reported earlier this year that the economy would have its worst year for some time largely because Saudi Arabia had decided to cut off

revenue from Yemenis living

abroad were expected to drop.



NEW DELHI, June 26

Janata faces plan clash

BY K. K. SHARMA

THE MARXIST government of West Bengal has set the stage for a major confrontation with the Janata central government by announcing that it will ignore the Planning Commission's guidelines for formulating the next Five Year plan by the states.

The protest was that China had invaded the continental shelf in the East China Sea, said the statement. This position had been made clear to Japan in 1974 and 1977.

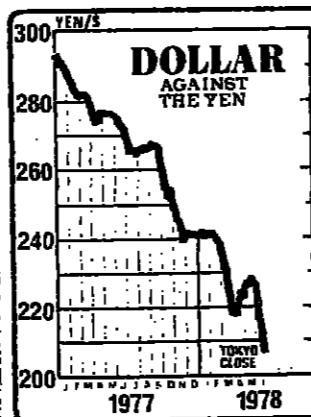
The Japanese Government had now signed its agreement with the South Korean Foreign Ministry the Chinese position.

between the West Bengal Government and the Indian Government which might grow if other non-Janata states also join the Marxists in this stand. The Janata party rules only half the country's 22 states.

The confrontation is due to the delay in forming a committee of the National Development Council, of which all chief ministers are members, to discuss the contentious issue of sharing of power between the central and state governments. Approval of the draft of the Five Year plan was stalled on this issue when

the council met for this purpose late last March.

The delay in forming the committee is due partly to the central government's preoccupation with its internal political wrangles and partly to the difficulty in choosing the chief ministers who will eventually be its members. It is likely that this will form the committee. Pending this, the Planning Commission has formulated guidelines for the next Five Year plan of the states to avoid further delay in their finalisation.



Yen soars after Cabinet meeting

By Our Foreign Staff

THE JAPANESE Cabinet's Economic Council has refrained from introducing new measures to cut Japan's huge foreign trade surplus and decided instead to accelerate the implementation of an existing package of export curbs, emergency imports and public works investment worked out in April.

The decision was taken to some extent to rush to buy yen and Japan's Central Bank intervened in the foreign exchange market yesterday to bolster the value of the U.S. dollar against the yen. Dealers estimated that the Bank of Japan bought more than \$100m in an effort to counter a renewed wave of selling dollars for yen.

The hard-pressed dollar opened at 206.10, its lowest point against the Japanese currency since World War Two, and slid further to 204.50 before the Bank of Japan intervened to lift the rate to 205.20.

Japanese banks were disappointed because the large trade surpluses, the root of continued yen appreciation, would not be narrowed without stronger measures to restrain exports and expand imports.

Japanese banking sources said the U.S. dollar may weaken further towards a rate of Y200 after a brief pause to allow dollar sellers to take profits.

The dollar fell from Tokyo's Y208.55 close last Friday to below Y207 in overseas centres on the same day.

S. Africa opens Namibian voters' register

WINDHOEK, June 26.

SOUTH AFRICA today began registering voters for multi-racial elections in South West Africa (Namibia) due to lead to independence at the year's end.

At the same time, South African Foreign Affairs spokesman Brand Fourie reaffirmed his government's support for the independence plan drawn up by five western countries. He denied that registration of voters meant his country was proceeding with its own solution in the territory.

"There is no suggestion at this point of us going ahead unilaterally," Mr. Fourie, Secretary for Foreign Affairs, told a South African television interviewer.

Registration of the estimated 40,000 voters in the sprawling, under-populated territory which South Africa has administered since 1945 is due to last three months. After that, at a date yet to be announced, they will elect a constituent assembly which will draw up the independence constitution.

The radio, monitored here, said Captain Fikere Selassie Wedgery, the Dergue's Secretary-General, told a meeting in Addis Ababa yesterday that the US, Britain and West Germany were arming Somalia to "invade our country for the second time.

Reuter

A SENIOR member of Ethiopia's Ruling Military Council (Dergue) has said the West is arming Somalia to invade Ethiopia for a second time, Addis Ababa radio reported.

The radio, monitored here, said Captain Fikere Selassie Wedgery, the Dergue's Secretary-General, told a meeting in Addis Ababa yesterday that the US, Britain and West Germany were arming Somalia to "invade our country for the second time.

Reuter

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AMERICAN NEWS

Consumers fear big rise in inflation

By David Lascles

NEW YORK, June 26. THE U.S. CONSUMER'S overriding fear is inflation, which he expects to continue at a high level according to a report by the Michigan Survey Research Centre, one of the most respected centres of its kind in the country.

In its May survey, the Centre found that its nearly 1,500 respondents expected prices to rise by an average 8.2 per cent over the next 12 months, the highest rate recorded by the Centre since the recession in 1974-75.

Fears were particularly strong among high income families, where a third expected prices to go up by 10 per cent or more. Nearly half of the sample thought prices would rise faster than their incomes in the next year, against a quarter at the beginning of the year.

The survey also showed that people who expected things to get worse exceeded those who expected them to get better, and that confidence declined in the Government's ability to deal with inflation and unemployment. But at the same time, people were thinking of buying houses and large amounts of consumer durables in anticipation of price rises.

The Centre concluded that British consumer spending—reinforced by fear of inflation and buy-in-sure psychology—should continue in the near term, but the outlook is less favourable for late 1978."

Demonstrators protest against atomic reactor

By Our Own Correspondent

NEW YORK, June 26. A CROWD of nearly 20,000 gathered at Seabrook, New Hampshire, over the weekend to protest against nuclear power. But the demonstration, which took place under the eyes of hundreds of policemen and National Guardsmen, was considerably more peaceful than last year's protest when more than a thousand people were arrested.

Seabrook, a small coastal village north of Boston, has become the focus of anti-nuclear protest due to the 2,300 MW reactor under construction there.

This year's demonstration was an orderly affair largely because of the authorities offer of an 18 acre site, although some protesters threatened not to leave the site at today's 3 p.m. deadline.

NY Governor challenged by former deputy

NEW YORK, June 26. NEW YORK State's Lieutenant-Governor, Miss Mary Anne Krupask, who left Governor Hugh Carey's re-election campaign earlier this month, today declared that she will challenge the Governor for the Democratic Party's nomination in September. Proclaiming herself "the people's candidate," Miss Krupask will ensure that the Governor will have a "busier" campaigning summer than he had planned and may well have to spend more than the 55 days he had scheduled for his re-election effort.

Although the Governor has the solid support of Democratic Party professionals behind him, Miss Krupask's challenge is likely to be sturdy because she has a considerable following in non-urban upstate New York.

THE CANADIAN CONSTITUTION

Trudeau determined to make changes

By VICTOR MACKIE IN OTTAWA

MR. PIERRE TRUDEAU, the making French predominant in the political, commercial and his bold new concept for the social life of that province. Canadian constitution may be undermined, a Liberal Party to increase the importance of power base in Ottawa, much to the dismay of the governing party's veterans long accustomed to manipulating the levers of power.

Mr. Trudeau, now in his eleventh year in office, entered politics determined to transform the constitution so that it catered for the French speaking minority and its language, the so-called "French fact." He wants to see firmly embedded in the constitution recognition of English and French as the two languages of Canada.

The election of M. René Lévesque and his Party Québécois in Quebec two years ago brought the issue to a head and induced Mr. Trudeau to drop all plans he may have had for retiring.

Under Mr. Lévesque, the Quebec Government has become much more militant about

Callaghan hopes for U.S. collaboration on aircraft

By JUREK MARTIN, U.S. EDITOR

WASHINGTON, June 26.

MR. JAMES CALLAGHAN, the new 737 jet airliner, using updated Rolls-Royce RB211-535 engines.

BRITISH Prime Minister, said here to-day that he looked forward to collaborating with the U.S. on a new generation of commercial airliners, and had detected in his talks with the U.S. aircraft industry a corresponding recognition of the need to work with foreign aerospace interests.

Briefing the British Press here on his meetings with the heads of Boeing, McDonnell-Douglas, and Eastern Airlines over the weekend, the Prime Minister stressed that he had conducted no negotiations, and was essentially familiarising himself with the problems involved. He predicted "exciting progress, but a bumpy ride" in the future.

It is understood that Mr. Callaghan came away convinced from his discussions with Mr. Thornton Wilson and Mr. Tex Bouillon of Boeing yesterday morning that the giant U.S. company was in earnest about a joint venture with Britain on its generally accepted that the BAC

version of the European Airbus would provide the role for the British engine manufacturer.

Moreover, Mr. Callaghan is believed to feel that the European solution inevitably would be a heavily influenced by political considerations, and would reflect the German and French desire not to be dominated by the U.S. aerospace industry.

This, of course, is the sub of the objection to co-operation with Boeing, which has already been expressed by the British aerospace industry, though not by

European A300B Airbus, space industry, though not by Rolls-Royce itself, Mr. Callaghan is aware of the British industry's nervousness which he believes

constitutes genuine concern and not mere irritation.

However, it is clear that Mr. Callaghan has not eliminated the European option, although he is thought that Rolls-Royce's future would be brighter in joint venture with U.S. manufacturers, in spite of their size, it is

expected that this subject will

loom large at the meeting in Bremen early next month of EEC heads of government.

THE EEC Commission is expected to act to curb Greek textiles exports to the Community unless the Greeks agree during talks later this week to reduce 1978 quotas, agreed informally last December.

The Greeks, Brussels sources say, are romping through these quotas, particularly in the case of T shirts exported to the U.K. and blouses to France. Both

these countries are said to have protested strongly to the Commission and asked for retaliatory measures.

The problem is complicated by the fact that the Community's association agreement with Greece does not currently contain a safeguard clause. This limits the scope for retaliatory action, but it is suggested that tax rebates on some of these items, which act as subsidies, may be stopped.

Commission officials will meet Greek officials later in the week and if they get no satisfactory response regarding quotas, are expected to announce measures next week.

Negotiations with Spain have centred on the amount of compensatory work to be given to CASA, which co-operates in several other projects with Dassault, and on Dassault's assistance in marketing Spanish aircraft.

While other member states appear prepared to allow Britain to pursue some leeway, Britain is taking a tough line and is expected to press for some form of protection to ensure that quotas are respected.

THE CONTRACT, which is under negotiation, is for four nuclear power stations of 1,200 megawatts apiece. These would be in addition to two 900 MW plants

already in existence, and a third, worth an estimated £150m (£175m),

is due to be completed in 1983.

The reported deal comes just before a visit by President Valery Giscard d'Estaing to

France, where he is due to exchange

for increased Iranian year's deal.

THE BUDGET, which is due to be presented to the National Assembly on June 28, will give preference to the development of a high rate of increased production, and the endowment of outlying areas (that is, those with lesser economic weight) with infrastructures, so as to reduce migration to large urban centres.

Indeed, this aspiration has been part of Brazilian economic planning for several years, but the BNDE has now completed it with new proposals, heavy investment in mass production of consumer goods.

The reforms are qualified by its abolition of Institutional Act number 5 (IA5) and its replacement by a new constitutional amendment which would provide mechanisms for temporary declarations of a state of siege or emergency, with consequent temporary loss of civil freedoms, in specific areas or nationally.

The reforms are qualified by the recent strikes by metal-workers, which the Government did not repress, although strikes are illegal, and by the ensuing dialogue between the Brazilian Democratic Movement (MDB) and the Government playing a role.

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Just ask him.



NatWest

HOME NEWS

Industrial decline to be analysed

By Peter Riddell, Economics Correspondent

POLICIES to reverse the relative decline of manufacturing in the UK will be considered at a two-day conference in London on 30 leading British economists.

The conference on de-industrialisation has been organised by the National Institute of Economic and Social Research.

It will bring together economists of widely differing views to allow a detailed discussion and comparisons of their approaches to a major policy issue.

Among the participants are Sir Alec Carrington and Mr. Walter Ellis from Oxford; Lord Kaldor, Mr. Michael Posner and Dr. Ajit Singh from Cambridge; Mr. David Stout from the National Economic Development Office; Mr. Roger Thatcher, the Registrar-General from the Office of Population Censuses and Surveys; Lord Balogh; and Mr. Stuart Holland, from Sussex University, an architect of Labour Party industrial thinking in the mid-1970s.

Topics to be discussed include the nature of de-industrialisation; relations between price competitiveness, labour supply and employment trends; technical innovation and trade performance; the services sector; overseas investment; the Dutch experience; industrial strategy and the role of North Sea oil.

The aim is to produce the papers and a report of the proceedings by the end of the year in a 250-page book edited by Mr. Frank Blackett, deputy director of the Institute.

A similar conference on demand management organised by the Institute last December published its proceedings this month.

The economic conferences are based on those organised by the Brookings Institution in the U.S.

Sixth form grants plan costs dispute

By Michael Dixon, Education Correspondent

A DISPUTE over administrative costs is delaying initial agreement between Government and local education authorities on means-tested grants for school sixth-formers, which are due to start in September next year.

A maximum grant of £7.50 weekly seems likely to be approved by both sides in London today. An additional £3 child allowance from April would bring the payment in line with allowances for unemployed teenagers at £11.50 a week.

The Council of Local Education Authorities, however, has suggested that administration would add about 10 per cent to the cost of the grants paid to children staying at school beyond the age of 16.

The Department of Education and Science—which hopes that the scheme might persuade up to 80,000 more teenagers to stay in full-time education—believes that administrative costs would be negligible.

It says that local authorities already have machinery for distributing grants to students in further and higher education.

No courts for judges

TWO JUDGES hearing cases in the High Court, London, today will not have a court because of an acute shortage of accommodation.

Lawyers and witnesses in the cases will meet in a court corridor to wait for a High Court official to try to find them courts where hearings might be held or adjourned.

FT CONFERENCE—SCOTTISH FINANCE AND INDUSTRY

Scots 'in danger of being over-governed'

By JOHN LLOYD

MR. TEDDY TAYLOR, Shadow Scottish Secretary, told a Financial Times conference on finance and industry yesterday that the Government's devolution measures could lead to Scotland becoming the most over-governed country in the world.

One Government estimates the assembly would cost £120 a year and employ at least 1,000 extra civil servants. It would add greatly to delays in effective decision-making.

"Should there be the additional problem of a Scottish Secretary of State and the Assembly Ministers belonging to different and competing political parties, I believe the problem could be greater."

"With a European Parliament and Westminster sharing sovereignty with the Scottish assembly, allied to our two-tiered local government system, there is a clear danger of Scotland becoming the most over-governed country in the world."

Mr. Gordon Wilson, a Scottish National Party spokesman on devolution, said that the assembly was only the first and somewhat faltering step towards Scottish government.

"It is only a matter of time before the assembly reaches out for financial and economic powers. History teaches us that political power without fiscal

British airlines fight for Dallas route

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH AIRWAYS and British, of which 20 (ten each local authority objectors said at Caledonian Airways join battle tomorrow before the Civil rest to Washington. There are 31 that the terminal should not be designated by the Government should be the designated way) to between London and Scotland. So far the airline has strategy.

UK airline on the New London-Fort Worth route.

The State airline will be urging on Concorde at a public hearing that under P. J. Nixon, Australia's federal Transport Minister, said that the Dallas-Fort Worth route had been made in the first round of talks between Australia and Britain.

British Caledonian, on the other hand, will argue that because it between Australia and Britain

flies to Houston, it over cheaper air fares between the two countries.

The Australian negotiating team returned home yesterday, the route is Braniff, using Boeing 747s and Gatwick airport.

Braniff also plans to serve London Heathrow, returned to the airport for the second time yesterday.

He toured the site proposed for the fourth terminal on the city.

British Airways already southern perimeter road south-east of the existing three passenger terminals.

More than 400 individual and

Fee for airport security may rise by only 10p

Financial Times Reporter

THE LEVY of 80p per person charged on all arriving passengers at UK airports to pay for security services is not expected

to rise above 90p in 1979-80.

Mr. Stanley Clinton Davis, Parliamentary Under-Secretary for Aviation, said in a written Parliamentary answer that while it was difficult to make firm forecasts "unless there are very

exceptional developments I hope

that the rate of levy (for 1979-80) will not exceed 90p per arriving passenger."

In making this statement, the Minister is giving some advance notice of the likely rate to tour

organisers.

No check on job grants claims Du Cann

By DAVID FREUD

PARLIAMENT was voting large sums of money to promote employment, yet there is no way of telling whether they were effective. Mr. Edward Du Cann, chairman of the Commons Public Accounts Committee, said yesterday.

He told Sir Peter Carey, Permanent Secretary at the Department of Industry, who was appearing as a witness before the committee, that figures assessing the success of measures should be made available to MPs.

The measures referred to are under Section 7 of the 1972 Industry Act, which allows for Government grants to "provide, maintain or safeguard employ-

Mr. Du Cann said that according to a recent report by the Comptroller and Auditor General, only two-thirds of the jobs for which grants had been made under this section had been

unwilling to allow the helicopter side—with 70 per cent of output flat-rate system with no piece-work but the system was withdrawn because Westland thought to collapse completely.

A recently negotiated £40m contract involving Westland and Rolls-Royce to supply Lynx engines to Egypt gives weight to this argument.

At the centre of the company's pay problems is its contract with the Ministry of Defence, negotiated in 1973, to supply Lynx helicopters to the British and French forces.

Early last year the unions

factory which affects less than half the manual workers—but

which the company says de-

termines bonus payments for all

the manual workers.

Last week the company

was unable to reach agreement sent

letters to all the workers

stating that dismissal notices

would offer the men their jobs

back under new terms.

The unions see these rates as

a wage cut for skilled workers

up to £12.50, and a cut of up to

£2.50 when the "frozen" suppl-

ment of £10 is fully eroded.

The deal would give a range

of new rates from £59.54 to

£57.34, with a skilled worker i

the middle range, for example

receiving £54.55.

The unions see these rates as

a wage cut for skilled workers

up to £12.50, and a cut of up to

£2.50 when the "frozen" suppl-

ment of £10 is fully eroded.

Westland sees the attempt to

collapse as a step to get the

company out of its difficulties

and secure the future of the

helicopter manufacture in Yeovil.

If union leaders at the plant

genuinely thought that taking

a wage reduction would help the

situation, there might not be objections there are to the idea

Their jobs depend on the

viability of the company.

Future of UK helicopter production in balance

By ANDREW TAYLOR AND PHILIP BASSETT

THE LONG-RUNNING dispute between Westland and the Gazebo helicopter to the over piecework payments at that Westland plant at Weston-super-Mare to allow work on the Lynx helicopter factory has raised a major element in the contract—which it put the Lynx line on a fixed price basis to cover fixed-priced helicopter to be caught up.

What shocked the City, however, was the announcement that provisions of about £5m made against helicopter operations last year were likely to be substantially increased in the present year.

Two weeks ago the company said that it was forging an interim dividend and that profits in the present year were likely to be disappointing because of the pay problems at Yeovil.

What shocked the City, however, was the announcement that provisions of about £5m made against helicopter operations last year were likely to be substantially increased in the present year.

The flat-rate system the company proposed was a basic rate for manual workers of £71 per week, with a £10 "frozen" supplement, which would be reduced over a 12-month period to act as a cushioning effect against the ending of the higher rates of pay under piece work.

A 10 per cent productivity bonus was offered if the worker could achieve 100 per cent of the company's turnover with present labour costs, but the unions thought that unlikely.

A revised productivity deal was offered, giving £3.55 per hour, the unions rejected the whole offer at a meeting last week, prompting the company to issue its warning of dismissals.

The deal would give a range of new rates from £59.54 to £57.34, with a skilled worker in the middle range, for example receiving £54.55.

The unions see these rates as a wage cut for skilled workers

up to £12.50, and a cut of up to £2.50 when the "frozen" supplement of £10 is fully eroded.

Westland sees the attempt to

collapse as a step to get the company out of its difficulties

and secure the future of the helicopter manufacture in Yeovil.

If union leaders at the plant

genuinely thought that taking

a wage reduction would help the

situation, there might not be objections there are to the idea

Their jobs depend on the

viability of the company.

NEWS ANALYSIS

WESTLAND

Germany backs Channel tunnel

By IAN HARGREAVES

INTEREST in a Franco-British railway plan to revive the Channel Tunnel concept came yesterday from Herr Kurt Gscheidle, the West German Communications Minister.

Herr Gscheidle, who was in London for talks on railway matters with Mr. William Rodgers, Transport Secretary, expressed interest in promoting the tunnel as part of a future EEC infrastructure programme.

We have to separate out this issue from others, some of them intangible."

Mr. Du Cann said: "Firms calculating things in different ways is no reason for us not to have these figures. It's the job of backbenchers to see that the job of Government is being done."

Sir Peter denied a suggestion by Mr. Robert Taylor, Conservative MP for Croydon North-West, that a Department of Industry civil servant knew about department intentions to give a grant to a Welsh company before his wife bought its shares.

Mr. Steven Maltz's wife had been a shareholder in Penrad, a central heating manufacturer, for a considerable time before the decision.

He had made extensive inquiries into the allegations and has concluded that the purchase was a coincidence, Sir Peter said.

The latest report from the Commons committee of public accounts says that it was told that no overseas country had been refused arms deals because of a poor record of payment, but

the Ministry's defence sales organisation would expect pre-payment in the case of one country.

The total outstanding debt to the Ministry rose from £58m in 1974 to £57m in 1975, "thus causing the Ministry a considerable loss of interest on its working capital."

Besides these delays in the settlement of claims, invoices

for the training of overseas sales to the British economy personnel and for sales to be maximised, we regard it as essential that every effort

be made to streamline operations until a long while after that so as to keep the overhead costs as low as possible.

The staff concerned should be concentrated first on these traffic improvement systems of securing action right from the time speedier payment is accepted up to when the introduction of a computerised customer pays the final bill.

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German glass items fetch £124,750

PROBABLY THE BEST collection of German glass to be sold in Sotheby's auction rooms in many years was sold yesterday for £124,750.

The collection, known as the "Glasque National", consists of 31 pieces gathered by an English collector in the first half of the last century and sold by his descendants. Only one minor lot was left unsold.

The top price was £22,000 paid by Huber, a German dealer, for a documentary gift and enamelled armorial stoneware glass and cover made for Hans Praun of Nuremberg in about

HOME NEWS

Builders' plea to Whitehall

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

A CALL for an end to damaging fluctuations in workloads for the construction industries came yesterday in a report from the Building and Civil Engineering Economic Development Committee.

The report repeats previous pleas for improved levels of demand management in the construction sector and says that the industry's biggest customer—the Government—must play its part.

The committees say that the Government should avoid rapid changes in the industry's workload, which had proved economically and socially costly. Only when rapid increases in demand could take up spare capacity or a decrease can cure overheating should such a policy be considered.

Fresh approach

"The dramatic decline in demand since 1973 has wasted considerable resources in idle capacity, reduced efficiency and caused much individual hardship."

"Some capacity has been permanently lost, but a significant amount can still be retained if it can be utilised again in the near future. Indeed, without a marked infusion of work, the potential of the construction industries may be significantly reduced."

There should be a fresh approach to the task of planning the construction sector's workload. A regular, medium-term assessment of future demand and capacity should be undertaken by the committees themselves.

SO: £3.29, postage paid.

Elton resigns from Alcan and Hill Samuel posts

BY MICHAEL BLANDEN

MR. JOHN ELTON, who became chief executive of the Hill Samuel merchant bank at the beginning of this year, is to retire from full-time executive duties at the bank.

He will also retire as chairman of Alcan Aluminium (UK) at the end of this month.

Mr. Elton, who had spent all his working life with Alcan, surprised the City in 1976 when it was first announced that he was joining Hill Samuel.

He said yesterday that his decision to leave the executive job at the merchant bank had been made because he had found it impossible to combine the pressures of the work and the international travelling involved with his family life.

At Alcan, Mr. Elton said, he felt he had now completed the task started in 1968 of turning the group into a UK public company.

Hydron 'should capture 10% of UK lens market'

BY CHRISTOPHER DUNN

HYDRO-EUROPE, one of the world's leading manufacturers of contact lenses, should capture 10 per cent of the UK market for soft lenses by the end of the year, Mr. Jim Macdonald, president, said yesterday.

The forecast was made after Mr. Eric Deakins, a junior Minister at the Department of Health and Social Security, had opened officially the company's film factory at Farnborough, Hants.

Mr. Macdonald said that Hydron had sold 12,500 soft lenses in the UK after only six months' trading.

Until January 1, it was excluded from Britain as part of a licensing agreement now dissolved, with Smith and Nephew, the UK company with interests in medical supplies, cosmetics and toiletries.

Sales in the UK had been very

buoyant, said Mr. Macdonald. Hydron should sell 25,000 soft lenses by the end of this year.

The UK market for soft lenses is thought to be worth £250,000 a year, or 40 per cent of the total lenses market in this country, which includes the old hard lenses.

The company, which sells lenses in more than 30 countries, services its overseas operations from Farnborough.

Sales last year rose 40 per cent to \$5m, and the company is competing in the UK with more than 30 manufacturers of lenses, including Bausch and Lomb, the leading US manufacturer.

Hydron, a subsidiary of the US company, National Patent Development Corporation, also hoped to use its Farnborough factory to spearhead a sales drive into the US, said Mr. Macdonald.

Sales in the UK had been very

Tanker 'on wrong course'

BY PAUL TAYLOR, INDUSTRIAL STAFF

THE LIBERIAN Board of Inquiry investigating the Amoco Cadiz disaster was told yesterday that the vessel was on course before the steering failed that would have taken it into the wrong shipping lane.

Mr. Cosmo Vaudo, second mate, who was on watch at the time, said that as the tanker approached the Ushant separation scheme off the Brittany coast it was a course which would have taken it across the zone dividing shipping lanes.

The course set was only "an indicative heading" and strong winds and sea were pushing the vessel back into the correct lane.

Mr. Barry Steer, counsel for Shireline Partners, suggested that Mr. Vaudo made a sharp turn to starboard when he

realised that the tanker was entering the separation zone in the wrong lane.

Mr. Vaudo replied that, by the time the vessel approached the separation scheme "we were already entering our lane."

Deck awash

He denied, under cross-examination, that the second of the two anchors had not been dropped when the vessel was drifting towards the French coast because it had been faulty.

The starboard anchor had not been used, he said, because the wind and sea was coming from that side and the deck was awash preventing the crew from reaching it.

The hearing continues today.

Big City of London plan

A BIG development plan for the City of London is being prepared by the City Corporation. It will cover all aspects of the City's environment, including transport, catering, leisure, and community services, and will recognise the need to give archaeological excavations priority in development.

In advance of the plans being finalised, the City has published background studies. Companies, residents, employees, and other

BR standby plan for Calais hovercraft

By Lynton McLain

CONTINGENCY PLANS for cross-Channel hovercraft services have been prepared by British Rail in case the French Sedan N500 craft fails to enter service as planned on July 5.

A test demonstration flight of the N500 from Dover to Calais was cancelled by SNCF, the French rail authority, last week.

British Rail said that "administrative difficulties" had forced the cancellation, but structural problems with the craft are understood to have contributed.

Bookings

The administrative difficulties were certain to be resolved, British Rail said. The craft, with its capacity of 400 passengers and 45 cars, would then join the British Rail Seaside Super 4 hovercraft in passenger service to France.

In case of difficulties with either of the new craft, its passenger bookings had been programmed on the assumption that there would be only one craft, the present SRNC Princess Margaret, with 250 passengers and 28 cars capacity.

The Government, which said recently it was committed to stabilising public sector demand, is preparing a response to the recommendation for more stable construction demand.

How Flexible is Construction? SO: £3.29, postage paid.

Low growth rate 'means more unemployment'

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

UNEMPLOYMENT IS expected to grow in all the main industrial countries as a result of continuing low rates of economic growth, according to Economic Models, a London economic consultancy.

"We are aware of the severe difficulties involved in assessing future demand but believe that this approach is fundamental to the problem of obtaining better match of construction demand and capacity."

"A better match of demand and supply should not only help to reduce unemployment but should also release resources to be used more efficiently."

"With greater confidence in the security of future work, the construction industries should be able and willing to speed up the pace of their work."

On the effects of fluctuating demand on future growth, the report says that when confidence has been re-established it takes a number of years for training and investment to work through to increase capacity.

After the severe decline in demand recently experienced, the construction sector would need to be confident about the strength of any future upturn before it would increase training and investment.

Its present lack of confidence is exacerbated by indications that "fundamental structural change in the demand for construction work" may be taking place.

The Government, which said recently it was committed to stabilising public sector demand, is preparing a response to the recommendation for more stable construction demand.

How Flexible is Construction? SO: £3.29, postage paid.

The current account is expected to be in surplus by £1bn this year. That is rather higher than other recent estimates.

The firm takes a similar view to other forecasters about inflation, with the prospect of a slight acceleration in the rate of consumer price inflation to almost 11 per cent next year.

Renewed price inflation is also expected next year in the rest of the world except Italy and Canada.

The acceleration next year is expected to be only partly the result of higher world commodity prices, with prices also reflecting increases in wages, and given the pessimistic outlook for output

in the latest figures produced by the Business Statistics Office.

While cash sales of all retailers were running 18 per cent up to the same point last year, those of durable goods

in April, those of food, were up 25 per cent.

Non-food shops, in general

notched up a bigger increase than those selling food. Turnover through food shops was up 14 per cent on last April, against 17 per cent for non-food shops.

Both sectors, both sectors, which generally did best, though the Co-op did

very well in durable goods and, in terms of year-on-year gains, food sales through all food shops was up 14 per cent in April, that of the Co-op was up only 13 per cent.

Within the non-food sector, the durable goods shops did best, though the Co-op did

very well in durable goods and, in terms of year-on-year gains, food sales through all food shops was up 14 per cent in April, that of the Co-op was up only 13 per cent.

As in previous months, it was

best. Both the mail order chains which served

the clothing and footwear chains, food with

achieved above-average gains of sales up 19 per cent on April

1976, against 16 per cent.

The independent food

shops managed an increase of

8 per cent for miscellaneous non-food shops, such as bookshops and jewellers.

A breakdown of the durable

goods sector into different kinds

of traders shows that the Co-op

did best. The value of its sales

was 34 per cent up on last April, 20 per cent on last April.

Durable goods shops benefit most from sales boost

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

Durable goods shop, such as gas against 16 per cent for independent showrooms and radio and television rental specialists, did best and 31 per cent for the multiple chains.

The kind of merchandise selling best within the durable sector seems to have been that put in the statistical category of "other durable goods shops."

Gas sales of the gas showrooms, for example, were up 63 per cent on last April, while those of the radio and television rental specialists were up 29 per cent.

Non-food shops, in general

notched up a bigger increase than those selling food. Turnover through food shops was up 14 per cent on last April, against 17 per cent for non-food shops.

Co-op food

The Co-op did less well in the food sector. While the value of

sales through all food shops was up 14 per cent in April, that of the Co-op was up only 13 per cent.

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was 34 per cent up on last April, 20 per cent on last April.

New accountancy body

BY MICHAEL LAPPERTY

A NEW professional accounting body was launched yesterday by three of the main UK accounting bodies. Called the Association of Technicians in Finance and Accounting, it aims to provide a second-tier qualification for people working in finance and accountancy throughout British industry and commerce.

The new organisation has already provoked discussion among the accountancy profession. Another leading accountancy body, the Association of Certified Accountants, has already launched its own second-tier qualification and will not join the new association.

Disagreement here is believed to centre on the certified accountants' insistence that it wanted to run its own examinations for its junior body. The other three bodies are basing their scheme on exams run by the Business Education Council.

Enrolment requirements for the Association of Technicians in Finance and Accounting are a minimum of four "O" levels at grade C. Applicants will be required to take a three-year part-time course while gaining experience at work.

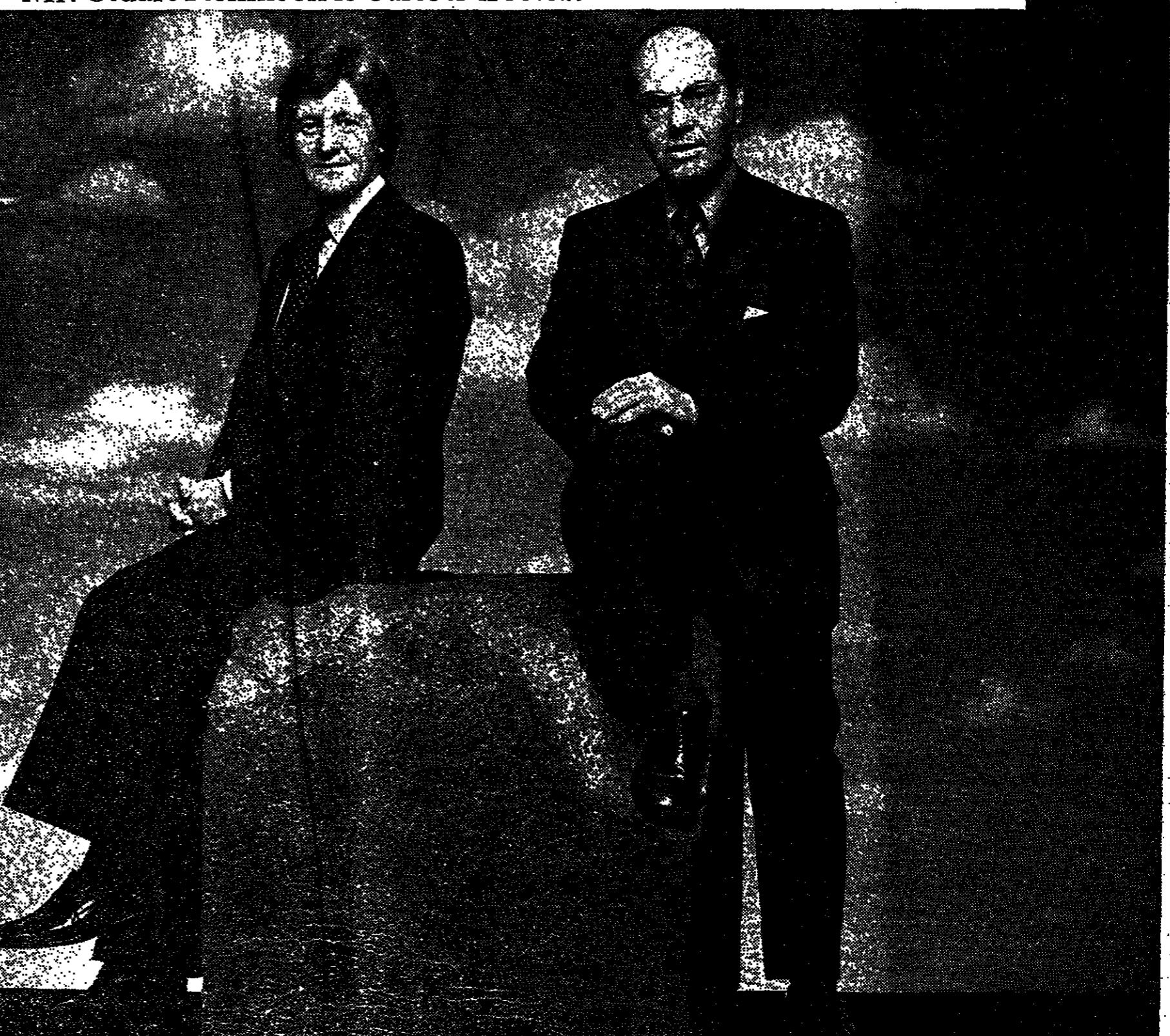
The first president of the new body is Mr. Michael Lickiss, chairman of the education and training committee of the English chartered accountants and a partner in Thornton Baker and Co.

"We export our materials testing equipment throughout the world, for laboratories engaged in construction or educational projects. Many of our customers are in Third World countries where some exporters fear to tread. ECGD insurance takes away the major worry.

"A contract which goes bad could be really damaging not just because of the immediate loss—but because of its effect on a company's ability to finance its future development.

"ECGD's premiums are money well spent."

Mr. T. G. Clark, on the right, is the Managing Director of Engineering Laboratory Equipment Ltd., Hemel Hempstead, whose £2,800,000 exports this year are going to 120 countries. Mr. Stuart Rennison is Sales Director.



ECGD insures from date of contract or despatch of goods. Cover is available for contracts in sterling or other approved currencies for: Continuous sales worldwide of raw and processed materials, consumer goods and production-line engineering goods. Sales to and by overseas subsidiaries of UK firms. Sales through UK confirming houses and by UK merchants. Single large sales of capital equipment, ships and aircraft. Construction works contracts. Services. ECGD also makes available: Guarantees to banks providing export finance, often at favourable rates of interest, including project loans and lines of credit to overseas borrowers. Guarantees for performance bonds. Guarantees for pre-shipment finance. Consortium contingency insurance. Cost escalation cover. Also available: Cover for investments overseas. For full details call at your local ECGD office.

To make an appointment or for information contact the Information Officer, Export Credits Guarantee Department—quoting reference ECGD—at Glasgow, Belfast, Leeds, Manchester, Birmingham, Cambridge, Bristol, London West End, Croydon or Tottenham offices; or Joan Swales, Information Section, ECGD, Aldermanbury House, London EC2P 2EL. (Tel: 01-600 6659, Ext. 288).

ECGD
INSURANCE FOR BRITISH EXPORTERS.

Jackie

THE JOBS COLUMN

Six ways of not quite getting to the top

BY MICHAEL DIXON

AT LUNCH after the evidently action a bit more deeply. His findings reinforce a wide-abilities to relative strangers. The chairman of the employing com- spread view among recruiters they are liable to emit a jumble pany remarked to the candidate that physical appearance of cliches and impenetrable how pleasant it was to relax accounts for a fair number of jargon. And the more failures, with highly qualified the interviewers are at making people being rejected ultimately candidates feel at home, the peril of lapsing into broken Double Dutch.

"Oh yes," replied the would-be managing director engaging. "But it's very hard to get totally away from executive Even so, it seems that a greater work, isn't it? I think the only number of candidates are rejected for flaws which are far time when I relax properly is at the end of the month when my more easily avoidable.

wife and I go to the local Rugby Club and get drunk." fails because of some unwise behaviour during the final rejection the next morning.

I owe that story to head-interviews with the employing hunter Michael Silverman company's chairman or its main head of Merton Associates Board management committee." (Consultants). The demand Michael Silverman told me.

for chief executives has risen. "The variety of individual some 20 per cent, over the past three years, by his count, and But my recent study of 30 he estimates that each of the candidates for nine chief top opportunities attracts about 25 candidates with impressive career records.

Of these, of course, only one can get the job. But not long ago, Mr. Silverman decided to do some "action research" into competence with the polished crispness which the final interviewers not surprisingly expect in a budding chief executive.

Many managers have climbed internal promotion ladders by dint of just developing their skills without ever really thinking. But the aim of his informal study was to investigate the cause of the adverse re-people. Hence, when faced

with a need to express their abilities to relative strangers, they are liable to emit a jumble of cliches and impenetrable failures, with highly qualified the interviewers are at making people being rejected ultimately candidates feel at home, the peril of lapsing into broken Double Dutch.

Having once asked a sales

prefer to know that the candidate has made mistakes, and has learned from them. Besides, it is quite possible that the interviewers will include someone with knowledge of a big shipping concern owned by a City holding company.

The candidate knew that the shipping group had been having financial problems, primarily because of poor controls over its many divisions. He also knew that he was on the shortlist because his career record indicated that he possessed just the sort of competence that was highest levels of a large company." Michael Silverman added.

Fourthly, he said, the aspiring chief is all too prone to display his powers of leadership by being overpowering or even arrogant during the interview.

True, the average chairman will not want a lamb as a managing director, but he may be equally arrogant that puts off a selection committee just as much.

Sometimes a candidate will adopt a very casual style during his interviews, offering superficial knowledge about the company and clever answers to key questions. This informality suggests he has more important things to worry about than getting the job."

The fifth type of flaw—a tendency to over-explain—Mr. Silverman illustrated with the sad case of the would-be head of a big shipping concern owned by a City holding company.

The candidate knew that the shipping group had been having financial problems, primarily because of poor controls over its many divisions. He also knew that he was on the shortlist because his career record indicated that he possessed just the sort of competence that was highest levels of a large company." Michael Silverman added.

So when he came up before the interviewers in the City, he assumed they would want to know precisely what he would do when appointed to the job.

There is another side to arrogance that puts off a selection committee just as much. Sometimes a candidate will adopt a very casual style during his interviews, offering superficial knowledge about the company and clever answers to key questions. This informality suggests he has more important things to worry about than getting the job."

2—While talking to the interviewers keep constantly alert for any signs either verbal or in their behaviour that you are not being clearly understood or are taxing their patience.

3—Respond to questions as though you were talking to an acquaintance who is about to catch train, albeit on a line where the service is frequent.

4—If you have nothing positive really to say about any particular issue, it is best to say so.

wasn't that he was badly dressed. His suit was beautifully tailored. But he ought not to have worn it on all three occasions.

As a safeguard against these common errors, Mr. Silverman offered four tips for aspiring chief executives approaching their last judgments. They are:

1—Brief yourself comprehensively about the company and the executives who are likely to conduct the interview.

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PARLIAMENT AND POLITICS

MPs unite in condemning Rhodesia massacre but...

Owen attitude to settlement fuels violence, say Tories

THE MASSACRE of eight missionaries and four of their children, including a three-week-old baby, at a Rhodesia mission run by the Elim Pentecostal Church close to the Mozambique border, was an "appalling tragedy," Dr. David Owen, Foreign Secretary, said in the Commons yesterday.

MPs on all sides joined in expressing their revulsion at the atrocity. Mr. John Davies, shadow Foreign Secretary, speaking of "this ultimate bestiality" and Liberal spokesman Mr. Jeremy Thorpe, saying that the whole House shared the horror of what had been done.

But there the unity ended, as Mr. Davies claimed that the British Government, by cold-shouldering the Rhodesian internal settlement, was encouraging those who sought power "by the bayonet, the club and the sun."

Dr. Owen firmly defended the policy adopted by the British and U.S. Governments. "Within the limits of our ability to bring about peaceful negotiations, we are right to adopt the attitude we have done ever since the internal settlement was established—neither to condemn nor to endorse it," he declared.

Dr. Owen said he was sure that the House would join in expressing the deepest sympathy for the families and friends of those murdered and our admiration for the Christian spirit and courage with which the Pentecostal Church had decided to stay on in Rhodesia.

The fact that those who have been murdered were solely concerned with working for peace and conciliation between the races is a horrific reminder of the dangers in Rhodesia today and of the escalating level of indiscriminate violence which

ment was established—neither to condemn nor to endorse it," he added.

For the Liberals Mr. Thorpe suggested that the tragedy might offer the opportunity for a major diplomatic initiative involving Mr. Callaghan, the U.S. President and the five Front-line African Presidents. This could aim at achieving a cease-fire as a vital prelude to further negotiations.

Dr. Owen agreed that a cease-fire or reduction in the level of violence would be of great benefit. Both the Prime Minister and the U.S. President were in fairly constant contact with the front-line Presidents, he added.

Mr. Roderick MacFarquhar (Lab, Belper), said he had heard reports that the co-leader of the Patriotic Front, Mr. Robert Mugabe was responsible for the massacre and had said he was not prepared to meet with other leaders for round-table talks.

Dr. Owen said that Mr. Mugabe, who had not denied his involvement in previous incidents, had specifically denied any responsibility for the mission massacre.

"I am not aware that he has changed his position on being prepared to come to round-table talks," the Foreign Secretary added.

They were furious Tory shouts of "Disgraceful" when Mr. Andrew Faulls (Lab, Warley E.) claimed that Dr. Owen had hinted that the attack was not made by the Patriotic Front.

Mr. Faulls, persisting against a barrage of shouts from Tory MPs, said: "Sots of us believe that this attack was not made by the Patriotic Front, but as has happened before, by agents of the Smith regime such as the Selous Scouts, for obvious and obscene propaganda purposes against African liberation forces."

Dr. Owen denied making any hints. "I have not implied or

imputed any such thing. I have not hinted at that, I have said I do not know. That is a factual position."

"I think MPs would do well to mirror the example of the Elim Pentecostal Church which seems to have been able to get strength and succour from the situation in Rhodesia and, in looking forward not backwards, show that it can look towards peace."

Mr. Maurice Macmillan (C, Farnham) said that some Tories had predicted events of this nature following the Cubans' arrival in Africa.

Dr. Owen told him that a central objective of British foreign policy must be to avoid the spreading of Cuban involvement in Africa. To avoid the search for a genuine solution would hasten, or at least increase, the risk of that happening.

Mr. Peter Blaker (C, Blackpool S) said that by appearing to "lean against" the internal settlement in favour of the Patriotic Front, Dr. Owen might encourage the latter to think their best hope of success was to continue to fight it out.

Dr. Owen denied he had given this impression.

Mr. Stan Newens (Lab, Harlow) said it was far more likely there would be no massacres, "both blacks and white until a settlement was reached which recognised the legitimate rights of the Patriotic Front."

Later a call for an emergency debate was turned down by the Speaker, Mr. George Thomas.

Mr. Ronald Bell (C, Sefton) wanted to debate "the duty of Ministers to do immediately what is in their power to prevent the certain repetition of the murderous assaults on British subjects by persons operating from neighbouring territories with which Britain maintains diplomatic relations."

There were jeers and protests when Dr. Owen replied: "What more can one do?" Cutting off all links with all the parties would gravely jeopardise our chances, he warned.

"Within the limits of our ability to bring about peaceful negotiations, we are right to adopt the attitude we have done ever since the internal settle-

A cold shoulder rebuke

BY PHILIP RAWSTORNE

DR. DAVID OWEN, Foreign Secretary, stood firmly by his Rhodesia policy under an intense and emotional attack from Conservative MPs in the Commons yesterday.

The Rhodesian massacre had

confirmed the urgent need to

make about by every available means, round-table talks to achieve a negotiated settlement which will bring an end to the fighting.

"I think MPs would do well to

mirror the example of the Elim

Pentecostal Church which seems

to have been able to get strength

and succour from the situation

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"lean against" the internal set-

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Front, Dr. Owen might en-

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best hope of success was to con-

tinue to fight it out.

Dr. Owen denied he had given

this impression.

Mr. Stan Newens (Lab, Harlow)

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blacks and white until a settle-

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Ministers to do imme-

diately what is in their power

to prevent the certain repetition

of the murderous assaults on

British subjects by persons

operating from neighbouring ter-

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maintains diplomatic relations."

There were jeers and protests

when Dr. Owen replied: "What

more can one do?" Cutting off

all links with all the parties

would gravely jeopardise our

chances, he warned.

"Within the limits of our

ability to bring about peaceful

negotiations, we are right to

adopt the attitude we have done

ever since the internal settle-

ment was established—neither to

condemn nor to endorse it," he

added.

Mr. Maurice Macmillan (C,

Farnham) said that some Tories

had predicted events of this

nature following the Cubans'

arrival in Africa.

Dr. Owen told him that a

central objective of British

foreign policy must be to avoid

the spreading of Cuban involve-

ment in Africa. To avoid the

search for a genuine solution

would hasten, or at least

increase, the risk of that happen-

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the spreading of Cuban involve-

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

• METALWORKING

Long-life dies give low working costs

HOT EXTRUSION of non-ferrous 220 mm diameter and 200 mm diameter is particularly tough on the metals used in the dies. These constrain surface-conditioned billets to conform to the desired shape and, during extrusion, the die metal heats up to between the die metal heats up to 450 degrees C in the case of aluminium and as much as 700 degrees in the case of copper.

Fried. Krupp. 43, Essen, Postfach 10, Germany. Federal Republic.

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Information from Kearn-Richards (Staveley Machine Tools), Kennedy Tower, St. Chad's Queensway, Birmingham B4 6JD, 021 233 1242.

• SAFETY

Standards afloat

DURING THE past ten years there has been a great increase in the number of pleasure boats using waterways. Hirers are not always adept boating people and consequently are unaware of potential risks of fire or explosion which might result from an accident.

Now the British Waterways Board has announced that in 1980 newly constructed craft and all pleasure boats and houseboats to be let out for hire on canals will have to meet certain standards. These will cover safety and fire prevention equipment and require the hull, machinery and fittings to be sound and free from defects likely to affect safety. The standards will also cover engines, fuel tanks and pipework, electrical and gas installations. Owners of other craft are being advised to achieve these standards which are compatible with those currently applied by the Thames Water Authority.

Local authorities have power to set standards for hire boats but because the waterways cross local authority boundaries the BWB has taken this initiative in order to avoid a multiplicity of standards.

More from the Board at Melbury House, Melbury Terrace, London NW1 6JX (01-262 6711).

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NAME _____
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• PUMPING

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INTRODUCED by Megator Pumps of London is a packaged oil dispersant pumping set for use with spraying equipment in coastal waters.

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More from the company at 87a Newington Causeway, London, SE1 6EQ. (01-407 5816).

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FOR BONDING down new floor screeds—particularly thin ones which call for good adhesion and for general repairs to structural concrete, especially where concrete facings have broken away from buildings due to corrosion of the reinforcement, is an emulsified epoxy resin product, which produces high strength bonds between old and new concrete more easily and cheaply, says Protective Materials, than most other electrical consumption, and infrequent.

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Further from the maker at Colwick, Nottingham NG4 2AN

• DATA PROCESSING

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Gordon and Gotech Computer Group, 32/33 Servicestreet, London, EC2A 4SS.

Subsequently, each month from information supplied by the publisher G&GCG will issue to subscribers additional cards for each new title, together with a printed report detailing changes in status to existing paperbacks.

The 13 publishers will receive duplicate reports of all output, but each company will be given only details concerning its own titles.

Cost of setting up and operating the Paperback Stock Control System is estimated in the region of 2p per card. The 13 publishers believe it fair that costs should be shared equally, so they are approaching those publishers who decide to subscribe, who would be charged at the rate of 1p per title card mailed to them.

The Dutch company is a subsidiary of Coolag BV in Tilburg, Holland, for foams which are capable of taking pressures up to 400 lbs per sq in. The foams have a high degree of fire resistance and can be cut and shaped. They have been used in low-temperature chemical plants, where pipes and vessels need to be supported by an insulant, and in refrigerated vehicles where floor loadings require extra support.

The Dutch company is a subsidiary of Coolag of Glossop, Derbyshire, a member of the Tarmac Group's Building Products Division.

Further from Tarmac, Ettington, Birmingam, WV4 6JP (Bilston 41101).

• MATERIALS

Tough foams take shape

HIGH DENSITY polyisocyanurate has been used by Coolag BV in Tilburg, Holland, for foams

which are capable of taking pressures up to 400 lbs per sq in.

The foams have a high degree of fire resistance and can be cut and shaped. They have been

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ducts Division.

Further from Tarmac, Ettington,

Birmingam, WV4 6JP (Bilston 41101).

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 & INDUSTRIAL
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• INSTRUMENTS

Competitive multimeter

SINCLAIR has announced details of its second "new generation" unit, the DM 235, a 6 function, 3½ digit bench-top and portable instrument.

The DM 235 is available at around half the price of comparable digital machines and considerably below that of many conventional analogue meters. It can measure dc and ac voltage and current as well as resistance, and be used for semiconductor junction tests. It has a total of 26 ranges.

Incorporating all the advantages of a larger bench meter in its use of a forward facing display, controls and sockets all on the front panel, the DM 235 has a large, bright 8 mm display with a conventional analogue meter.

The unit is only 14 inches thick and the weight is below 11 lbs. It will fit easily into a tool kit or briefcase and the tilt stand doubles up as a handle. A carrying case with a neck strap, which allows the instrument to be used with both hands free, is available as an optional.

In the field, the DM 235 is powered by four internationally available 9V size disposable cells. Where continuous bench operation is required an ac adapter/charger is available as an option, as it is a rechargeable cell pack. For the TV service engineer, a 30 KV probe is available.

Sinclair Radionics, London Road, St. Ives, Hunts, Cambs. PE17 4HJ. 0480 64646.

Production of concrete components

AUTOMATIC EQUIPMENT for the production of concrete building components, developed by a Danish company, is claimed to offer a 30 to 50 per cent saving in cement when compared with traditional methods of manufacture.

Components are produced in a horizontal casting process which combines vibration and compression and the production line is stated to be suitable for mixed output of walls, floor components, hollow-core slabs and so on. Surfaces of wall components are smooth enough for direct papering.

It is stated that a production line producing mixed types of components for prefabricated buildings would have an output of 20,000 square metres between 18 and 30 men needed.

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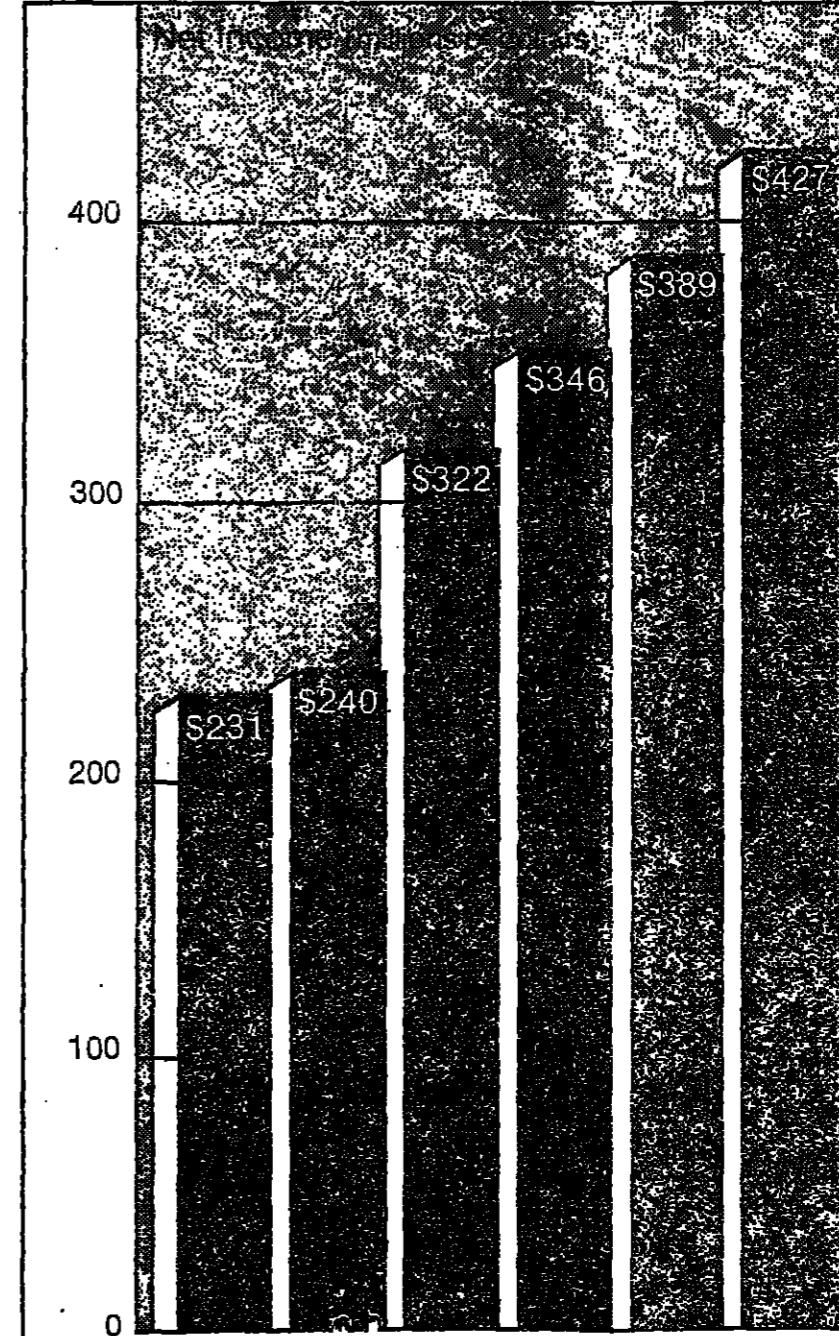
	1977	1972
	(millions)	
Integrated oil.....	\$399	\$92
Natural gas pipelines.....	289	171
Construction and farm equipment.....	111	27
Automotive.....	72	80
Chemicals.....	52	16
Shipbuilding.....	50	18
Packaging.....	45	17
Agriculture, land management.....	20	22
Investments.....	8	6
	\$1,046	\$449

*Before interest, federal income taxes and minority stockholders' interest.

These results reflect the success of the Company's aggressive program of capital investment for modernization and expansion—\$714 million in 1977—which has permitted us to declare our tenth dividend increase since 1965.

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Professionals are referred to Tenneco's award-winning financial analysts' yearbook for further information. Tenneco Inc., Dept. X-2, Houston, TX 77001.



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Tenneco

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Write Box G.2182, Financial Times, 10, Cannon Street, EC4P 4BY.

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Please write to financial advisers

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and construction, engineering, steel

The Management Page

EDITED BY CHRISTOPHER LORENZ

Why cutting overtime is no way to create new jobs

THE latest figures on UK economic activity may be mildly remainder. Otherwise, there are encouraging, but they do little to allay fears that the long-term trend in unemployment is still productive. Unemployed people upward. Stimulating demand swaying between sympathy and will increase consumption of destructive anger. This con-goods, but changing technology requires a plan. will mean that less person-power. In its April Gazette, the Department of Employment will be required to produce them. Volume products best examined three ways of work made by labour intensive sharing: a shorter basic working week; longer holidays; and the Far East and the Third World.

The Department discarded alteration in the working week of holidays as inflationary. Likely to affect the competitiveness of UK manufacturers and, therefore, self-defeating. However, it suggested that reductions in overtime might be used for job sharing without such adverse effects, since premium payments would be reduced. If it were possible, hypothetically, to convert all overtime worked in manufacturing into full-time jobs, unemployment in manufacturing could be eliminated, the Department said. The practical problems of reduced flexibility, carrying out work which has been done outside normal hours, reductions in earnings and packaging overtime hours into workable jobs would, in the Department's view, limit the potential of this approach and would require detailed planning at the workplace rather than nationally.

How real are these problems? As a start it is necessary to identify the people whose work might be shared. The Department of Employment's statistics

Eric Heuch and David Kingston question the feasibility of the Department of Employment's proposals for work-sharing

BREAKDOWN OF LABOUR FORCE IN A TYPICAL ENGINEERING COMPANY

Occupation	Number employed (manual males)	Overtime hours worked per man per week
Maintenance of all types	40	10
Process plant operators	25	9
Machine setters	45	8
Machinists (skilled)	70	6
Machine operators (semi-skilled)	40	5
Tool room workers	30	4
Material handling & stores	50	6
Quality control	130	3
Assembly (semi-skilled)	580	6
Assembly (skilled fitters)	40	6
TOTAL "manual males"	980	5

are invaluable. The first table possible scale of work-sharing shows that male manual workers carry out the most overtime.

The second table might suggest that there must be something about oil and petrol which generates a desire to work overtime. In reality, the common factor between most of these occupations is that, in each, people are performing a service function, involving expensive machinery, to meet customer needs. Labour cost is a subordinate factor.

Women set work patterns

Does the work have to be done by men working long hours? In some cases, at least, work could be shared by extending shift-working, split shifts or split-week working. But how acceptable would the consequent reduction in weekly earnings be to those currently employed in these fields?

At the bottom end of the overtime scale, men in clothing and footwear work only 2.6 hours per week each. These are labour intensive industries under international competitive pressures; work patterns are also set by the women operatives, who provide a high proportion of the workforce.

In between there is the mass of workers, many in engineering, for whose overtime habits the statistics provide no readily identifiable pattern. In order to assess the feasibility and

bottleneck machine sections, it also applies to its alternative and to enhance the earnings of skilled men. The latter is required to maintain acceptable assembly workers who earn bonuses, and to retain the men. If these problems did not exist and recruits with adequate skills could be found, the company would take on 10 more people.

The third function of overtime is to ease short-term bottlenecks and thus to maintain delivery performance when sales demand fluctuates. This occurs in all sections, but is the principal cause of overtime among semi-skilled assembly workers and in quality control.

It is unpopular with many employees because it is called for at short notice and is unequally distributed. With

current overall levels of demand, sufficient recruitment to eliminate overtime would be costly and unjustified.

Among smaller employers, with no personnel departments, the perceived unfairness, public humiliation and financial risks of the Employment Protection Act are major hindrances. Better to pay £1,200 a year overtime premiums to four trusted employees to work ten hours each extra a week than risk £1,000 compensation and much aggravation by taking on an extra man of unknown calibre and personality.

The factors which make work-sharing by reducing overtime difficult are among the most important of those which slow the process of improving the competitiveness of UK industry—lack of confidence, shortage of skilled people and distorted wage structures.

To make overtime reductions a national objective would be like attacking one symptom of a potentially fatal disease by methods which would exacerbate other more dangerous effects. At the least, overtime provides for flexibility during a process of change.

Generating wealth

Surely we should concentrate on providing the conditions under which the competitiveness of products and services can be improved? This would generate wealth and make it easier to share work. If social pressures do encourage work sharing should start earlier rather than later, the debate on how this might be done should start within the constraints used in this article. The costs and competitiveness of the organisations concerned must not be affected. They provide the wealth which makes work sharing possible. They should not be inhibited in that process.

This is in turn, would be widely unacceptable to the people concerned, who would either leave or become disaffected. Compensating them by special payments would increase costs. The upshot of all this would be a reduction in the firm's international competitiveness, and employment prospects.

Eric Heuch is a senior consultant, and David Kingston is manager, business economics division, of PA International Management Consultants.

Harnessing the local talent

People Development in Developing Countries by Ross Matheson. Associated Business Programmes, £9.95

"WHY IS it that each new expert insists on ignoring what the expert before him has achieved?" In his book, "People Development in Developing Countries", Ross Matheson, a former manager of a Western company, says: "We have our own ways and methods and will use them to seek change as we have done in the past." The author argues that, while respecting national differences, the answer is to play up the common denominators between countries, particularly in connection with, say, the mutual need to achieve industrial wealth and expertise.

While a structured approach to training is essential, the author warns against the use of too much theory. Local governments of third world countries are so often wary of example coupled with what he calls the "de-sophistication" of new knowledge (stripping it of unnecessary Western sophistication) is the most productive.

On interviewing and selection of staff, he warns against the inclination to automatically regard those who speak good English as best suited for the job. The author believes that this has caused more employment mistakes overseas than any other.

On the recruitment of expatriate staff he emphasises the need to exercise extreme care by choosing only those individuals who are most likely to be able to understand and integrate with the local environment and population. He paints a picture of the ideal recruit whose foremost desire is to work within another culture in helping others to develop.

No doubt many expatriates would find this chapter rather amusing. In practice the company nearly always comes first, and overseas personnel are often noted more for their clannishness than their ability to integrate.

While containing much of value to the man who is concerned with personnel management in developing countries, the book does however tend to fall into the trap of many similar attempts to distil a lifetime's work into both a theoretical and a practical guide. As a result it is neither one nor the other. With an array of somewhat simplistic exercises, tables and charts, some chapters read like snatches from a college training manual, while others concentrate on the generalities without the illumination of concrete example.

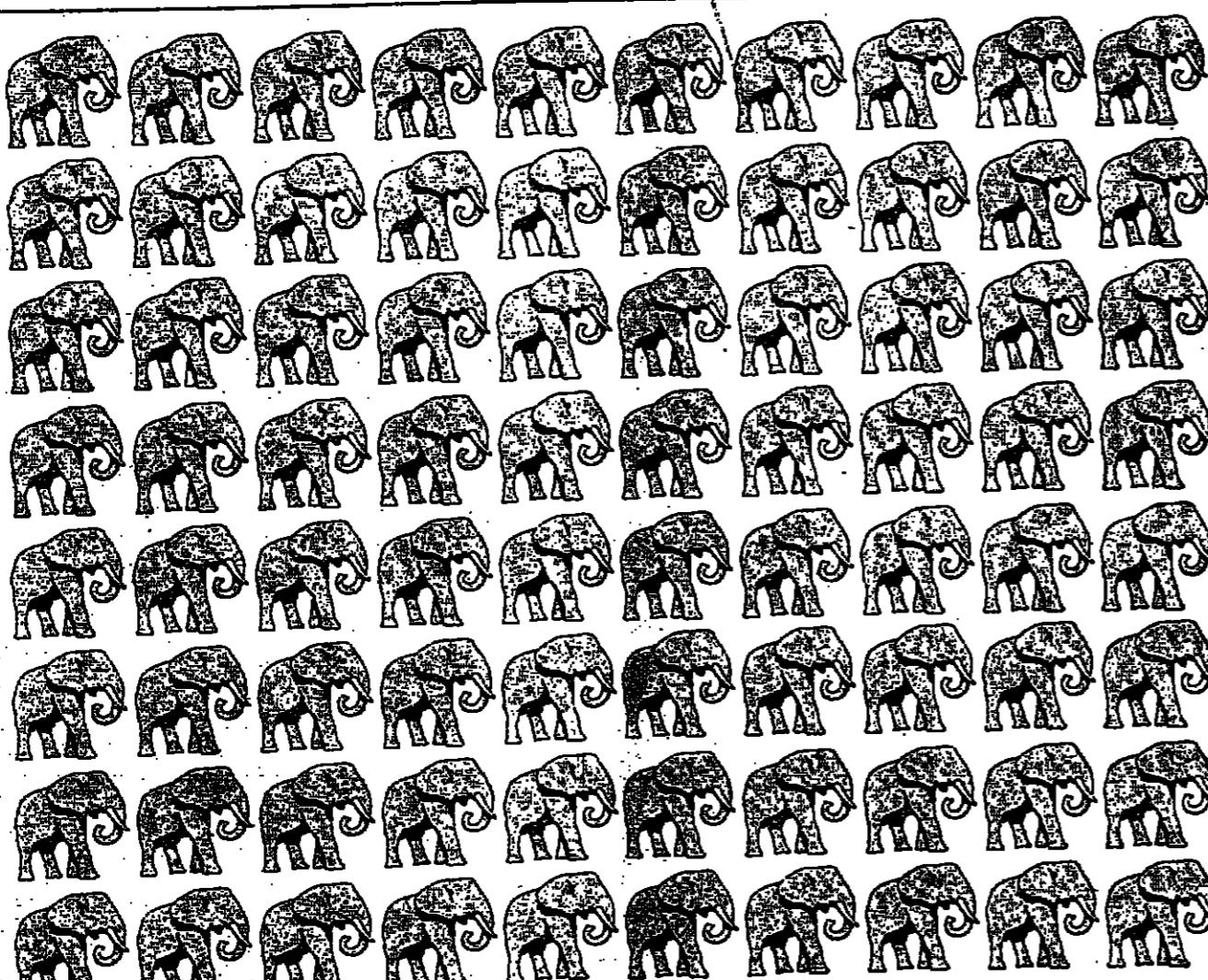
Some discussion of individual companies' experiences in setting up operations in the developing world would have helped provide the meat the book lacks.

Richard Cowper

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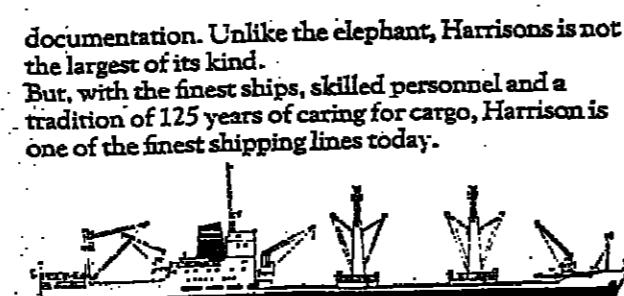
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FINANCIAL TIMES SURVEY

Tuesday June 27 1978

British Exports

Substantial parts of British industry are competing well in world markets but with the growth of world trade likely to be slower in the next few years exporters are going to have to fight hard to hold their position, let alone improve it.

The battle heats up

By Geoffrey Owen

IN EXAMINING the prospects for increasing the UK's share of world exports, it is all too easy to be depressed by the strength of the competition. Quite apart from the long-established tendency for traditional export markets to disappear as importing countries build up their own manufacturing industries, the ranks of exporting nations are looking uncomfortably crowded.

There are the new industrial countries like South Korea and Taiwan, whose economic strategies, largely modelled on Japan, are geared to a rapid increase in exports. There are countries like Brazil and India which, despite their huge and undeveloped home markets, are determined to extend their range of manufactured exports into sectors of advanced technology.

There is Japan itself, busily diversifying its exports in order to lessen its dependence on politically sensitive products like steel, cars and consumer

electronics; within a general move towards products of higher sophistication and added value (and hence less vulnerable to the appreciation of the yen), there is special emphasis on mechanical engineering, where Japan's share of world exports is still surprisingly low.

Finally there is the U.S. The fall in the value of the dollar, coupled with the well-known American advantages of high productivity and economies of scale, has made exporting from the U.S. more attractive; the impact is being felt both in Western Europe and in third markets.

Competition

It is sometimes argued that second-ranking industrial powers such as France and the UK are likely to be hardest hit by the changing pattern of world competition. They will be squeezed on one side by the three most powerful industrial nations—the U.S., West Germany and Japan—and on the other by the developing countries, which are no longer content to rely on labour-intensive industries. But even if this analysis is accepted, it is not clear what practical conclusions result from it. No one has yet devised an all-embracing formula whereby the UK can select the sectors of industry in which it is most likely to achieve international competitiveness and then ensure that the necessary investments and manpower are directed into those sectors.

The fact is that today substantial parts of British industry are competitive in world markets. Some of them might be

	SHARES OF WORLD EXPORTS OF MANUFACTURED GOODS				
	(per cent)				
	All manufactured goods	Chemicals	Non-electrical machinery	Electrical machinery	Transport equipment
West Germany ...	19.4	20.6	20.7	19.6	19.7
U.S.	20.2	17.2	15.7	23.8	17.7
Japan	9.7	14.6	15.5	6.0	6.7
France	8.6	9.7	9.8	10.1	10.8
UK	13.2	8.7	9.3	12.0	9.7
Italy	6.9	7.1	7.5	5.9	5.1

Note: The figures refer to the shares of exports by the eleven main manufacturing countries. In addition to the countries listed above these are Belgium/Luxembourg, Netherlands, Sweden, Switzerland and Canada.

Source: Department of Trade

	Table 1: UK TRADE BALANCE IN MAJOR SECTORS				
	(surplus (+) or deficit (-) in £m)				
	1977	1976	1975	1974	1973
Machinery	+3,039	+2,689	+2,444	+1,254	+856
Chemicals	+1,456	+1,053	+795	+590	+395
Road vehicles	+738	+945	+944	+729	+501
Other transport equip.	+124	-7	+1	+198	+118
Instruments	+85	+67	+69	+42	+41
Textiles	+62	+52	+39	+78	+106
Iron and steel	+31	-145	-144	-163	+60
Clothing and footwear	-281	-269	-310	-255	-203

Source: Overseas Trade Statistics.

described as knowledge-intensive sectors, in the sense that acceptance of the product by the customer depends on technology rather than price. Others are standard items produced in volume and selling largely on the basis of price. While there may be a tendency for the first group to gain in importance, it would be absurd to suggest that the UK should deliberately phase out industries which depend on mass production.

There will certainly be changes in the geographical location of some major industries, but the future division of labour between the developing countries and the older industrial countries is unlikely to be very clearly defined. Even in the textile industry, for instance, there are some branches where British companies have established themselves as low-cost suppliers of standard fabrics, combining high quality in the finished product and economies of scale in manufacture as a whole.

The growth of world trade is likely to be slower over the next few years than it was in the sixties and early seventies; whether the slow-down in wage inflation, let alone improve its advanced industrial base, is by no means encouraging. Last year low labour costs should constitute a powerful advantage in the competitive battle.

Attractions of the UK as a manufacturing base have tended to increase. Much will depend on whether the slow-down in wage inflation, let alone improve its advanced industrial base, is by no means encouraging. Last year low labour costs should constitute a powerful advantage in the competitive battle.

An even bigger disappointment, particularly in comparison with a country like France, has been passenger cars, where the UK is a substantial net importer and the share of foreign models in the total domestic market has reached an embarrassingly high level. How quickly this will be put right depends on the new management of British Leyland; the balance will also be crucially affected by the sourcing and

investment decisions of the manufacturers, all of which depend on the requirements of the home market and achieved a substantial increase in their exports last year. In overseas customers, as has been the case in nuclear power and including components, the UK telecommunications, it is very difficult for the manufacturers to compete successfully for the UK's trade surplus in fully for exports.

By far the biggest contributor to the UK's trade surplus is At a time when several developing countries are making achieved a surplus of over £3bn, about twice as large as communications systems, it is the contribution from the galling to see the lion's share of chemical industry. Non-electrical machinery, as Table 2 shows, is one of the sectors of the business going to Continental Europe, as Table 2 shows, is one of the sectors of the international trade where the UK's share of exports is higher than that of France and Japan.

Strength

The reason is that in a fair number of product categories—such as diesel engines, farm tractors, mining machinery, some types of textile and construction machinery—the UK authorities are convinced, will have a profound impact on the international leaders in world electronics industry and their field. To some extent the over the next few years.

This is a field in which some Government assistance will almost certainly be necessary. There are nevertheless strict limits to what the Government can do directly to improve the position of British manufacturers in world markets. It is used to be said a few years ago that companies in, say, France, Italy and above all Japan could have a profound impact on the international leaders in world electronics industry and their field. To some extent the over the next few years.

There are the so-called multi-nationals—mainly U.S.-owned companies which decided some years ago to make the UK their main European manufacturing base and which have continued to support their British plants. But whether British or foreign owned, the successes are those companies which have matched international competition in product design, manufacturing efficiency and marketing skill.

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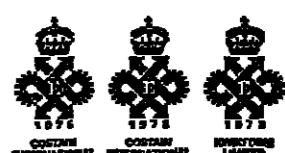
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BRITISH EXPORTS II

The following eight articles deal with the industries that provide the major part of the UK's exports: their performance, their share of world markets, their main competitors, their strengths and weaknesses and the prospects and problems that they are likely to face during the coming year.

Motors: still a force

IN BRITISH Leyland and Ford committed to exporting as the motor industry embraces facts. First, Britain's weakened Leyland, the one two of Britain's largest exporters, another two significant performers in Vauxhall and Chrysler, and a host of strongly export-orientated companies among the component manufacturers. But despite this exporting bias, the record of the individual companies in overseas markets is extremely patchy. Taking a broad view, the overall trend in the last decade has been away from vehicle exporting and towards more component exports — a move which has both confirmed and exacerbated the decline of vehicle building in Britain.

Last year's figures, which reflect a relatively poor year for the components industry, nevertheless indicate what has been happening in recent years. The value of car exports went up 19 cent to £752m, and of commercial vehicles by 19 per cent also to £653m. But component exports rose by 22 per cent to £1.6bn. In most years during the 1970s the components industry has done even better relative to the car manufacturing sector.

Trend

At the same time the multinationals have become much larger exporters of components in recent years as they have sought to integrate their European parts manufacturing plants. This trend has accelerated rapidly in the last two years, helping to expand the component export figures, and also contributing to a hump in the component import statistics in 1977 (imports went up by 66 per cent).

What has happened is that these producers now make more parts on a European basis and ship them across frontiers to the assembly works. In the case of Ford, and increasingly of the General Motors activities in Britain (Vauxhall and the AC Delco components company), Britain is seen as a prime source for parts supplies — Ford's planned new Bridgend factory is a case in point.

Both Ford and General Motors, through its Vauxhall/Bedford subsidiary, are also concentrating on developing Britain as a base for commercial vehicle production and export. Ford builds most of its European trucks and all of its tractors in the UK, and GM nevertheless, has an unusual position in world markets by virtue of the Land-Rover range vehicle activities in Europe. If which has won widespread and when these companies acclaim. This vehicle is in

LEADING WORLD EXPORTERS

(000's units)

	Production	Exports	Export ratio %
Japan	8,514.5	4,352.8	51.1
France	4,005.7	2,267.3	56.6
West Germany	4,104.2	2,127.7	51.8
Italy	1,583.9	714.3	45.1
UK	1,714.2	666.7	38.9
U.S.	12,695.9	950.9	7.5

Source: National figures.



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MOTOR INDUSTRY TRADE BALANCE

	1976	1977	% change
Cars			
Exports	633	752	+19
Imports	886	1,324	+50
Components			
Exports	1,345	1,640	+22
Imports	455	756	+66
Commercial vehicles			
Exports	548	653	+19
Imports	123	211	+72
Other motor products			
Exports	578	722	+25
Imports	110	164	+49
All motor products			
Exports	3,103	3,766	+21
Imports	1,374	2,455	+56
Net balance	1,529	1,311	-14

sector, the UK component manufacturers have expanded rather than contracted in recent years. Their exports account for only a part of their overseas business, since they have also put a great deal of investment in plant outside Britain as well. But there has been an appreciable advance in parts sales abroad, both in the older Commonwealth markets and in the developing world, therefore, providing opportunities as well as challenges. Many developing countries, rather than providing opportunities as well as challenges, have to ask for the rest of the market, with vigorous overseas vehicle producers, and through producing parts for virtually every vehicle in the world, get into the provision of these facilities, along with sufficient component parts to get these developments afloat. The major European built-up vehicle

Within the next decade, the porting effort is likely to be directed at America, although the U.S. itself promises to pose much that it will present an entirely new challenge to vehicle designs, grow smaller vehicles, and march ahead to become by far the biggest ex-

porter in the world — with 4.4m. vehicles, indeed, now believe that the industry will develop more than double the number, increasing on a Continental pattern — that is to say that But several new competitors are also likely to enter the lists. South Korea, for example, has already begun exports to such as Europe or South Europe, and intends to expand America. Wider scale exporting will become a matter more of

Terry Dodsorth

Electrical companies forced to look abroad

THE EXPORTING performance of electrical engineering companies is dominated by the turbine generator sector, which, in spite of its much publicised difficulties, is still a successful earner of foreign currency.

Indeed, if it were not, the industry would by now have disappeared because of the lack of home orders. In recent years the combined turnover of the two turbine generator companies, Parsons (subsidiary of Northern Engineering Industries) and the General Electrical Company (GEC), has been running at about £200m. a year, of which about half has been exported.

The main difficulties arose because of over-ordering by the Central Electricity Generating Board in the 1960s, which led to a famine of orders in the 1970s. No new power station was ordered between 1973 and last year's ordering of the Drax B station near Selby, which was mainly a rescue operation for Parsons.

The death of home orders forced the companies to look for markets elsewhere. Parsons achieved a considerable slice of the world market during the 1970s. Its target for the first half of the present decade, with export orders for 10,500 MW or just over 8 per cent of the available world market (excluding competitors' home markets).

However, much of Parsons' success was based on its partnership with Howden in Canada, which Howden announced recently it intends to terminate in favour of Parsons' Swiss rival Brown Boveri. In the past year, Parsons' performance in the export market has not been at all encouraging, partly, no doubt, because of the fierce competition from Swiss, Japanese, German and other manufacturers, which all suffer the same problem of over-capacity and a comparative fall-off of domestic orders since the oil

crisis. During the period 1970 to 1975, when GEC was taking the lead from ten to five as a result of a series of major factors for the UK manufacturer, the industry's share of home orders (7.5 per cent or 9,120 MW), Parsons' share in world markets is the by the Industrial Reorganisation Act discussed. Lack of an exportable nuclear power plant, Parsons' system. The British Advanced Power (subsidiary of Northern Engineering Industries) Hawker Siddeley (GEC, Ferranti) and decision to develop an all-British Steam Generation Heavy Water Reactor (SGHR) cut the number of turnkey nuclear power stations, and GEC has concentrated successfully on the smaller sizes. In spite of the lack of home orders in the last few years, most manufacturers, particularly GEC, have been investing quite heavily because they realise that the only way to stay in business is to keep well ahead of international standards of design and fabrication.

It has been mentioned whether the present number of companies is still too many, since larger units with higher volumes of production would clearly have an advantage in the highly competitive world market.

A document prepared by the National Economic Development Office, which predates the CPRE report, estimated that the world market open to the UK between 1976 and 1981 would theoretically be 6,000 MW of conventional non-turnkey equipment, 4,000 MW of conventional turnkey stations, and 7,000 MW of nuclear turnkey business. The lack of a nuclear system therefore cuts out about 40 per cent of the possible market.

From a historical perspective it is now clear that this was a crucial time when other manufacturers, particularly the Japanese, were beginning to increase their exporting ambitions and to build up a reputation with their customers.

The ill-fated CPRE report, which angered and embarrassed almost everyone connected with the industry, has manufacturers claim, had a very bad effect on their exporting prospects because it laid bare all the problems and deficiencies of the industry. As one manufacturer said: "You could not have devised a better piece of propaganda for our competitors, and there is no doubt that they have made use of it."

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Max WHITSON

Battle CONTINUED FROM PREVIOUS PAGE

in the degree of political backing from their governments, and the UK's competitors were in a far stronger position.

Whether or not those claims were justified at that time, they are hardly applicable now. In recent years the British Government has greatly increased its services to exporters. The facilities available through the Export Credits Guarantee Department, for example, have been extended and a variety of other forms of assistance is available. Government Ministers are much more willing that they used to be to lend their personal support to companies negotiating particular contracts.

While there may be some

specific problems which need attention, British exporters are now probably as well served by the country's financial institutions and by Government departments as most of their overseas rivals. The Government, except perhaps in the arms trade, can not win export orders. It is not Government support which explains the success in world markets of the French car makers, the German machine tool builders, or the Japanese consumer electronics companies; it is the excellence of their products. Britain, too, has its world leaders, but not enough of them. The Government cannot create them; what is to do is to create the economic conditions in which such companies are likely to grow and to prosper.

Technology and important components. The economies of scale in component manufacturing, for example, are advancing swiftly, because of new mechanised methods to a point where it is quite possible to produce some parts in only one or two factories in the world scale. Britain's strength in the components field, therefore, will be a valuable asset in responding to the challenge of the next decade. By contrast with France and West Germany, the UK has proportionately larger and more international component producers, most of them established throughout Western Europe and in North America. The weakness which exists in the car manufacturing sector, however, remains critical. By contrast with Continental producers, the UK companies are in a poor position to sign co-operation and development contracts.

This is being in Leyland's range and Leyland's commercial vehicle interests are of so much importance, and are now attracting so much attention from the EU chairman, Mr. Michael Edwards. Both ranges offer the opportunity for Britain to remain a significant force in world markets.

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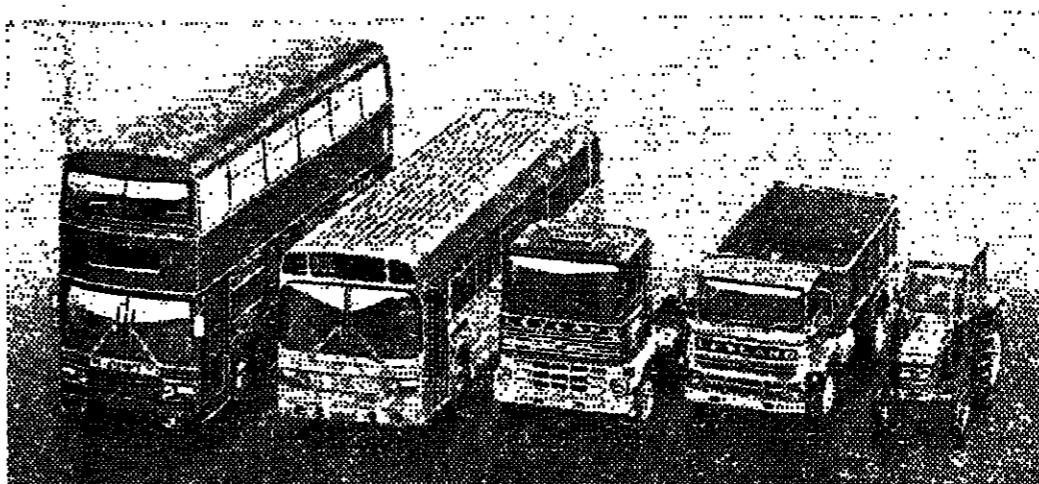
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BRITISH EXPORTS IV

Mechanical engineering: basis for expansion

BRITAIN has been exporting equipment and wheeled tractors nearly £5bn worth of mechanical engineering products (excluding cars and lorries) and this industry has a favourable trade balance in the region of £2.5bn a year. As the third largest exporter of non-electrical machinery, the UK remains ahead of Japan and France but still well behind the leaders the U.S. and West Germany.

A superficial glance at the bare statistics also shows that the UK appears to be suffering a decline in this important market. In individual sector after sector its share of world trade in percentage terms has been moving down. But this has as much to do with the industrialisation of developing countries as with any failure of the UK industry to keep up with changing trends.

It remains true that UK mechanical engineering has an underlying strength and a position in world markets which provide a basis for considerable development and expansion.

The manufacture of engineering products with high added value will remain for the foreseeable future the mainstay of the advanced industrial countries. In the UK it is one of the most important industries in terms of employment, investment and export and has therefore attracted a fair share of the attention being devoted to manufacturing industry by the Government's industrial strategy programme—a programme designed to improve Britain's export performance.

This cannot simply be a matter of encouraging British-owned businesses to smarten up, try new export markets and look for gaps in the home market that they might plug. For the North American multinationals have a tremendous influence on the trade performance of mechanical engineering as a whole.

Running neck and neck as the two biggest exporters within the mechanical engineering sector—and at the top of the table as net earners of overseas revenue—are the construction

multinationals to locate manufacturing facilities.

The North Americans were

first attracted to the UK by the availability of engineering skills of all kinds and the fact that the engineering industry in Britain has an infrastructure which can provide the variety of components required by what are basically assembly operations. The fact that finance was easy to come by and that the British spoke a familiar language also played a part.

There are no signs that the multinationals are looking less favourably on the UK as a manufacturing-assembly base.

Within the past couple of years, for example, Caterpillar has set up a forklift truck plant at Leicester designed to export at least 75 per cent of its output.

It remains difficult to judge the final impact of the activities of the North Americans, however, because it is not easy to get reasonable statistics about the components they import to incorporate into their machines.

There are other important mechanical engineering exporters where the American influence is pronounced, particularly internal combustion engines, industrial trucks and machine tools.

West Germany is not without problems, of course. There are signs that the difficulties of exporting from a German manufacturing base are becoming more significant as the Deutsche Mark persistently stays among the world's stronger currencies. The Japanese are

to the British as well as the Germans and North American groups.

Following its success with transport equipment like passenger cars and ships and in electronic products such as TV sets and calculators, Japan is putting more emphasis than before on mechanical engineering.

Already Komatsu is second-largest of the world's construction equipment makers. And the European bearings industry has been considerably shaken under the impact of Japanese groups. Two of them, NTN and NSK, have actually set up manufacturing/assembly operations in Germany and Britain respectively.

As well as gains by the Japanese, UK mechanical engineering can also expect to see its world market share under threat from the developing countries. Many of them are insisting on an element of local manufacture and assembly be incorporated in machinery sold to their home market.

The North American companies in particular are in a position to comply with such requirements and will do so when the market offers potential.

For the immediate future UK mechanical engineering products can look for buoyant demand in the U.S. but only modest growth in demand from most European countries, according to the recently published short-term trends survey by the mechanical engineering "Little Needy."

"Depressed levels of demand in most industrial countries are leading their mechanical engineering industries to step up their export effort, often at cut-throat prices. This applies particularly to Japan, but also

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the UK mechanical engineering lag—the difference between

THE IMPORTS problem faced has deteriorated and the new costs should give it an advantage by the British textile industry emphasis that has been placed on exports follows the latest developments in Northern European markets.

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BRITISH EXPORTS V

Construction success

THE CONSTRUCTION industry, efforts has been going into doubt. Aggressive salesmanship countries have their own con-

its suppliers and associated pro-

investment in foreign-based

countries have in the 1970s been

one of the UK's success stories

in terms of overseas business.

It has not been a question of

overnight success, however, and

neither has every participant in

the export drive necessarily

been happy with the outcome.

Many UK contractors have been

operating abroad for 30 years

or more and some have seen

potential profits turned into

heavy losses as local con-

ditions and difficult clients have

combined to thwart the best laid

plans.

But the figures nevertheless

underline the major strides

which the sector has recently

made in selling its expertise and

services abroad. Govern-

ment figures show that the value

of construction work won by

contractors outside the UK was

in 1971 running at around

£300m.

In the year to March 1977—

the last period for which

statistics are available—the

figure had risen to £1.7bn. In business ethics and workman-

ship, the 12 month period ending this

March, the total value of work

taken on by UK building and

civil engineering companies is

expected to have easily topped

the £200m mark.

Inflation

The considerable impact of

inflation on these current price

figures cannot be ignored, but

the statistics themselves are not

essential reading for any nation involved—they are

invariably, the clients which

are now accustomed to driving

hard bargains and to ensuring

that all parties stick to them.

Their approach has only been

to the large and medium-sized

toughened by an awareness that

contracting operations will to

certain contractors were

attempting to take wildly exces-

sive liberties when tendering

for up to 80 per cent of their

and extremely expensive contrac-

turnover, a move which some

people regard as reckless, but

which the contractors involved

care to step in and bid for con-

tracts at up to 30 per cent below

is essential in view of the low level of domestic work.

The contractors are not alone,

everyone else. In addition, local

suppliers are pushing overseas

strength all the time and com-

pete for smaller as well as

poor situation at home. Direct

larger contracts are intensifying

exports have been increasing

but a greater proportion of the

material producers overseas

market shares there is no

their competitors from other

home. No one suggests that

THE QUEENS AWARD FOR

EXPORT ACHIEVEMENT

1978

The Anglo-Afghan Trade Centre

Manuel Dias Liquor Store

S.A.V.A. Sociedad Anonima

Dalgety Trading

Burns Philp & Co. Ltd.

S. Smith & Son (W.A.) Pty Ltd.

Eugen Fenyesi V.G.

Sociedade Acoreana De

Representaçoes Ltda

Frank B. Armstrong Ltd.

s.a. Cinoco N.V.

Friths Liquors Ltd.

"La Sevillana," Gonzalez y

Compania

Santiago Castillo Ltd.

Martini & Rossi S.A.

Jardine Sandilands (Singapore)

Pte Ltd.

The Distillers Company (Canada)

Ltd.

Atlantico S.A.

Casa Do Leao

Jacques Scott & Co. Ltd.

Engel & Co. S.A.

Jardine Matheson & Co. Ltd.

Codisa

Francoudi & Stephanou Ltd.

Messrs. Erik Andersen

Da Costa & Musson (Dominica) Ltd.

Casa Velazquez, C. por A.

Technical & Trading Co.

Centro Comercial Jocarias S.A.

Ali Zaid Al Quraishai & Brothers

Gilbey's of Ireland Ltd.

M.S.L. Enterprises Ltd.

Gellatly Hankey & Co.

G.H. Muann & Cie.

A.S. Farebrother & Co. Ltd.

Oy Heim. Frentz A.B.

F. Tanon & Cie.

M. Guy de Beaupre

R. Prevoteau & Cie.

The Scotch House, St. Kitts.

C.F.A.O. Gambia

Martini & Rossi

Gebr. Heinemann

G.B. Ollivant Ltd.

Falkland Islands Trading Co.

Saccone & Speed (Overseas) Ltd.

Anker S.A.

W.E. Julien & Co. Ltd.

Mid Pacific Liquor

Distributing Corp.

Enrique Marroquin M & Hijo

Mackay & Co. Ltd.

Augusto Pinto Ltda

Guyana Stores Ltd.

Agences Fronil S.A.

Andre Kerstens B.V.

Jardine Marketing Services Ltd.

Albert Gudmundsson

Fairmacs Trading Company

Empire Stores

S.S. Miranda Private Ltd.

Bento Miquel Fernandes & Filhos

Ltd.

P.T. Borsumij Wehry Indonesia

Iraq Stores

Nathan Zwy & Co. Ltd.

Gpe Bno Carpano

Desnoes & Geddes Ltd.

Jardine Matheson & Co. (Japan) Ltd.

Kokusai Bussan K.K.

C. Le Masurier Ltd.

Costandi M. Bajjali

Nairobi Vintners (Kenya) Limited

Supply & Building Company

SOGEPA S.A.L.

Supermarket Supply Co.

F.H. de Cunha & Cie Ltd.

McConnell & Co. Ltd.

Jardine Sandilands (Malaysia)

Sdn Bhd

Ceylon Tobacco Company Ltd.

Saccone & Speed Ltd.

Blyth Brothers Co. Ltd.

William Young & Co. S.A.

Charles Mercer

La Generale Alimentaire S.A.

Costa & Cordeiro Ltd.

Jawalakhel Distillery Pvt Ltd.

Taeuber & Corssen SWA (Pty) Ltd.

West India Mercantile Co.

M. Edouard Rabot

Burns Philp (New Hebrides and

New Guinea) Ltd.

New Zealand Wines & Spirits Ltd.

Quill Morris Ltd.

Nils Ekjord A/S

Sharikat Fannia Omaniya

Phipson & Co. (Pakistan) Ltd.

African & Eastern (N.L. East) Ltd.

Cyrca S.A.

Nicolas Gonzalez Oddone S.A.C.

Conrad & Co. Inc.

J.A. da Costa Pina Ltda

Costa Pina & Vilaverde Ltda

Cadierno Hermanos Sucrs. Inc.

M.A. Almana & Partners

Ets Jules Caille et Cie.

Temooljee

BRITISH EXPORTS VI

Aerospace: trusted role

THE UK AEROSPACE industry has always been highly export-orientated. As one of the spear-head industries in advanced technology, it imports a large quantity of high-cost raw materials, and by its skills converts these into finished products—aircraft (civil and military), guided weapons and airborne radio, navigation and military radar aids over £13.5m, aircraft space vehicles, as well as ancillary components and equipment—that it sells worldwide. In 1977 according to figures prepared by the Society of British Aerospace Companies from the Customs and Excise Returns, exports amounted to no less than £1.038m, a new record level that was virtually double the figure of close to £520m achieved barely four years ago in 1973.

While exports have steadily grown, so has Britain's own need to import aerospace products, especially aircraft of types which are not built in Britain, such as Boeing 747 Jumbo jets and other wide-bodied airliners such as the Lockheed TriStar and the McDonnell Douglas DC-10, while some other types of U.S. airliner, such as the Boeing 737 short-range jet, have proved popular with some independent UK airlines. Thus, imports of aerospace products of all kinds in 1977 amounted to close to £1.86m, but this still left a favourable balance of payments figure of some £272m.

For the first few months of this year, export shipments have continued at a high level, reaching over £270m for the first two months. These have been coupled with the inflow of some major new export orders, including one for radio communications equipment for civil aviation use from Libya, and for the continued development of the Royal Saudi Air Force.

While inevitably a substantial proportion of the industry's export performance is accounted for by the big British Aerospace nationalised group (comprising British Aircraft Corporation, Hawker Siddeley Aviation, British Aerospace Dynamics, and Scottish Aviation), and by the State-owned Rolls-Royce and such other airframe companies as Short Brothers and Harland, and the independent Westland Aircraft group which includes both helicopters and Hovercraft, a major contribution comes from the ancillary and com-

ponent manufacturers in a wide range of industries, particularly including electronics. Last year, for example, guided weapons contributed nearly £27m to the export figures, while instruments accounted for over £57m, some £10.2m.

Orders

British Aerospace alone in 1977, out of total sales of £860m, achieved exports of £536m, or 62 per cent of total turnover. This compared with sales of £470m in 1976 (when the constituent companies of British Aerospace were still separate), of which exports accounted for £371m, or about 50 per cent. Over the past year, new contracts for defence support services for Saudi Arabia, for the Hawk trainer for Finland and for the Tornado multi-role combat aircraft have helped to raise the British Aerospace Aircraft Group's order book to more than £1.5bn, and in the civil sector, exports by the Aircraft Group in 1977 amounted to more than £186m. These included continued sales of HS-125 executive jets, and HS-748 feeder-liners. For the HS-125, the new Series 700 version attracted some 28 orders during the year, and the total value of new orders during that year, including one Series 800 aircraft, approached £45m. Total orders for the HS-125, now top 400 aircraft, most of them for export.

The One-Eleven jet airliner continues in production, again mostly for export, and a protocol for the manufacture of this airliner in Romania was signed some time ago, with discussions still in progress on the details of the deal. If this is finalised—and British Aerospace hopes that it will be soon—it could lead to the building of around 80 aircraft in Romania, thus considerably strengthening the continued One-Eleven production programme. At the same time, development of a One-Eleven Series 670 to meet specific Japanese requirements, and a One-Eleven Series 800, both equipped with a new engine in North America, built either by Britain itself, or not only shows that a successful

aircraft within latest noise regulations, is being pushed British engines. Some 52,000 generating business for many different types of spares, worth years, which is the justification for the being in aircraft manufacture.

Among other civil aircraft on which the British Aerospace Aircraft Group has relied extensively in recent years for export sales has been the Trident, the Short Brothers SD-3-30 jets upon which to base its Comair airliner and the products of over 150 other UK aerospace companies.

The group is also still heavily engaged on building wings for

Rolls-Royce is also a major contributor to the UK aerospace industry, most of them on an international collaborative basis, at any one time to support One-Elevens. Viscount illustrates that the industry does need some new civil turbo-props, HS-125 business will continue to provide a substantial volume of work for British Aerospace for years to come.

The British Aerospace Dynamics Group is also a major contributor to the nationalised industry's export performance. A highlight of 1977 was the successful conclusion of an agreement with the Arab Organisation for Industrialisation (AOI) covering the long-term production of the Swingfire anti-tank guided weapon system in Egypt. This agreement provides an important marketing base for further substantial sales of Swingfire in the Middle East. Other guided missiles continue to provide a solid export base for the group, including the Rapier anti-aircraft missile, currently in service not only with the UK armed forces but also several overseas customers. The Dynamics Group is also considering a number of new guided weapons ventures, in collaboration with overseas countries. For example, discussions on future anti-tank weapons have been held with West German and Aerospatiale of France, with a view to agreeing a common system to meet the requirements of the British, German and French armies in the late 1980s and 1990s. In addition, a number of new air-to-ground, surface-to-air and surface-to-surface missile concepts remain under study.

In order to help its customers in the U.S., British Aerospace has recently opened, in conjunction with Rolls-Royce, a new multi-million dollar spares facility at Dulles Airport, try, it is a fact that the peak

of the aerospace industry, currently in service with the UK armed forces but also several overseas customers. The Dynamics Group is also considering a number of new guided weapons ventures, in collaboration with overseas countries. For example, discussions on future anti-tank weapons have been held with West German and Aerospatiale of France, with a view to agreeing a common system to meet the requirements of the British, German and French armies in the late 1980s and 1990s. In addition, a number of new air-to-ground, surface-to-air and surface-to-surface missile concepts remain under study.

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THE CHEMICAL industry makes one of the most notable contributions to the UK balance of payments of any sector of manufacturing industry. Despite this record of success, however, UK chemicals exports have suffered in common with most other goods over the last year from the depressed trading conditions in many of the world's major economies.

With sterling now back to the levels around \$1.83, the overseas sales increased in

"Joint European Transports" or JETS, variously seating between 130 to 180 passengers.

At this stage, no decisions on which way the UK Government wants the aerospace industry to go—either with the U.S. or British Petroleum

SOME LEADING BRITISH EXPORTERS

(The figures refer to the value of direct exports from the UK in each company's financial year.)

	1977	1976
Western Europe, or even per-ICI	613	822
British Leyland	824	837
British Steel	823	448
British Aerospace	536	371
CEC	524	405
Royal Dutch Shell	410	187
Unilever	425	305
Courtaulds	405	285
Massey Ferguson	369	337
Hawker Siddeley	295	299
Rolls-Royce	235	240
IBM	264	245
Distillers	212	193
BICC	185	165
Tube Investments	185	125
Dunlop Holdings	161	112
Lucas	160	109
Caterpillar	129	109
EMI	129	71
Rank Xerox	122	117
Ciba Geigy	115	93
Glaxo	112	94
Texaco	112	115
Davy International	111	25
Johnson Matthey	110	98
Thorn	105	92
STC	104	95

More than 30 manufacturers achieved exports in excess of £100m last year and these companies combined are probably responsible for nearly a third of Britain's total exports. It is notable that 12 of the companies listed above are foreign-owned or controlled. The full list of the UK's hundred largest exporters will be published in the Financial Times next month.

Michael Donne

Aerospace Correspondent

Chemicals: signs of renewed strength

Latest

New aviation versions of the RB-211 are coming forward, the latest being the Dash 335 engine of 33,000 lb thrust for use in the next generation of short-to-medium range jet airliners now being planned.

THE CHEMICAL industry makes one of the most notable contributions to the UK balance of payments of any sector of manufacturing industry. Despite this record of success, however, UK chemicals exports have suffered in common with most other goods over the last year from the depressed trading conditions in many of the world's major economies.

Last year the chemical industry accounted for about 10 per cent of the UK's total manufacturing output, with production worth some £13bn. About 34 per cent of the industry's external sales are exported and in 1977 this contributed some £1.4bn to the UK's balance of payments, about 25 per cent of the UK's total balance of manufacturing industry.

For much of 1978 chemicals exports have been erratic, but the latest figures are more encouraging and suggest that overseas sales are increasing again after the lull that began in the middle of last year. But the total for May this year at £343m was still £17m below last June's peak. According to figures produced by the Chemical Industries Association, the volume of exports, though subdued in the first quarter of 1978, has now recovered from the very poor period at the end of 1977. During the first five months of this year exports were up by some 4% per cent on average for 1977.

The Association's latest forecast suggests that exports this year could increase by 6 to 7 per cent in volume compared with 1977. But this rise is certain to be exceeded by the rate of chemicals imports, which so far this year have been running some 15 per cent higher in volume than in the same period of 1977.

Last year UK chemicals exports were worth a record £3.8bn and rose by 9 per cent in volume and 27 per cent in value compared with 1976. Throughout 1977 the UK market proved increasingly attractive to lower cost imports. The result was that imports rose at a faster rate than exports, increasing by 11.3 per cent in volume and by £471m in value to a total of £2.5bn.

UK chemicals trade is particularly sensitive to fluctuations in the value of the pound, and when sterling moved up sharply against the U.S. dollar at the end of 1977 it caused considerable anxiety.

The problems arose particularly in the area of bulk chemicals, where there is a serious plant overcapacity in the UK and elsewhere in Europe. In the more specialised product areas the UK was not as badly affected, but in such sectors as plastics and petrochemicals Britain became an attractive market for continental producers striving to improve the loading of their plants. Producers throughout Western Europe have paid scant regard to price levels as they have scrambled after an increasing market share.

When sterling moved up from around \$1.70 to as much as \$1.93 it was equivalent to the creation of a trade barrier of 13 per cent against UK exports with an equivalent bonus

of the more ambitious plans have been quietly dropped.

Arising out of work carried out by the petrochemicals sector working party, the Government endorsed a policy of increased exports to the Commonwealth countries, particularly to the Commonwealth countries, to encourage companies to invest in new plants. The UK's chemical industry has nonetheless suffered from the general slowing down in world trade. From 1970 to 1975 about 20 per cent a year of the industry's investment will have to be made to maintain current prices but some have to be increased considerably over the next few years.

The UK has proved an attractive base for investment by overseas chemical companies, especially in areas such as pharmaceuticals. But UK-owned companies are coming

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DAVID BROWN

BRITISH EXPORTS VII

During the past 20 years the geographical pattern of the UK's export business has altered very significantly. Western Europe now takes over half the country's export sales, compared with about a third in 1960.

The major markets

THE CLOSER INTEGRATION of manufacturing facilities of the UK's export business to support direct exports and with our European neighbours most difficult of all, the was greatly stimulated by the re-design of products to suit EFTA agreement and later by Continental requirements. full membership of the European Economic Community, exploited as fully as they should have been? In those products free market across the Channel where UK companies have a distinct technological edge, like the UK itself, many British companies invested in new component business, the European marketing and distribution arrangements on the Continent. Often this involved the formation of local sales companies, some companies have been able to combine the UK's advantage

of relatively cheap labour with economies of scale in production, thus increasing their share of the European market.

A growing number of manufacturers, of which ICI is a notable example, have been developing a European marketing strategy, with the UK plants forming part of a co-ordinated supply network; in ICI's case this has been accompanied by a very considerable increase in direct exports from the UK.

Western Europe now takes over half the country's overseas sales, compared with about a third in 1960, yet there is a long

way to go. There are still too many sectors, such as cars and domestic appliances, where largest purchaser of British Hong Kong, one of the first imports from the Continent, lorries and trucks. In cars, the turnkey jobs of this kind won the UK supplies less than 7 per cent, compared with West Germany's 29 per cent share and Italy's 13 per cent. The UK supplies only 5 per cent of West Germany's imports of manufactured goods, compared with France's 16 per cent share and Italy's 12 per cent.

It is true that these countries have had a longer period in which to adjust to the lowering of tariff barriers within the EEC; moreover, their manufacturers were not as committed to other, very different markets (particularly in the Commonwealth) as their counterparts in the UK. But the performance of British industry in Continental markets continues to be disappointing.

Perhaps, the British penetration of European markets was interrupted to some extent by the emergence, particularly after 1973, of the oil-producing countries as a lucrative new market, apparently easier to exploit than, say, West Germany or France. Last year, the oil-exporting countries took 13 per cent of the UK's total exports, compared with 6 per cent in 1970, and it is not always appreciated just how important these countries have become to individual sectors of British industry.

Saudi Arabia, for example, was the biggest market for British fork-lift trucks in 1977. The three leading customers for electrical power machinery

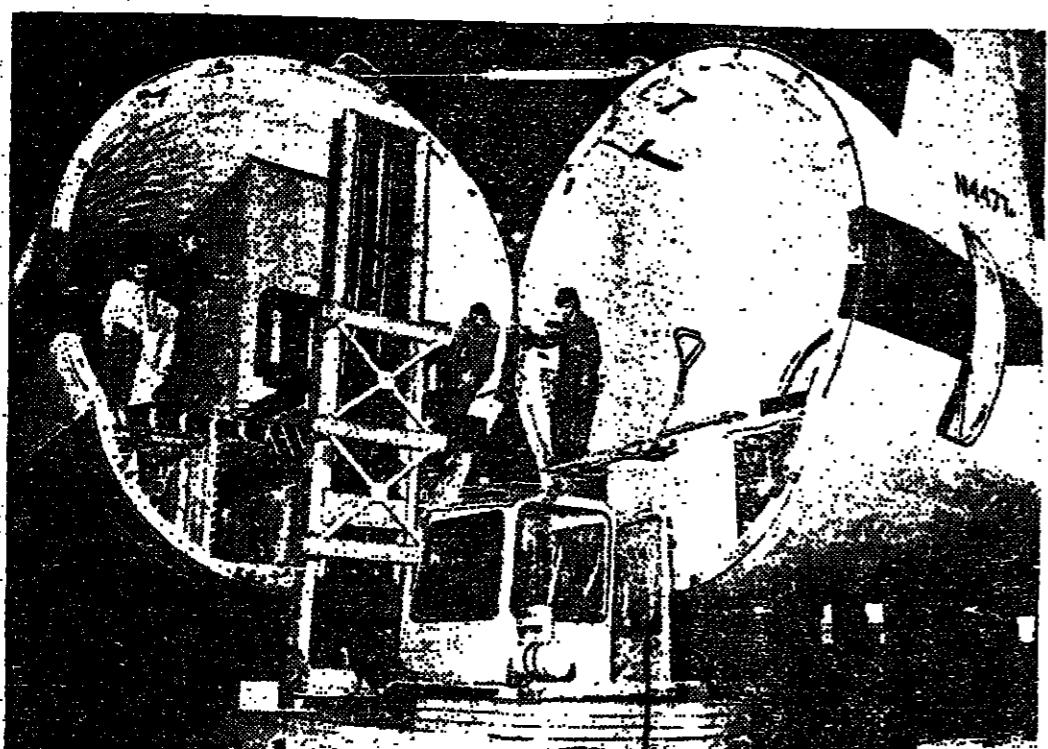
TOP 20 EXPORT MARKETS IN 1977		
	£m	% of total UK exports in
1 U.S.	3,087	9.1
2 West Germany ...	2,501	7.6
3 France	2,148	6.3
4 Netherlands	2,139	6.5
5 Benelux	1,837	5.6
6 Irish Republic ...	1,640	5.0
7 Switzerland	1,421	4.3
8 Sweden	1,197	3.6
9 Nigeria	1,069	3.2
10 Italy	978	3.0
11 Denmark	797	2.4
12 Norway	762	2.3
13 Australia	761	2.3
14 Canada	713	2.2
15 Iran	655	2.0
16 South Africa	581	1.8
17 Saudi Arabia	577	1.8
18 Japan	469	1.7
19 Spain	465	1.4
20 Soviet Union ...	347	1.1

Source: Department of Trade.

DISTRIBUTION OF UK EXPORTS BY AREA (per cent)

	1960	1970	1977
Western Europe (EEC 8)	34	46	53
North America	16	15	12
Other developed	15	12	6
Oil exporting	7	6	13
Other developing	25	17	13
Centrally planned economies	3	4	3
	100	100	100

Source: Department of Trade.



Marconi broadcasting equipment—part of a £1.5m order from the Nigerian Broadcasting Corporation—being air freighted to Nigeria.

The relative share of invisible earnings in the UK current account is significantly higher than the average for other industrialised countries. But there are indications that there may be a decline from the peak level of 1976.

Invisible earnings

BRITAIN'S EARNINGS from invisible trade have made a of £3.5bn. However, the surplus whole, the contribution from major contribution to the UK's fell back to £1.7bn last year. Interest, profits and dividends current account in the last few years. The main reason for this has fluctuated sharply up from the large deficit on visible a drop in the net contribution to a peak of £1.52bn in 1976. But there are now clear indications that the surplus is on a declining trend from the peak level of 1976.

The picture, as with the rest of the balance of payments, is complicated by North Sea oil around two-thirds of total result of the decline in sterling activity and profits in many invisible earnings. The net in 1975-76 and the pick-up in 1977-78 last year, significantly aided by the fall in the value of sterling.

The overall significance of invisibles is shown by the fact that receipts from the three main categories — services: interest, profits and dividends and transfers — amounted to 33 per cent of total current account receipts last year. Invisible payments were equivalent to 29 per cent of total current account payments. But this represents a decline from the peak figures of the early 1970s when the percentages were 41 and 33 per cent respectively.

Receipts

The relative share of invisible earnings in the UK current account is significantly higher than the average for other industrialised countries. In 1976—the last year for which comprehensive figures are available—visible receipts were 34 per cent of total current account credits in the UK, compared with just under 33 per cent in the U.S. There was a range of between 18 and 27 per cent for other major countries in the area of the Organisation for Economic Co-operation and Development. There is less difference for invisible payments where the UK percentage also grew steadily up to 1976 but was fractionally less than that with insurance and banking. If West Germany and Japan but featuring strongly. Earnings from construction work have also risen sharply in the last

These differences are also reflected in the fact that West Germany has a net deficit on the greatly increased work while the UK has the load in oil-producing countries. The largest net invisible surplus. There has been greater volatility, however, in earnings from the EEC—due to be partially offset by rebates later in the year—was wholly responsible for a decline in the seasonally adjusted net invisibles surplus from £441m to £269m between the fourth quarter of 1977 and the first three months of this year.

The overall outlook from now onwards will be dominated by the North Sea. It is difficult to make an exact assessment but Treasury estimates last year projected a rise in the invisibles deficit on North Sea oil operations from £900m last year (at 1976 prices) to £1.5bn in 1980.

The Bank of England concluded that, "although the North Sea programme is the

major foreseeable influence on invisible earnings for the next few years, it may to some extent be counter-balanced by improvements elsewhere in the account. In particular, earnings from services may continue to increase faster than payments. Such increases will, however, have to be very large if the net surplus on invisibles is not to decline."

The short-term prospects are not entirely clear because of the offsetting influences. The most recent survey by the National Institute, for example, projects only a slight decline in the surplus this year to £1.65bn, against the revised estimate for last year of £1.77bn, with a rise to £1.9bn projected. In contrast, a special review of the prospects earlier this year from stockbrokers Wood Mackenzie projected a fall in the invisibles surplus to £700m. Brokers Phillips and Drew are projecting a similar total for 1978 with a surplus of only £1bn next year.

Within this overall picture, the prospects for services appear to be reasonably encouraging. At the end of last month the Committee on Invisible Exports published its seventh annual survey of the prospects carried out by the Economists Advisory Group. This projected a rise of around 9 per cent in 1978 in the overseas earnings of the major service industries with rather more than half the rise reflecting a higher volume of business. This is estimated on the basis of gross invisible earnings minus overseas expenditure.

The deficit on transfers was fairly stable at between £400m and £500m but rose sharply to £861m in 1976 and to £1.2bn in 1977. This was principally the result of higher payments to the EEC and some increase in overseas aid. An exceptional increase in payments to the EEC—due to be partially offset by rebates later in the year—was wholly responsible for a decline in the seasonally

adjusted net invisibles surplus from £441m to £269m between the fourth quarter of 1977 and the first three months of this year.

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Peter Riddell

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BRITISH EXPORTS VIII

Financial arrangements play an increasingly important role in export trade—particularly where the really big contracts are involved or when the buyer country belongs to the developing world. For Britain the banks function as the major source, underpinned by the Export Credits Guarantee Department.

Merchant banks as entrepreneurs

THE FINANCIAL package which capital plant exporters can offer the overseas buyer is of particular countries. They now as crucial as quality and delivery times in winning contracts. In an increasing number of deals it is the decisive factor which clinches the order.

In financially stretched developing countries the availability of credit is frequently the buyer's first priority. In the more sophisticated countries, where availability of credit presents no problem in itself, the quality of the financial package becomes all important.

As a result UK contractors are leaning more and more on the merchant banks.

But the expertise of the merchant bankers goes far beyond devising the financial package. Often they, more than the exporter, are the entrepreneurs who bring new contracts to Britain. In many ways the merchant banks fulfil the role played by governments and the big banks in other countries such as France, Germany and Japan—seeking out export opportunities, identifying projects in which British companies could participate and then advising the exporter throughout the negotiations.

With their often extensive local presence in, or knowledge of, particular countries, they involve his bank early enough, this is because traditionally they have turned to banks only when the contract is at an advanced stage of negotiation and often only when it has been awarded.

This is still very much the case as far as the clearing banks are concerned with the exception of Lloyds Bank which has the advantage of an in-house merchant bank in Lloyds Bank International. The clearers, particularly when all export credits were financed in sterling, have tended to be regarded—and regarded themselves—as simply the provider of funds. More recently they have been attempting to encourage exporters to make better use of their extensive information and advisory facilities.

Winning

But traditionally, and by the very nature of their business, it is the merchant banks who have been the most active in fostering a close relationship with exporters. This has developed to the extent that

merchant banks still have dif-

ferences in convincing the medium-sized British exporter of the contractors and merchant bank have worked together throughout the negotiations.

Examples of how such partnerships have proved to be an essential element in winning major contracts for Britain include Morgan Grenfell advising Davy Ashmore for the £200m Acominas steel project in Brazil, Morgan Grenfell again with Davy company—Davy Powers— for the £147m Soviet methanol contract, which broke new ground in getting the Soviets to accept foreign currency finance. Schindlers and GEC for the £100m Hong Kong power contract, which involved the largest ever export credit of \$390m, Lazards and Metro Cammell for the £25m Hong Kong mass transit railcars order, which marked the first ever buyer credit to be financed in HK dollars and involved extremely complicated financing arrangements. Lazards were also involved in the initial stages of the GEC power contract as advisers to the Department of Industry.

Despite these successes the merchant banks still have dif-

ferences in their take-for the contractor or at projects which may in the end be cancelled or on contracts which are eventually lost.

He can also help the contractor who has taken on success ratio of average is one in 10 or 15. But it is also a foreign exchange commitments by dealing forward to minimise business of high rewards.

In an increasingly competitive world, particularly now in the export credit market, the UK's export credit business has been opened up to foreign banks, their experience and inventiveness will be put to the test.

But this can only be to the advantage of the exporter.

Problems arising from termination of the contract by the buyer and fluctuations in currency rates.

It was the merchant banks, after all, which devised the foreign currency scheme for buyer credits which has now been adopted as Government policy. They are now preparing for the day when contracts in many of the OPEC countries will be conducted more often on a "barter" basis—either involving oil or, as these countries become industrialised, as a means of finding markets for their manufactured products.

Morgan Grenfell has meanwhile added leasing to the range of financial options which its clients can offer. This has already been used for exports of capital equipment in the £2m range such as cranes to the UK, Sweden and Hungary.

What the UK merchant banks offer the exporter essentially is a compact integrated team of experts in project finance which becomes increasingly common as projects become so large that individual countries are unable to supply the full credit requirement and the work is being comparing like with like.

Selecting the appropriate currency for a particular project is thus a complicated business requiring sophisticated financial expertise. This is very much the kind of decision which the merchant banker can either under-

Package

In putting together a financial package for exporters the merchant banks are being called upon more and more to provide 100 per cent financing. The more usual combination over the past two to three years has been export credits and Euro-market loans, but can involve two in combination with the currencies on the forward market. By converting his bid to the same currency as the UK contractor should on the one hand be able to offer a price which will be lower in the foreign currency than his sterling price while the buyer will be comparing like with like.

Multinational financing is also becoming increasingly common as projects become so large that individual countries are unable to supply the full credit requirement and the work is being comparing like with like.

Selecting the appropriate currency for a particular project is thus a complicated business requiring sophisticated financial expertise. This is very much the kind of decision which the merchant banker can either under-

New scheme for the clearers

THE CLEARING BANKS' close involvement in the provision of export finance goes back a very long time. Traditionally, much of it has been done (and still is done) through short-term trade credit, bills of exchange, acceptance credits and documentary credits.

However, as competition in overseas markets grew, UK exporters discovered that they had to offer increasingly attractive credit terms—often for periods of up to five years—if they were not to lose their export orders. As banks are basically short-term lending institutions, a way had to be found of providing exporters with longer-term finance and at the same time insulating them from sharp movements in interest rates during the credit period.

Consequently, ECGD unveiled plans to enable banks to provide fixed-rate, medium- and long-term credit to UK exporters against an ECGD guarantee. In 1961 the scheme was widened to include buyer credits. Originally the banks lent for periods up to five years, and beyond that finance was provided by a consortium of insurance companies. They withdrew from the scheme later on. This framework has been altered from time to time, but basically remains the same. ECGD continues to provide "insurance" and through the banks it is able to offer competitive export finance.

Danger

The scheme has worked well—perhaps too well. By the end of the 1960s the clearing banks were becoming concerned about the growing volume of fixed-rate export lending that they were taking on to their books.

There was a danger that their commitment in this area might mean that they would have to turn away other lending business. Consequently, the authorities allowed the banks to refinance part of their lending at the Bank of England from 1969 onwards.

This helped considerably, but by the early 1970s another problem was beginning to surface. The fixed rate of interest (normally 5½ per cent.) started to look too low in comparison with market rates of interest, and even though the ECGD guarantee meant that it was totally risk-free lending, the banks felt that they were being required to subsidise exports by lending at uncompetitive rates. In addition, although they had the facility to refinance part of their lending at the Bank of England, the latter was close to its limits.

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Eager

This then was how the foreign banks saw the foreign currency scheme originally. It gave them a good entry to new corporate clients and they were eager to participate. For their part the authorities realised from the start that if the scheme was to be a success they had to involve the foreign banks. The clearing banks were able enough to cope with the sterling side but when it came to foreign currency they just did not have a big enough dollar base (and this is the key currency) to meet the expected requirements.

The clearing banks currently have foreign currency advances of the order of \$4.8bn outstanding and the new scheme envisaged that \$1bn a year at least would be involved. This could prove conservative since buyer credit business had been growing at a rate of 40 per cent per annum prior to the new scheme. The UK clearing banks were keen to show that they could provide the dollar funds from their own resources and to keep the business to them.

The American banks have been the most visible so far. The Citibank group has led the deals of its own and participated in another three. Altogether it has done over \$100m of business so far. Bank of America has done upwards of \$50m and Chemical Bank and Manufacturers Hanover Trust have also been active as have some German and French banks.

The foreign banks have limited themselves to foreign currency buyer credits and although they have been permitted to participate in the sterling scheme since April, they have not been very active as yet. The foreign banks' enthusiasm for the scheme was tempered by the fact that the UK authorities altered the rules of access to the foreign currency financing scheme last October. Until then foreign banks had been working under the impression that they could arrange the deals and collect the fees as well as merely participate. A number of deals were undertaken on this basis.

Under the new rules only authorised banks that are registered in the UK as companies are now eligible to

William Hall

BRITISH EXPORTS IX

ECGD facilities go on expanding

NEXT YEAR Britain's Exports Credit Guarantee Department (ECGD) celebrates its diamond jubilee. In the 80 years since its new schemes to cover particular normal overdraft situations its special schemes would not be affected. British trade after World War I, the department has seen undergone considerable change. The cost escalation scheme, initially its development re-introduced in December 1975, was only used twice placed on exports in this country and more recently the crucial role which financing now plays in negotiating overseas contracts.

In the 1920s ECGD provided a very simple form of insurance cover on a very restricted basis, the first credit insurance scheme as such not being introduced until 1930. Much of the department's growth dates back to the end of World War II when its facilities were expanded to get British exporters back on their feet once again. But even then ECGD continued to function solely as a provider of insurance cover, the first financial bank guarantee schemes not being introduced until 1954 and the buyer credit scheme for capital goods exports not until 1961.

The provision of insurance cover on a commercial basis remains ECGD's primary role, insuring the exporter against non-payment by the buyer. In addition to the commercial risks which it covers ECGD is also the only organisation which will provide cover against political and exchange risks.

Schemes

But its insurance role extends further than that. Due to the increasing complexity of exporting and especially financing, ECGD has over the past two to three years introduced several special insurance schemes.

These include insurance cover against political risks of new investment overseas for up to 15 years; protection against part of UK inflation costs for major capital goods contracts through its cost escalation scheme, support for the issue of tender, performance and advance payment bonds together with cover against unfair calling of the bonds, as well as cover against currency fluctuations in the tender to contract period.

ECGD will also provide "joint and several" cover for UK members of consortium involved in "jumbo" projects against losses resulting from the failure of one of the other members. Last December this cover was extended on an experimental basis to cover losses due to situations "falling short of actual insolvency" where problems affecting one partner could jeopardise the contract.

ECGD's straight insurance cover schemes are widely used—ECGD covers about 38 per cent greater Government involvement than all UK exports, some 80 per cent to the extent possibly of amount to anything up to an

other 1 per cent if cover is taken out for up to nine months as is often the case with very large contracts. This additional will give contractors still "cost" of up to 4 per cent, they greater flexibility. But while contractors may welcome any signs of flexibility from ECGD, the extent of this in some instances makes a mockery of the so-called gentlemen's agreement on export credits. Britain has already followed the French and Italians in lowering interest rates on its cheap credit package with the Soviets.

But despite such grumblings, the foreign currency buyer credits policy as a whole has been more favourably accepted than was first anticipated, particularly by contractors. ECGD had set a target of \$1bn for such deals by the end of this year, but some \$1.5bn worth of contracts have already been concluded in U.S. dollars, together with a further £25m equivalent for the Metro Cammell contract in Hong Kong, which was financed in local currency.

Part of the problem is that the scheme is very complicated, so that only the more sophisticated contractors take advantage of it. Then those that do argue that the British scheme is far less comprehensive than that operated by the French, which is open ended, though at some considerable cost to the French taxpayer.

Even so the scheme has been crucial in winning several major contracts for Britain. These include the £147m Davy Powergas methanol deal in the Soviet Union, the £100m turbine generators contract awarded to GEC by the Kowloon Electricity Supply Company of Hong Kong and the £25m rail cars order placed with Metro Cammell by the Hong Kong Mass Transit Railway Corporation.

Bond guarantees also got off to rather a slow start. But despite continuing criticism over the limitations of the scheme it is now being used fairly extensively. A total of 121 guarantees with a total contract value of £1.65bn have now been issued reflecting in part, the lowering of the eligible

contract value in several stages from the original £20m to the present £500,000 in response to industry demands.

The main problem of bond guarantees continues to be the banks' attitude. They regard a company's bond liabilities as part of its overall financing facility which will tend to be offset against its normal overdraft. The extent to which this occurs obviously varies from company to company, reflecting the bank's confidence in a particular customer. But locking up funds in this way is proving to be a problem, particularly for the smaller companies who may be tendering for several contracts at one time.

Taking out bonding cover with ECGD is intended to overcome this problem, though many contractors say that in practice this is not the case—a claim which is in turn rejected by the banks. The debate continues as industry seeks some changes in its operation. Contractors, too, would like the scheme modified as they find it rather expensive. First, they have to carry the first 3 per cent of any currency swing, while the premium itself can be as high as 15 per cent to anything up to another currencies.

Clearers

CONTINUED FROM PREVIOUS PAGE

refinanced lending was increased from 18 per cent to 20 per cent in July, 1976, and finally to 21 per cent in December, 1976. However, once gain the success of the arrangements began after a while to put strains on the financial system and this time it was not the banks, but the UK Government itself that was feeling the pinch. The cost of refinancing the credits and paying the extra interest was having a material impact on the Government's pending plans. The annual cost of bridging the gap in interest rates alone, leapt from £20m to £220m between 1972-73 and 1976-77. With growing pressure from the IMF to reduce public expenditure it was obvious that export financing would be high on the priority list.

The 1972 scheme ran out in October of last year and prior to that the authorities had been discussing the outlines of the new scheme with the clearing banks and other interested parties. In December, 1977, the new arrangements for ECGD supported sterling export finance were unveiled and it would be fair to say that while the banks termed them "acceptable" they were not ecstatic.

The main objective of the new scheme was to ensure that the banking system carries on its books a substantially larger share of the fixed rate lending without refinancing by the Government. The authorities were keen to ensure that an adequate supply of fixed rate finance would be available so they dared not squeeze the banks to hard. As a sweetener the maximum interest rate for bank finance provided under ECGD guarantees for business in credit terms of less than two years (the short term business) was increased by 1/2 of a per cent to 1/2 of a per cent.

The new scheme started operating from April 1 this year and will apply to all future commitments to provide fixed rate ex-

LONDON CLEARING BANKS AND SUBSIDIARIES					
Lending for Exports and Shipbuilding					
	(£m)				
November 1972	1973	1974	1975	1976	
Medium-term Export	1,529	1,771	2,165	2,682	3,340
Shipbuilding Finance	343	404	450	489	554
Sub-total	1,872	2,175	2,615	3,181	3,894
Less refinance	631	838	1,184	1,598	2,163
Short-term Export Finance	1,241	1,317	1,431	1,583	1,731
Short-term Export Finance	221	264	381	470	560
Total	1,462	1,581	1,812	2,053	2,291

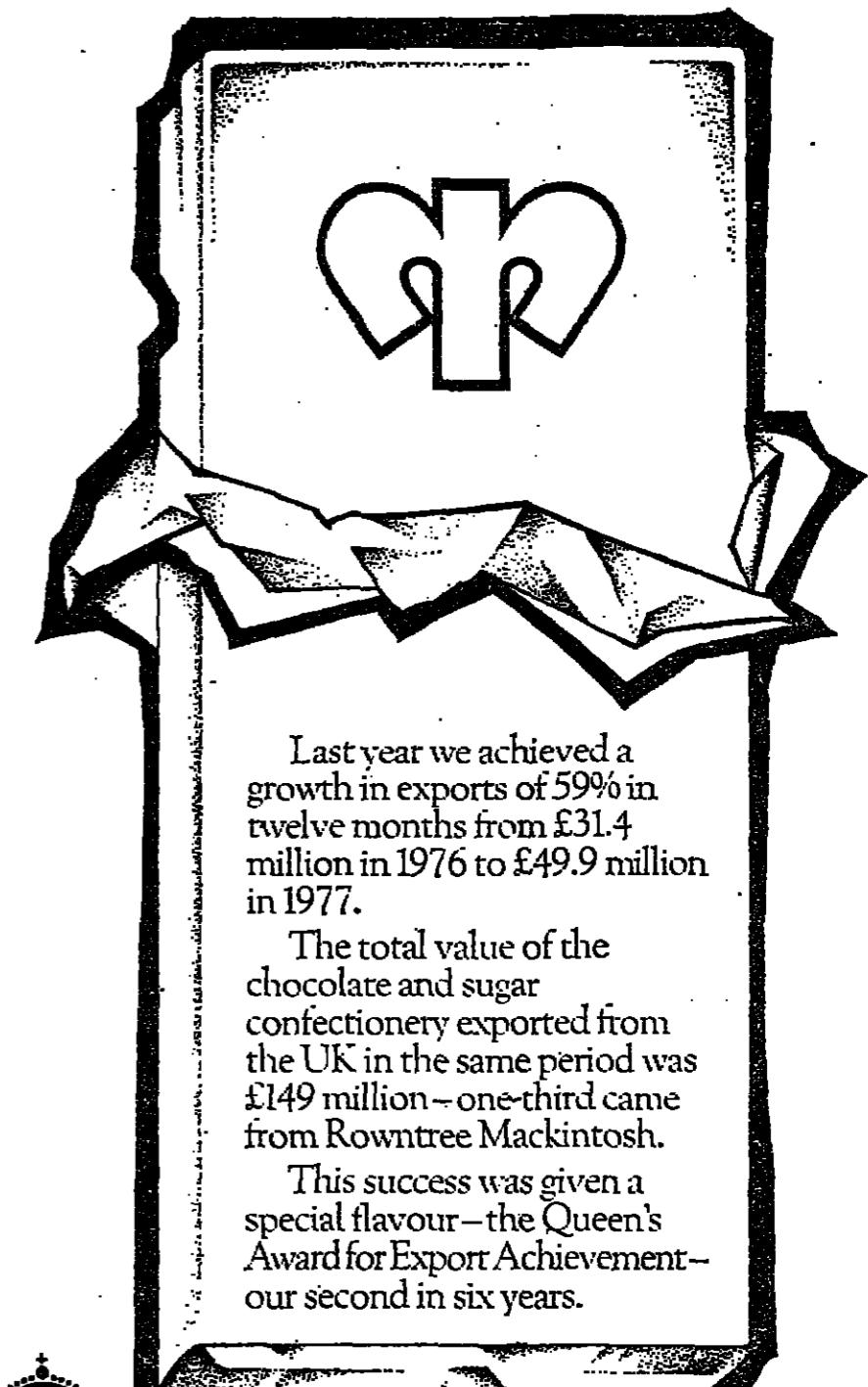
port or domestic shipbuilding sterling finance. Under the new scheme the participating banks provide all the finance needed for lending in respect of maturities up to and including five years, or such longer maturities as they are content to hold themselves. Their entitlement to finance will be limited to £1bn a year extra on their balance sheets once the scheme starts. This should save the public purse about £300m in a full year. The banks have given assurances that they can provide the extra funds while also meeting the expected demands from other priority areas. However, if competing banks make demands for capital increase in the future, the banks may well under the exchange control Act want to renegotiate the scheme 1947, and registered as companies in the UK will now be eligible to arrange such credits. This protected the UK banks from unnecessary competition with the official line was that it was meant to provide "parity of competition."

Against this background the other prong of the scheme means that virtually all new medium-term business will have to be shouldered by the banks themselves. It is reckoned that no more than 25 per cent, and perhaps as little as 10 per cent, will be eligible for re-financing. Looked at another way the banks will have to take upwards of £1bn a year extra on their balance sheets once the scheme starts. This should save the public purse about £300m in a full year. The banks have given assurances that they can provide the extra funds while also meeting the expected demands from other priority areas. However, if competing banks make demands for capital increase in the future, the banks may well under the exchange control Act want to renegotiate the scheme 1947, and registered as companies in the UK will now be eligible to arrange such credits. This protected the UK banks from unnecessary competition with the official line was that it was meant to provide "parity of competition."

Trade outlined a number of current arrangements are more or less beneficial than earlier ones.

William Hall

Export success achieves a special flavour



Last year we achieved a growth in exports of 59% in twelve months from £31.4 million in 1976 to £49.9 million in 1977.

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1978

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BRITISH EXPORTS X

The Department of Trade helps exporters by providing a range of services and financial assistance. On this page Lorne Barling examines how exporters use these facilities, and discusses the Government's industrial strategy, and in particular the work of the sector working parties on stimulating exports.

Working parties state their objectives

AT A time when growth in world trade continues to be slow, the only means of improving British competitiveness in export markets is by containing costs, raising productivity and improving design and delivery performance.

This is the view expressed in a recent memorandum on the Government's industrial strategy, endorsed by the Chancellor, Mr. Healey, and the Secretary of State for Industry, Mr. Varley. It also points out that these are not things which the Government can do for industry.

Moreover, North Sea oil is seen as more of a problem than a benefit, in that it will make it more difficult to use the exchange rate as an instrument to improve competitiveness. Any improvement in price competitiveness as a result of sterling depreciation is regarded as dangerous in that it brings with it some increase in the rate of inflation and can also mean less responsiveness to market changes.

The main purpose of the Government's industrial strategy, launched just over two years ago, is to make Britain's manufacturing base fully internationally competitive through a substantial improvement in its performance.

As a means of establishing how this could be achieved, a number of sector working parties including people from management, trade unions and government, were set up to report on their various industries. After a difficult economic period many of these SWPs have reported, with particular reference to their overseas activities.

Out of 16 SWPs which had reported by February this year, nine expected an increase of their share in world trade by 1980-81, another five aimed to maintain their share and two

Substantial

However, SWPs are still aiming at substantial and sometimes spectacular improvements in trade performance despite the fact that trade internationally is not now expected to improve as much as was then thought.

More specifically, SWPs report opportunities abroad in agriculture, public utilities, transport and infrastructure requirements. The rise in oil prices is also thought to have created special opportunities for mining machinery and diesel engines, and opportunities for higher performance products and production processes, computer control and automation equipment are con-

cerned. The SWPs for the problems of production

emphasise the opportunities to finance of high value. The 2.3 per cent to around 6 per cent. which are aimed at improving UK companies and in some of the balance of trade within total "systems" approach in the industrial sector, although the product range is regarded as this classification is meant only as essential. The advantages of giving a broad indication of the selected markets approach is also stressed by some.

Although aggregation of Western Europe is the region export objectives can be based most frequently mentioned as only on reports covering just an opportunity area but some over half all SWP exports. The SWPs see their best opportunities lying outside Europe. The industries concerned were considering export growth for 1975-80 at a little under three times the 3.5 per cent per annum growth for 1971-76.

A similarly restricted number of SWPs suggested little or no further growth in imports in constant prices from 1975-80. Altogether, these trade objectives were then seen to result in a gross improvement in the trade balance of around £2.5bn at 1977 prices. This was slightly smaller than what was implied by 1976's reported objectives, and will be adjusted again in future.

The main problem areas are seen as:

• Financing large scale projects with long lead times and associated substantial working capital requirements;

• Providing long-term risk capital in order to invest in distributor support, service and spares facilities and increased stock levels;

• Supporting tendering costs and feasibility studies, obtaining pre-shipment finance, and the cost of working capital.

Expanding

In response to this, the NEDO memorandum says that in the private sector, ICFC, ECI and other venture capital institutions can provide risk capital, and the NEB is expanding its role in some areas.

It also points out that the Export Credits Guarantee Department pre-shipment finance scheme was introduced in 1975

Market Entry Guarantee Scheme is also seen as a significant aid to exporters.

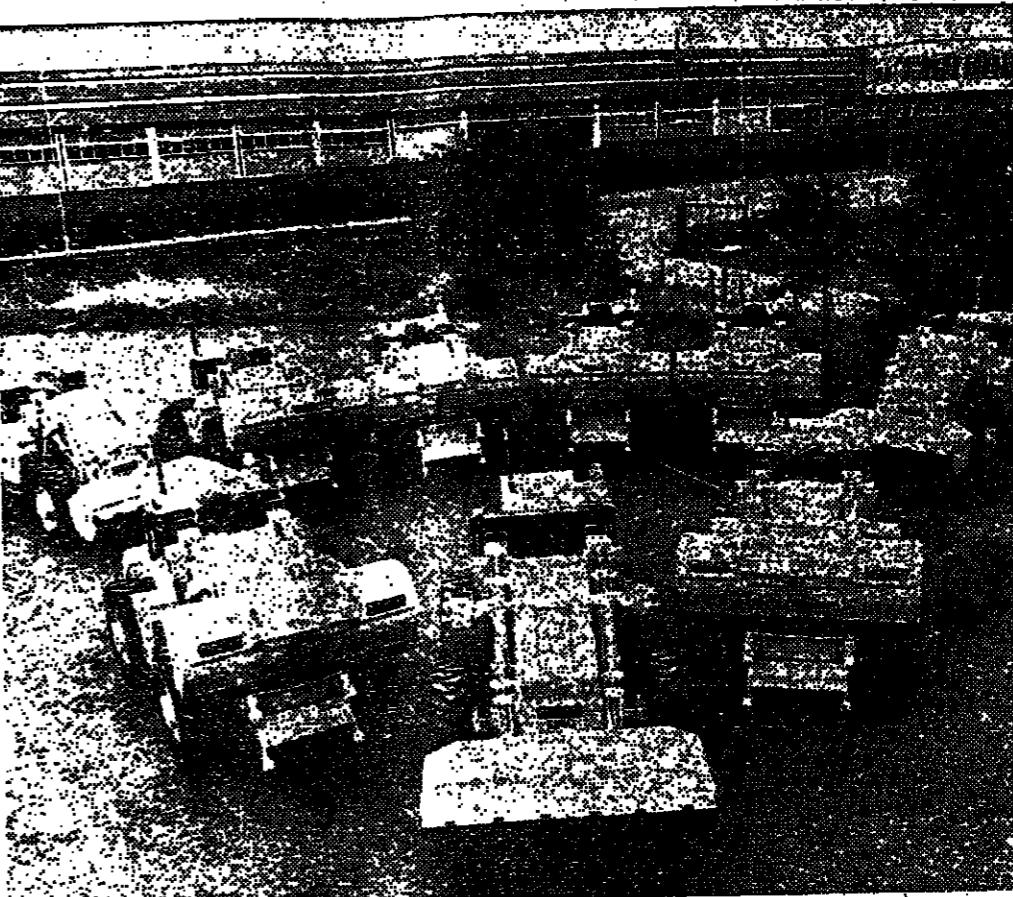
On credit insurance and finance-facilitating guarantees, the memorandum points out that the threshold for ECGD's bond support scheme has been progressively reduced from £20m or more and was lowered to £500,000 in December last year.

A thorough review of the cost escalation scheme, taking account of the views of industry, had also been carried out in considering whether it would be continued. Early this year the scheme was extended for a further year.

Looking briefly at the reports of two SWPs and their thinking on exports, it is clear that their stated export objectives depend to a great extent on achieving their aims on reduction of imports (through import substitution) and improving their industrial base.

The electronic consumer goods SWP, for example, aims to reduce import penetration in its sector from over 40 per cent at present to 37 per cent by 1980 and 35 per cent by 1984. Its export objective is to increase sales abroad from their 1975 level of £78m to £150m in 1980 and £280m in 1984. This will require the proportion of output devoted to exports to be increased from the 1975 level of 20 per cent to 28 per cent in 1980 and 35 per cent by 1984.

The SWP believes that its increase in export volume must be centred upon Western European markets in the short- to medium-term. For colour television, for example, the UK share of Western European markets by 1984 would need to be raised from its 1975 level of



Nine loading shovels from F. E. Weatherill Ltd being sent to Sri Lanka for use in a government scheme to improve farming.

Government plays a bigger part



A model of the proposed United Arab Emirates National Assembly Hall being designed by architects and town planners, John Brunton and Partners.

THE MOST significant direct Government involvement in exports for some years was the part it played in the £100m power station contract which Babcock and Wilcox and General Electric were recently awarded by Kowloon Electricity Supply Company of Hong Kong.

For the first time the Department of Industry played an integral part in the negotiation of such a contract, and the Prime Minister took an active interest. There is now conjecture whether this may not set a pattern for future deals of this kind.

While it is clear that the Department of Industry's role as main negotiator came about because of the circumstances of the UK power industry, the fact that it was a negotiated rather than tendered contract and the UK's special relationship with Hong Kong, the deal clearly broke new ground.

Mr. Alan Williams, Minister of State at the Department of Industry, was in overall charge of an operation aimed at providing an attractive package of equipment and finance, and Lazard was appointed on behalf of the department to advise on finance.

General Electric was appointed main contractor by the department and a three-man committee was appointed for the development of tactics and negotiating procedures. They were Mr. Alastair Macdonald, an assistant secretary at the department, Mr. Norman Scott, contracts director of GEC, and Mr. David Gemmill, assistant director of Lazard.

One of the clear advantages of the actual negotiation, which was conducted partly by Mr. John Lippitt, a Deputy Secretary at the department, was that the buyer was dealing directly with the British Government, a gilt-edged client.

Unusual

The eventual deal, which was unusual in a number of other respects, was concluded with a £390m export credit and J. Henry Schroder Wagstaff as the lead manager. The loan was the largest of its kind to be guaranteed by the Export Credits Guarantee Department.

However, the novelties of the agreement have caused some problems, notably over the role of ECGD, which arguably should have had a more prominent part to play, and of the British Overseas Trade Board's Overseas Projects Group, which was recently reorganised to play a bigger part in co-ordinating so-called jumbo contract bids by British companies.

Late last year, following considerable pressure from industry, ECGD introduced an insurance scheme providing cover for companies involved in export contracts worth £50m or more, for an experimental period of

three years. So far no policies have been taken out under this scheme.

Overall, the BOTB now faces the first agreement for its use, £20,000 to any one project. Companies are also expected to show that their proposed venture is well-planned, and that they have the capability to carry through the project.

Mr. Roger Selman, a director of Osco, said that the scheme gave his company the confidence to take one of the risks of a new venture and believed that his company could build up sales in the U.S. over the next three years. Its main contribution will be towards costs of offices and staff in the new market.

The BOTB said that Osco's application had been speedily approved due to the fact that it fully met all the terms of the scheme. It had done much of the necessary initial research into the U.S. market.

The aim of MEGS, while offering aid which does not give much away on interest rates, is to provide a reasonable quick service without becoming involved in any in-depth evaluation of a company's export project. So far the BOTB has received more than 80 initial inquiries and about 60 applications, of which seven are being processed.

The BOTB reports that the flow of applications so far is better than expected and it is likely that between 70 and 80 per cent of companies will get approval. Of the companies which have applied, 67 per cent

have a turnover of less than £2m a year, allaying fears that smaller companies would not get fair treatment.



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SOCIETY TODAY

Paying for a better pension deal

JUST ABOUT every leading politician will be telling us this summer that people should both be governed by the same rules. No one other than an unimaginably courageous chauvinist would seriously quarrel with this, but the trouble is that a strong focus on equality between the genders is too narrow. The EEC has come up with, not quite, a recommendation, but rather, "a practical proposal for discussion", that everyone should retire at 63, which would mean three years more for women and two years less for men.

Leaving aside some contrary opinions from the Department of Health and Social Security it appears that this compromise is the nearest thing to being cost-free—if one can adjust the equations to indicate that the savings on women's later pensions would compensate for men's earlier ones. Yet even the Commission must acknowledge that such calculations are necessarily imperfect.

In principle, the most appropriate answer would be, "the pensioner, during his or her lifetime, of work", but the trouble with that is that a large and growing proportion of the pension upon which most retired people depend is financed by working taxpayers.

Flexible retirement would add to this burden unless it was accompanied by what would amount to a revolutionary shift of the responsibility for pensions from the State to the individual—that is, to a system of actuarially sound principles.

There is no other way. It can already be discerned from the growing debate in Britain that this fiscal burden lies ahead. In the US they have begun to trip over it, following a new law that permits most people to stay at work until 70 whatever their employers, or workmates, may have to say about the matter.

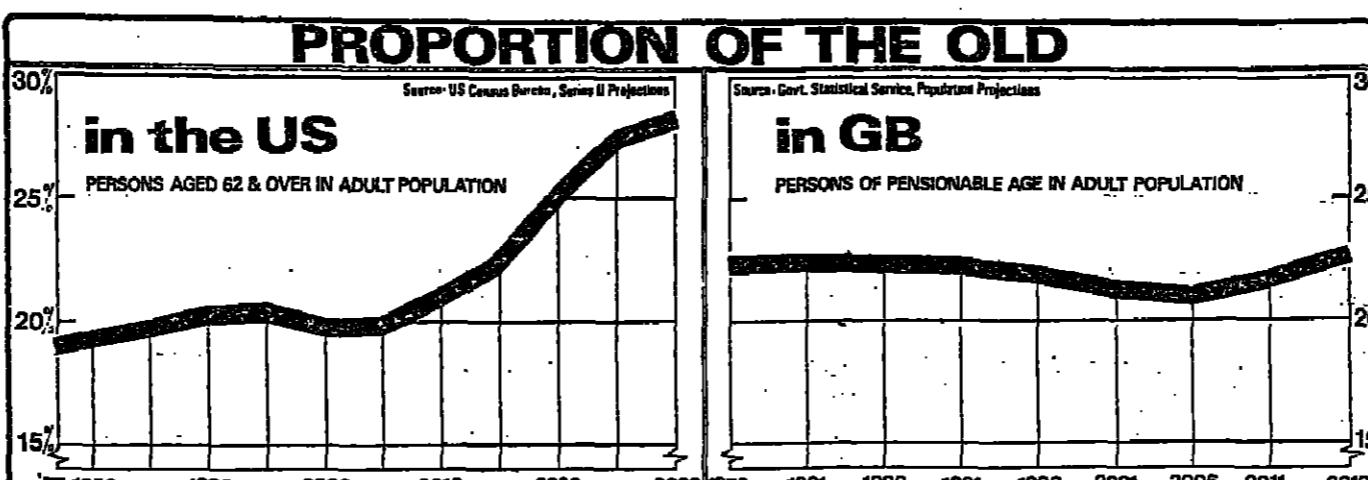
This crucial connection between the age of retirement and the method of paying for it is, sadly, too often left out. The National Association of Pension Funds has naturally not forgotten the principles involved, but its recent voluminous report has so far suffered the fate of being adopted as the basis of a submission by the Equal Opportunities Commission that whatever else happens the important

Option

If there is any kind of option built in—and in this age when flexible retirement is a political necessity it must be—then there is no certain way of knowing who will take which option. If the individuals really were saving for their own future this might not matter. However, when pensions are increasingly taxpayer-financed then adjusting the rate of pension collected is only a marginal adjustment to an essentially uncontrollable inflator of costs.

In Britain another potential indicator of costs is the declared policy of the Trades Union Congress, which has decided to press for a lower pensionable age.

This first appeared in their



Although the proportion of pensioners in the UK is not

rising dramatically, the number of very old pensioners is.

statement of objects" in 1925, and was repeated only a few weeks ago when Mr. Len Murray told the annual conference of the National Association of Pensions Funds that to accept the suggestion of a retirement age of 63 for all would be "to step back from achieving the policy that has the overwhelming support of working people—the right to retire for all, men and women, at 60, on adequate pensions."

To rub it in, Mr. Murray spoke of a phased programme of reducing the retirement age for men and added that the TUC "would be totally opposed to anything that would deprive women of their existing right to a national insurance pension at 60." This policy is preferred by the TUC partly because it is one of their sacred cows, but more importantly at the moment because trade union leaders seem to see it as a means of combating unemployment.

The TUC is here being as narrow in its own view of the

principles involved as is the statutory right to work until labour will begin to slow down, so that the likelihood is of an

Equal Opportunities Commission. Many people in arduous and unpleasant jobs—coal mining for example—naturally want to retire early. In some such jobs a contract like the "Thirty years and out" negotiated with the unions by the U.S. steel corporation in America would be desired by most workers and understandable so. Thirty years down a coal mine would be more than enough for most people.

Grey power

But for others—a minority perhaps but a significant one—the opportunity to continue in work, particularly in the service sector, would not be unwelcome. It was the realisation that this was so that led Congress to accept a brief but intensive campaign by the proponents of "grey power" (pensioners' rights) in the U.S. to amend the law against "age discrimination" in such a way that most private sector employees are now given a

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Such a Green Paper might to work past 60 or 65 must be suffice as something scratched permitted to do with perhaps up for a summer pre-election only a modest reduction in campaign, but without an actuarially based pensions if answer to the practically the arithmetic can be so unanswerable question of costs arranged. Binding future tax it will not be enough. In the payers—our children—in a level U.S. they are preoccupied with contribution higher than the the discovery that the social one we are beginning to find security system invented during onerous as we support our the depression still leaves many parents now is a foolish principle old people in a distressing ciple, fraught with danger for condition while any hope of the present generation financing an improvement comes up against the mighty force of the taxpayers revolt that achieved such a triumph in California a few weeks ago.

Future

Now is the danger merely fiscal. In this article I have

deliberately omitted the customary hundreds of millions and billions of pounds with which standards but still low by the we so often scare ourselves of the wealthier for pensions. Those figures are

Continental countries. Yet still there, but they are not the

there can be little doubt that most disturbing part of the

substantial further increases, story.

Care for the aged is not a

constant in human society. The Japanese veneration of their

elders is one extreme—the

And there is no getting

around the fact that any move

towards flexible retirement

as the burden on working

you-pay principle would be

more costly than what we have

now. In an ideal world there

so that retired people, particularly the very old, might increase

perhaps a return to care by an

extended family of a kind that

is still enjoyed in Japan—but

a future seems far from

impossible to anyone who has witnessed the shrinking back from

social security that is already

taking place.

In short, behind the present

hopes for our elderly can

only be met by the elderly

themselves. It working life

they (that is, most of us now)

must save more and must be

encouraged by reductions in

to rely when we retire is our

save more.

In later life those who want

Joe Rogaly

Letters to the Editor

Investment in Westland

From Mr. M. Webber

Six—I am the convenor for the hourly-paid employees at Westland Helicopters, Yeovil. The employees I represent are very concerned with the profitability of the company, the profit that is needed for dividends, re-investment, wages and security of employment. We, who invest our livelihoods, are aware of the problems in our industry and would like to make those who

invest money equally aware. We started on the present director's scheme in 1972. Before its introduction, we reluctantly told the company that it would not be an improvement. Within 12 months the company was complaining as to the effectiveness of the system. Early in 1977 the deputy managing director of Westland Helicopters informed us that a flat rate system with no piecework. This was subsequently withdrawn by April, 1978. Negotiations have now reached an impasse.

In view of the poor company performance we are no longer the driving a wage claim. The company is, however, still attempting to impose another proposal that would, at best, reduce the skilled workers' earnings by £12.50.

Our real concern is the belief by the Westland Aircraft Board that a reduction of £12.50 and transfer from piecework to flat rate will generate higher productivity and profit. This, I genuinely believe, would be disastrous. We have a company with a product, and prospects second to none. I can only hope the people who invest money in the company use their authority wisely.

Mr. Webber is the convenor of Westland Helicopters, Yeovil.

Merseyside progress

From the chairman, Merseyside County Council, Liverpool.

Six—The article on Merseyside "Exploding the myth" by Mr. David (June 16) was for most part a fair and balanced report about the present industrial relations situation on Merseyside. We in Liverpool were particularly pleased that Mr. David brought national prominence to the recent objective report showing that the image of poor industrial relations on Merseyside is no longer justified.

The suggested solution involving package management/unions is not a novel one. It was proposed by me in the city council as leader of the Liberal group some years ago. Nothing, however, would do more for Merseyside than an industrial relations charter for a fixed period on the lines common to the U.S.

The dismissal of the idea of a se port which, although put forward by the Liberals originally, is now the policy of the council has been "done for" by the Greater London Council for Chingford.

Six—in their article of June 15, John Brennan and David Churchill put together a masterful summary of the unemployment problem that London faces. It is all too true that government consistently fails to recognise the magnitude of the problem and adheres to policies which put London's inner city areas at such a disadvantage. Even London's "partnership" areas have been given only limited concessions by government.

This whole question of London's industrial and inner city problems is one which is of the utmost concern to the London Employment Forum. Chaired by the Greater London Council and comprising representatives of the CBI and TUC, the London Boroughs Association and the London Chamber of Commerce and Industry, the Forum has been

arguing strongly for the urgent action which is needed to rescue London's inner city areas and help its jobless. It has urged on Ministers the need for assisted industrial estate with direct tax inducements (such as exist elsewhere in the EEC) and the use of the land bridge across the M62 to Hull which would be a linked free port.

There has been a shortsighted failure to recognise that an east-west trade axis is highly desirable in order to stop the present two nations' situation economically. There is also a clear mismatch block within the Whitehall bureaucracy in so far as they appear to ignore the need for this country and the EEC to trade with the rest of the world, in particular the Americas, and the enormous advantages which would accrue to Liverpool, Hull and the EEC if the city's scheme was to be adopted.

I agree that solutions will have to come from within the area as well. That is why the city council has taken specific action which complements government activity to which Mr. David refers. At this very moment there are in hand schemes for a major redevelopment of Lime Street Station and the old North Western Hotel by British Rail.

On the waterfront there are two highly imaginative schemes for conference, recreational and shopping facilities likely to go ahead in the near future and the PSA is currently undertaking a major port development and will soon start a new civil service office development on the former Exchange Station. A major new shopping development is planned on the Central Station site which will give a tremendous boost to the central shopping area.

Looking primarily at capital expenditure rather than revenue we find that the potential for building programme on cleared sites and we have in hand plans for the development by private enterprise of new offices in the Mordiford area. The council's plans for building new homes for sale have set a lead to the nation and will bring into the city centre a new active population and new vigour. I suggest therefore that Liverpool is doing a great deal to help itself and that the most encouraging factor is the vast amount of money now being invested by private enterprise in development within the city.

I hope that Mr. David's article and this letter will encourage more industrialists to come to Liverpool and Merseyside where they will be assured of a warm welcome.

Cyril Carr, Municipal Buildings, Dale Street, Liverpool.

London's problems

From the Member of Greater London Council for Chingford

Six—in their article of June 15, John Brennan and David Churchill put together a masterful summary of the unemployment problem that London faces. It is all too true that government consistently fails to recognise the magnitude of the problem and adheres to policies which put London's inner city areas at such a disadvantage. Even London's "partnership" areas have been given only limited concessions by government.

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comparing the share price movements of a "qualified" group of companies with a comparable group of companies which had not had their accounts qualified. Then, in his words, "if any significant difference occurred... this was attributed to the information content of the audit qualification." The difficulty arises because of the near impossibility of finding, for a group of companies with qualified accounts, a comparable set of companies which are identical except in so far as they have "clean" accounts.

For example, most companies that receive a "going concern" qualification do so because of their alarmingly high debt levels, and it is perfectly plausible to believe that when a company announces high debt levels the share price will be adversely affected. Of course, it is also plausible to believe that an audit qualification contains information beyond that which an analyst could have found out for himself by looking at the debt. Thus it is not easy to discover whether it is the debt, the audit qualification, or something entirely different, which causes the price movement.

In other words, since an audit qualification will frequently be published alongside other adverse information, it is not clear whether it is the qualification per se or the underlying information which is important. Hence, given the necessary limitations of preliminary announcements, it is by no means clear that the earlier announcement of the status of the audit report is the highest priority.

Michael J. Barron (Lecturer in Accounting), London Graduate School of Business Studies, Sussex Place, Regent's Park, NW1.

The problem is acute in the public sector where capital is often spent to meet real but unquantifiable needs. Having spent the money it is politically desirable to claim success for the venture and this allows little room for critical analysis as to how the money might have been spent more wisely. The absence of this critical facility means that the ability to learn from the experience is only available to a very small number of people who happen to be close to the particular circumstances. Some criteria (e.g., reducing accidents) are comparatively easy but others (e.g., improving amenity or appearance) are much more difficult.

The next step is to relate cause and effect so that any required achievement becomes more predictable. The complexities of the situation are usually such that balanced objective views at this stage are difficult. Nevertheless, if increased value is to be achieved progress must be made in such analyses. It is important to recognise the opportunities of increasing value for money.

Maurice Snowden, 142, Borough Road, Middlesbrough, Cleveland.

Share prices and audits

From Dr. M. Barron

Six—The article by Dr. Firth (June 14) on the effects of audit qualifications on share prices described an interesting piece of research and made some plausible proposals for changes in reporting practice. Unfortunately it is not necessarily true that the recommendations follow from the research.

Richard Mayne, 20, Kensington Palace Gardens, London, W8.

GENERAL

EEC Foreign Ministers end two-day meeting, Luxembourg.

US Senate reconsiders Anglo-

American double taxation treaty

<p

COMPANY NEWS + COMMENT

Whitecroft down £0.75m to £4.25m

IN LINE with indications in their interim statement, the directors of Whitecroft, textiles, engineering and construction group, report taxable profits down from a peak £5m. to £4.25m. for the March 31, 1978 year.

At half-way, profits were down from £2.16m. to £1.75m. and although directors said they expected second-half results to be substantially ahead of the first half, they added that the group would not achieve the profits for the 1976-77 year.

Stated earnings per 50p share are down from 48.4p to 33.18p and the dividend is stepped up to 13.4p (12p) the maximum permitted, at (12p) the maximum permitted, at forecast, with a final payment of 9p net.

Turnover for the period was £33.11m and excluded that of George Longden and Son, which was closed during the year. For 1976-77 turnover was £55.96m but included £6.6m from Longden. Also included in the turnover for 1977-78 was the group's share of associates turnover, with the comparative figure being restated.

There was an extraordinary debit of £0.75m for the year, representing mainly the loss on closure of Longden and Son, and the loss of trading rights to date of closure. Last time there was an extraordinary credit of £0.55m which has been restated to conform with a change in accounting policy for goodwill.

Since the end of March the group has acquired Moorlife Electrical for £3.4m cash; this company turned in pre-tax profits of £0.71m for the March 31 year.

Net tangible assets per share of Whitecroft were 228.77p (£23.31p).

comment

Whitecroft's profit shortfall was held at 13 per cent in the traditionally more important second half following the 18 per cent slide in the first six months. Profits from textiles now account for half the total though last year's contribution from £2.4m to £2.2m before tax. Sales here were mainly affected by low consumer demand for Whitecroft's household products and cheap imports, while reduced orders from the company's largest customer added to problems. The building side is now recovering, and on a new contract, while the recent closure of loss-making subsidiary George Longden will accelerate this process. Orders, however, are still hard to find and margins have been squeezed.

Building and engineering supplies were hit by much lower profits from the Belfast subsidiary which contributed only £100,000 against £1.2m last time. But the group's two engineering companies are both doing well and with Whitecroft in acquisitive mood this year looks its likely target. At 207p the shares are on a p/e of 3.6 and yield 10 per cent.

DRUMMOND INVS.

A petition seeking the winding up of Drummond Investors, the financial services company, was adjourned for a week in the High Court yesterday. Mr. Justice Oliver granted the adjournment after learning that a scheme of arrangement for the company was to be put before a judge for his approval on Monday.

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of £110,000 (£140,000). The profit last year totalled £85,000.

Revenue from farms and estates is of a seasonal nature and accrues almost entirely in the second half, the directors say.

Present indications are that incomes from this source for the full year should show an improvement compared with 1977.

Bankers Trust hopeful

In his annual statement, Mr. H. C. Baring, the chairman of the Bankers' Investment Trust says he is hopeful that the current year's results will produce higher earnings and dividends.

As already known, pre-tax revenue from £1.59m to £1.5m for the year to April 30, 1978, and earnings per 25p share were better at 2.594p (2.414p).

The dividend is lifted to 2.55p (2.51p) net.

During the year, the directors decided to invest more in the U.S. and to make an initial investment in Japan and to pay for this the large holding of Empfrut 7 per cent FR 1,000 Bonds was sold.

A start has been made to reduce the group's holding of Water Board preference stocks and this has had an adverse effect on revenue but should improve its capital position, the chairman adds.

The 20 largest equity investments by market value at the year-end amounted to £9.48m or 31.1 per cent of the total portfolio of £30.46m (£28.26m). Unrealised gains on investments stood at £14.06m (£12.23m).

At April 30, 1978, Prudential Assurance Company held 9.5 per cent of the equity, Scottish Widows Fund and Life Assurance Society 9 per cent, London and Manchester Assurance Company 6.5 per cent and Pearl Assurance Company 6 per cent.

Meeting, 20, Fenchurch Street, EC3, on July 19 at 11.45 am.

Upturn at J. Grant (East)

For the year ended January 31, 1978, pre-tax profits of James Grant and Co. (East) (house furnishers), rose £105,000 to £788,000.

Profit from textiles now account for half the total though last year's contribution from £2.4m to £2.2m before tax. Sales here were mainly affected by low consumer demand for Whitecroft's household products and cheap imports, while reduced orders from the company's largest customer added to problems. The building side is now recovering, and on a new contract, while the recent closure of loss-making subsidiary George Longden will accelerate this process. Orders, however, are still hard to find and margins have been squeezed.

In his annual statement with the chairman, says sales for the first three months of this year are slightly ahead of last year and, providing the general economic climate remains stable, the directors look forward to another satisfactory year.

An upturn in consumer spending is expected at the end of the year, but there is, as yet, no sign of any large increase, the chairman says.

The year's profit is struck after interest of £303,000 (£339,000) but includes a £10,000 (£87,000) decrease in deferred service charges. Tax took £34,000 (£33,000).

A maintained final dividend of 43.75p maintains the total at 8.75p on the privately held capital.

Final dividend per share are shown at 17.3p (£17.2p).

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Debtors' and creditors' balances are shown

LANDSIT gives priority to letting vacant space

THE IMMEDIATE priority of the Securities Investment Trust is to let the vacant space in its investment and development properties, Lord Samuel, the chairman, says in the directors' report and accounts.

In the March 31, 1978, year the group substantially reduced the amount of under space, with the estimated annual rental value of net properties cut from £11.2m to £5.5m.

Of the total £3.62m relates to properties completed at balance date, £1.15m to those properties to be completed in the year and the remainder to those due for completion after March 31, 1978.

Lord Samuel points out that after making adjustment for the net value of voids in properties sold, in new revitalisations and developments begun in the year the total real value of the group's under properties was reduced by some 55m.

There are signs that LANDSIT will be stepping up its development programme, which has been severely curtailed since 1974.

Lord Samuel says improvements in opportunities for development are now evident and the group intends to take advantage of these opportunities with its own properties as they arise, as well as to undertake revitalisation works. "It is not foreseen that these would be on a large scale," he says.

With the curtailment of development, outgoings on pro-

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purposes of considering dividends. Official indications are not given whether dividends are to be instant or final, and the dates and divisions shown below are based mainly on last year's timetable.

INTERIM AND FINAL INVESTMENT TRUST

RAT Industries, SGB, Finsbury, London

Investment Trust, Halma, Imperial

Investment Trust, Imperial Holdings

Investment Trust, Renwick, Standard

Chartered Bank, Trelawny, Trelawny

INTERIM AND FINAL DIVIDENDS

Allied Textiles, July 20

Alfred Gurney International, July 20

Bassett (George), July 5

Brabham Miller, July 5

Caledonian Associated Cinemas, July 5

Manfield Brothers, July 10

Meyer (Montague, L), July 17

Shaw Carports, July 6

Stamhope General Investment, July 19

INTERIM AND FINAL DIVIDENDS

INTERIM

**PORSCMOUTH AND
SUNDERLAND NEWSPAPERS,
LIMITED**
**SIR RICHARD STOREY'S
STATEMENT**

Lord Buckton

On February 17, the eve of his 82nd birthday, the Company's President, Lord Buckton, died. For over 50 years he had led and served the Company. The Board and I now publicly record our admiration and appreciation of the wise judgment, exacting standards of excellence, integrity, and personal example of energetic and inspiring work with which Samuel Storey, Lord Buckton, marked the long period of his service to the Company.

Results

The financial results recorded in this year's report and accounts are undoubtedly good. The Company's large capital investment in the South is now beginning to earn a proper return. The present trend in advertising volume and newspaper circulation is encouraging. It is, however, salutary to note that the Company's first current cost accounting statement shows a profit before tax of £1,554,000 compared to the £1,925,000 stated on a historical basis.

New Equipment for Portsmouth

Management has continued negotiations with the production unions to enable the most modern composing techniques available to be used at The News Centre, Portsmouth. Some of the new equipment has been installed and it is hoped that the rest will follow soon. The Board remains determined that optimum use shall be made of this machinery for the benefit of shareholders, employees, readers and advertisers; however, in order to secure agreement at this stage, it has been necessary to defer the full and proper use of the equipment.

New Technology in the provincial press

There has been too little pressure nationally from the leaders and members of the Newspaper Society towards negotiating the introduction into the industry of the newest composing technology—increasing use of which is now being made in many other countries. Continuing inactivity can only damage the provincial press generally and will lead newspapers unless they can negotiate satisfactory solutions independently of the Newspaper Society, to that jingle from which some national newspapers are now so feverishly and belatedly trying to extricate themselves.

Development at Hartlepool

At the Mall, Hartlepool, a programme of modest development has been started to improve working conditions for the staff and raise the quality of the paper so that the profit from this office may be increased.

Lack of progress in Sunderland

I said in my 1976 report that the Company's development in Sunderland, where web-offset full colour printing and computerized photo composition in a new building had been introduced, would "await the Company's nothing... unless all involved are now willing to concentrate on producing the finest paper possible with the new plant and premises which have been designed to use modern methods and give employees the maximum comfort and pleasure." Now, two years later, I regret I have to say that it still has not been possible for management to secure from the production unions the necessary agreement whereby anything like "the finest paper possible" may be or is produced. Not only does this deny to the public the high quality newspaper for the production of which the Company has invested large sums of money, but it also severely limits the work of the rest of the staff who are doing their best, as is evidenced, for example, by the fact that journalists from this office have won the award of "Provincial Journalist of the year" for the second time in the last three years. Obtaining an agreement for proper productivity and the full use of colour facilities is now extremely urgent.

News Shops

I am delighted to report that the optimism which I expressed last year for this year's profit from News Shops was well founded. A useful contribution has been made by this subsidiary and I hope that the number of shops it owns will increase so that profitability may continue to rise.

Local Radio Investment

Two of the radio stations in which the Company has an interest—Metro Radio (Tyne and Wear) and Radio Tees (Teesside) have begun to produce small profits, and the third, Radio Victor (Portsmouth) is moving towards profitability. I hope, therefore, the Company will soon receive some return on its investments.

Developments in management

The Company is strengthening its Board and management by recruiting a specialist in industrial relations and much attention has recently been paid to this subject generally. A management development programme including concentration on training has been started. The Board has established local management committees and delegated to them greater authority than had hitherto been conferred locally. Management consultants and the Industrial Society have helped to advise on many aspects of these subjects.

Circulation Growth

The Company is increasingly using market research in order to improve its sale of newspapers and advertising space. Such research, for example, has shown that readers of the Echo, Sunderland, have a higher degree of trust in its advertisements than in those of any other mass communication. Inevitably there have been increases in the prices of almost all the Company's newspapers and in advertising rates; these have been accompanied by heavy promotion campaigns which, together with an improvement in the content and the design of most of the newspapers, has resulted in buoyant circulation. Our major aim now is to regain our previous level of household coverage—that is to say the proportion of households in each circulation area taking the Company's evening newspapers. Achieving this target would mean that with the population growth in our three areas, a significant increase in circulation would be achieved.

Advertising Volume Continued Increase

The volume of advertising in each of the Company's evening newspapers continues to rise; I am more confident that advertisers are willing to pay enhanced rates for provincial newspaper space than that readers are prepared to pay frequently rising cover prices. Each of the evening newspapers is now selling for slightly less than many others in the country; advertising rates have been increased by as much as was thought reasonable. Of course, optimum use of modern technology would help stabilize both cover prices and advertising rates.

Staff

Apart from the exceptions already mentioned, all the Company's staff have worked enthusiastically towards the goal of providing the public with the best possible service and I thank them warmly for this. Progress at The News Centre has been particularly good and I believe that the content and colourful production of the Company's newspapers there is now probably as good as anywhere in the world—it is the printing of other publications for an increasing number of outside customers. This modesty may be justified by the number of national awards for newspaper design, printing and content which have been won by this office.

Board

In September, Mr. A. D. W. Hoskins-Abrahams left the Board and I thank him for the service he gave to the Company and wish him well in the new work he has chosen.

APOLLO
Edited by Denys Sutton

**The world's
leading magazine of
Arts and Antiques**

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MINING NEWS

A mine under a mine for De Beers

BY KENNETH MARSTON, MINING EDITOR

THE ANTICIPATED go-ahead for the major new diamond mine for De Beers near Pretoria comes with the news that the necessary negotiations have been completed with the South African Government.

The new mining property is, in fact, a downward extension—below the gabbro sill intrusion—of the Premier mine which started production in 1903. Apart from being a major producer of industrial diamonds, Premier has yielded famous gem diamonds such as the huge Cullinan of 3,106 carats in the rough state; the Mikados; the Transvaal Blue and the Taylor-Burton.

Ironically, as Mr. Harry Oppenheimer was at some pains to point out in the 1976 annual report to De Beers, Premier has not paid a dividend on its preferred shares for over 30 years and preference payments are 20 years in arrears. The prospects of being able to mine economically the new deeper area have thus been entirely dependent on more lenient tax and lease arrangements which have not been obtained.

Limited output is planned for the first quarter of next year from the first production area—Li below the gabbro sill which has reserves of 1.4m tonnes of kimberlite in a zone of 72 carats per 100 tonnes. This deposit has some 100m tonnes of Kimberlite which should be ready for mining by 1987.

Production in the Li area should rise from 900,000 tonnes a year in 1981 to 1m tonnes in 1983 and a maximum 1.2m tonnes in 1985. Premier's existing mining area still contains some 400 million tonnes of kimberlite, 70m tonnes at a grade of 28.42 carats per 100 tonnes.

The resultant diamond output of 2.0m carats compared with a total recovery of all De Beers' diamond operations of 11.5m carats. It is reckoned that the opening up of the new area below the gabbro sill will extend the life of the overall operation at Premier to at least the end of this century.

FLUORSPAR MINE FOR SOUTHLAND

Southland Mining hopes to start mining at its Pianello Fluor spar deposit near Rome in 1980. Mr. Maurice Messara, the chairman, In this connection, ASA has continued to build up its stake in gold mines with a significant uranium potential. Thus a further 13,000 shares in Hartbeestfontein have been bought, but 13,000 shares have been sold from its stake in Blyvooruitzicht, whose life is known to be limited.

OIL AND GAS NEWS

Sun Oil acquires 50 per cent of Fort Kent project

The U.S.A.'s Worldwide Energy Corporation says that its Canadian subsidiary, Worldwide Energy Company, has entered into a letter agreement with Sun Oil for the development of its Fort Kent heavy oil project located in the Cold Lake area of north-eastern Alberta.

Under the terms of the letter agreement, Sun Oil is acquiring a 30 per cent interest in the 4,000 acre heavy oil project. Sun Oil will pay 70 per cent of capital costs on the phase one expansion currently planned to be completed in 1981. Sun Oil will pay 55 per cent of the first C\$137m of capital costs for the phase three expansion and development.

The agreement provides that Worldwide will operate through phase one and phases two and three of the project. Sun Oil will be the operator of phase three.

This agreement is subject to the approval of the Foreign Investment Review Agency of Canada.

An outside engineering firm has calculated that Worldwide

and whose ore grades are expected to decline.

Other switches in the ASA portfolio were the sale of 17,000 shares in Consolidated Marshalls, the troubled antimony producer, and the consolidation of coal interests through the purchase of 5,000 shares in Amax and 2,500 shares in Tavistock Coal.

ASA's net assets were worth 16s.66p (£10.38) per share at the end of the May quarter against 16s.30 at the end of the February quarter.

Agnico-Eagle: dividend talk

MR. PAUL PENNA, president of Canada's Agnico-Eagle Mines remains as confident as ever about the future of the company's gold and silver operations. Asked at the Toronto annual meeting: "When are you going to pay a dividend?" he replied: "Don't be surprised if we make a statement before this year is out," reports John Soghan.

Now free of debt and enjoying the benefits of higher gold prices—because of the fall in the Canadian dollar the price of bullion there is currently over £32.00 per ounce—the company expects to make an operating profit of C\$2.5m (£1.2m) in the first half of this year and should do better in the second half.

The Joutel gold property in Quebec is getting into the higher grade zone from the first two of its new deep levels and an improved gold recovery is anticipated from this ore. An improvement is also reported at the silver operation at Ontario's Cobalt Camp where the record "jewelry box" intersection was obtained of 2,251 ounces of silver per ton over two feet.

Meanwhile, the company has reached an agreement in principle to acquire the former Castle Leitetewey silver mine in the Gowganda district of northern Ontario. "We'll take a good look at it," said Mr. Penna, adding that additional gold properties are being sought within a reasonable radius of the Joutel mine. Agnico-Eagle shares are around C\$6.12 in Toronto.

Trident TV advances at midway—record year seen

HIGHER TURNOVER of £55.9m a good start, though it is still a relatively small activity. The finished products and marketing arm seems to have run into customer resistance in the first half year ended March 31, 1978.

The exceptional growth in television advertising revenue has come through strongly in the second half. With this boost the reported turnover of £55.9m is up 10 per cent, but earnings from the leisure parks—negative in the winter close season—should be substantially down the level of stocks of raw materials and partly finished goods. A 2.4 per cent portion of these had been bought at relatively high prices (in relation to last year's selling prices) which contributed significantly to the total pre-tax profit of £7.36m a year.

The interim net dividend per share is being stepped up from 6s.85p to 8s.35p—last year's final was 7s.51p.

The interim pre-tax profit after provision of 7s.24m Exchequer levy is an encouraging advance by the directors say.

Advertising remained extremely buoyant and aggregate revenue showed an increase of 7.8 per cent on the first half of 1977.

Winter is the low revenue period for the leisure division. Windsor Safari Park was closed while stocks were cut from £52.45m to £40.25m.

Apart from the running down of stocks the group has been strengthened by the rights issue last November, which brought in £32.000m and by the issue of £24.000m of convertible loan stock at the time of the acquisition of two adhesive companies in April.

Meeting 24 Portland Place, W. 19th June.

John Booth slumps to £80,088

After a first half drop from £132,084 to £57,450 taxable profit of John Booth and Sons (Balton) ended the March 31, 1978, year well down from £304,223 to £80,088 on turnover of £6.5m compared with £8.6m.

After tax of £82,189 (£16,581) extraordinary losses of £264,489 and minority interests of £264,714 the retained loss was £17,334 against a £43,261 profit.

Earnings per 25p share are given at 6s.01p (£4.05p) and the dividend is up from 1s.75p to 1s.75p.

Turnover for the year was £10.2m and after tax of £2.45m (£4.11m) net profit was £2.89m against £4.19m.

The company is owned by the Tebbitt Group to continue a policy of reducing financial exposure to the tannery industry while still maintaining a Cumbrian Engine Company.

Meeting 24 Portland Place, W. 19th June.

Tebbitt now better placed

Second half earnings at Cummins International collapsed from £1.4m to 50.25m leaving pre-tax profit for 1977 down from £1.3m to £1.4m.

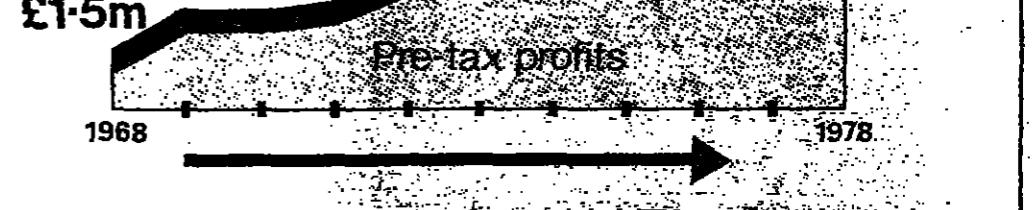
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Meeting 24 Portland Place, W. 19th June.

Readicut YET ANOTHER RECORD YEAR

£7.5m



£1.5m

Year to 31st March 1978 £7.5m

1977 £6.720

1976 £7.586

1975 £7.219

TURNOVER

Profit before taxation

Earnings per share

Dividends per share

Copies of the Report and Accounts can be obtained from the Secretary, Readicut International Limited, Horbury, Wakefield WF4 6HD.

Readicut International Limited

The House of Leroose Limited
Extracts from the Statement of the Chairman, Mr. M. K. Rose.

Profit for the year before tax amounted to £1,065,730 (£976,000/1976,996) before exchange rate adjustments and 6s.01p (£7.22p/1976,77p) after allowing for an exchange loss of 6s.856 (£976,996 profit £89,223).

In the second half year our making-up companies both here and in Holland were not wholly successful in containing rising costs with a resultant effect on profitability. Sales turnover increased to £2,825,05 an increase of approximately 12%.

Our Directors are recommending a final dividend of 2.20p per share, making 3.920p per share (1976 3.53675p) per share, the maximum allowed.

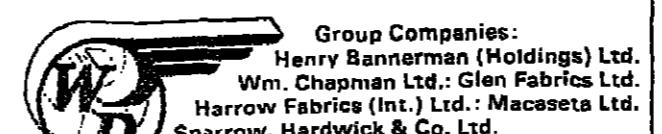
During the year under review there has been a marked improvement in the performance of our textile companies. Jersey Trend, our knitting division, has had a good recovery and there is now a stronger forward order book than there has been for some time.

In Holland, Elvi have managed another increase in turnover and they have stated profitably. Jersey Trend's market share of exclusive prints in Germany and France has steadily grown.

March Sales has again shown quite remarkable growth, with demand increasing at a most gratifying level, and we look to the future expansion of this range with great confidence.

Love for perfection
Leroose

Copies of the Annual report are available from the Secretary, Berristoe Street, Birmingham B13 9PR.



Group Companies:
Henry Banterman (Holdings) Ltd.
Wm. Chapman Ltd.; Glen Fabrics Ltd.
Harrow Fabrics (Int.) Ltd

BIDS AND DEALS

Swiss connection in Newman's Dutch deal

THE MYSTERIOUS Stanley Johnson Foundation of Switzerland has surfaced once again in the affairs of Newman Industries.

In February Newman announced that it intended to spend around £10m on acquiring a 31.25 per cent interest in a Dutch industrial engineering manufacturer, Adwest. Adwest has an option to buy the remaining shares for a further £6.6m and an additional sum not exceeding £1m. The option expires next June.

Details of the deal were contained in a circular to shareholders yesterday which revealed that if Newman does not take up its option Stanley Thomas Johnson Foundation, Curacao, which has granted the option and appears to be a significant shareholder in Adwest, has the right to buy back Newman's stake in Adwest.

It was the same foundation which bought Lonrho's 18.5 per cent holding in Newman in May last year and then sold it for £1.26m in October. Mr. Alan Bartlett, chairman of Newman and now chairman of the executive Board of Adwest, took up 200,000 of these shares, the remainder being placed among Newman associates and institutions.

The documents reveal that Adwest's directors are still forecasting pre-tax profits of £2.2m for the year to June 30. Last year, pre-tax profits were £1.5m and turnover was £22.6m. In the last balance sheet Adwest's net worth was given as £2.8m which compared with long term borrowings of £7.2m and short term borrowings of £2.5m.

Under the terms of the agreement, Newman is to refinance £7.65m of long term borrowings by December and if it exercises its option to buy the rest of the equity will refinance a further £1.9m by December 1980.

GREENALL, WHITNEY

The offers on behalf of Greenall Whitley & Co. to acquire the issued capital of James Shipstone have become unconditional in all respects.

Acceptances have been received in respect of 20,240,310 ordinary shares (88.5 per cent) and 153,943 3.3 lead-acid automotive and traction per cent.

THE UNION STEEL CORPORATION (OF SOUTH AFRICA) LIMITED

(Incorporated in the Republic of South Africa)

At the sixty-sixth ordinary general meeting of shareholders of the Corporation held on 20th June, 1978, the following salient points were highlighted by the Chairman, Dr. M. D. Marais:

1. GROUP PROJECTS TO DATE

Group unadjusted profit after tax for the 4 months ended April 30th amounts to R1 351 000. The profit for the corresponding period the previous year was R1 26 000. This represents an increase in group profit of R1 255 000. This increase is mainly attributed to higher profits in the steel division whilst ALCOR Veldmaster, copper and castings performed adversely. A further decline in demand for aluminium conductor from Escom was experienced which resulted in a 70 per cent drop in despatches of ALCOR products. The closing of certain aluminium production units and curtailment of working hours were inevitable.

Recessionary conditions also affected the market for copper and castings and a pronounced reduction in demand for these products was experienced during the last 6 months. The results of these divisions for the first 4 months of the year are lower in comparison with the corresponding period the previous year.

Special and mild steels realised a profit for the period under review and market conditions indicate a revival for the types of steel products which USCO manufactures. Stock levels of steel merchants were kept abnormally low due to the recessionary situation and the replenishment of stocks also contributed towards the better demand which was experienced.

Despatches of the product groups were 14 per cent higher than the corresponding period the previous year.

Due to the sharp increase in demand for steel products manufactured by the Corporation, production units which were closed down during 1976/77 due to recessionary conditions, were put into operation and working hours extended.

Further cost saving measures remain under the spotlight and will be extended where necessary.

2. MARKET CONDITIONS AND PROGNOSIS

(a) Mild and Special Steels

The mild steel market remains weak and is traditionally highly competitive. The market for special steels however, is favourably influenced by the increased gold price, the reasonably stable motor industry and general stock build-up.

The demand for forgings is satisfactory but activities in the heavy engineering sector are still very low and the demand for carbon forgings is poor. A revival in the agricultural sector is still absent and the demand for agricultural steels remains low.

During 1978 the Corporation will commence with the production of certain tool and high speed steels, products which to date have not been manufactured in South Africa, and the demand appears to be very promising. The general expectations are that sales of steel products will be satisfactory during 1978 and that this section will maintain its profit position.

(b) Castings

The decrease in iron ore mining activities is adversely influencing the demand for castings. Infiltration by competitors in the Corporation's traditional markets is increasing as a result of the commissioning of new plants resulting in additional production capacity in South Africa. A policy of diversification and penetration into other established casting markets is essential to ensure an acceptable utilization of the available production capacity.

No drastic recovery of market conditions for castings is envisaged during 1978.

(c) Copper

No significant signs of a market improvement for copper cables, the biggest consumer of electrolytic copper, is noticeable. The demand for copper from the electrical machinery sector has reduced considerably and with limited expenditure by the authorities, the market condition for copper can be considered the weakest in the present recession.

In spite of indications of a slight improvement in the economy, consumption of copper is consumer orientated and only a small portion of the Corporation's product range will benefit favourably as a result of a higher demand from the motor industry and domestic electrical appliance industry.

It is expected that market conditions for copper will remain depressed during 1978 but that this section will realise a profit.

(d) Veldmaster

Veldmaster is still operating at a loss after the first 4 months of 1978. The position is similar to that of the corresponding period the previous year. It is expected that Veldmaster will again close the year with a loss. This situation is mainly attributed to decline in the export market as a result of the general economic slump. Certain steps are being taken relative to marketing and pricing of Veldmaster products which, it is expected, will have a favourable influence on Veldmaster performance in 1978.

(e) General

No appreciable recovery in the steel market conditions can be expected before 1979, mainly for two reasons. The first being the American balance of payment problems and the second is attributed to the lack of real growth rate of the EEC countries which will not materialise as a result of price cutting, keen competition and limitations by governments on outside competition.

As far as South Africa is concerned the steel industry is basically in an unhealthy state mainly due to rising costs which are symptomatic of capital intensive industries like the steel industry. USCO is in the fortunate position of operating in special steels and the results for the first four months were a pleasant surprise which shows what can be achieved in the steel industry despite weak conditions in the so called mild steel market.

The poor performance of the copper, aluminium, conductor and Veldmaster divisions is less satisfactory and can be attributed to cost increases which, despite the recessionary conditions of the past 4 years, still continue.

Contrary to other economists I foresee no improvement in the present inflation rate and I predict a consumer inflation rate of 10 per cent in 1978 and an even higher rate for costs. This prediction is based on world pressure on South Africa to increase wages unrealistically in respect of certain labour groups which is outside all proportion in relation to the increase in their productivity. The steel industry is thus burdened with unique cost factors which are to a great extent not within their control.

USCO management deserves credit for the manner in which they succeeded in curtailing costs and rationalising activities. Everything possible is being done to improve USCO's position and to increase its profitability.

M. D. Marais
Chairman of the Board

Adwest buys Duport subsidiary

By Christine Moir

In a move which will create a company with around a third of the steering gears market, Adwest, the Berkshire engineering group has bought a subsidiary of Duport, the West Midlands industrial holding group.

The company involved is Burman and Sons which is one of the leading independent manufacturers of steering gears, with a turnover last year of £20.2m, nearly half that of Adwest. Adwest is paying £22m for Burman but it has also agreed to pay £2.7m worth of loans which Burman has made available to Adwest. These will now be refinanced through bank borrowings.

Profits from Burman last year were £301,000 before interest, suggesting some £200,000 pre-tax on commercial rates of interest for the borrowings. Some 20 per cent of its business has been in supplying components for the tractor industry, which has been particularly depressed.

On the basis of the historic profits Adwest appears to be paying nearly 50 per cent earnings for Burman. Mr. P. V. Gilliland, chairman of Adwest, says he is confident that profits will recover strongly this year to around £1m pre-tax.

He sees no reason why Burman cannot recover to a level where trading margins amount to between 8 per cent and 10 per cent of turnover. For the current year some £1.1m has already been earmarked for plant replacement.

The purchase has still to be studied by the Monopolies Commission which is known to be currently resistant to further concentration in British industry. However, a major factor in favour of the acquisition could be that the market leader in the steering gear industry, Cam Gears (with 50 per cent or so), is U.S. owned.

Adwest's pre-tax profits last year were £5.6m on turnover of £42m.

CENTROVINCIAL

Centrovincial is to make a £230,000 offer to buy ITC for £93m and then sell it to the Post Office Superannuation Fund for £85m cash.

Mr. Anthony Tuke, chairman of Barclays, says in a letter to shareholders that the effect of these transactions will provide the bank with the opportunity to raise some £35m of new capital without the need to call on stockholders for additional funds, and to increase ordinary dividends by 20 per cent.

SHARE STAKES

Sir Joseph Causton and Sons — Mr. F. C. B. Bland, a director, sold 100,000 ordinary shares on June 21. Reducing his holding to 1,000,000 shares (24.5 per cent).

Barclays — Mr. J. H. Securities has acquired a further 100,000 ordinary shares increasing its holding to 250,000 shares (5.4 per cent). Mr. M. Herman Smith and Mr. R. Herman Smith (directors) of Donegal Securities.

Kelsey Industries — Mr. G. F. Arbib, a director, has purchased 20,000 ordinary shares increasing his interest to 399,226 shares (10.4 per cent).

Burton Group — Mrs. B. J. Karmel, the wife of Mr. D. Karmel, a director, has sold 236,933 A ordinary shares at 114.5p.

Associated Newspapers Group — The Hon. Vere Harmsworth, a director, has sold 20,000 ordinary shares reducing his interest to 26,880 ordinary shares. Mr. S. M. Gray, a director, has purchased 1,300 ordinary shares.

E. J. Riley Holdings — Mr. J. Slater, a director, has acquired 6,000 ordinary shares. Mr. D. C. K. Browning, a director, has disposed of 146,000 ordinary shares.

Randall Group — Ferguson Industrial Holdings has acquired a further 40,000 shares, increasing its holding to 265,000 shares (10.4 per cent).

Poly Peak Holdings — Mr. R. Zelker, a director, bought 25,000 ordinary shares at 5p on June 23.

Wettern Brothers — W. and J. Glossop purchased 21,300 ordinary shares at 95p on June 23.

ASSOCIATE DEALS

Rowe and Pitman, Hurst Brown, on June 23, sold for a discretionary investment client 622 Thomas Tilling Ordinary shares at 113p.

Hefferwick, Stirling, Grumbar bought 10,000 Wood and Son (Holdings) at 53p on June 23 on behalf of associates of Newman Industries.

Optimism at Wm. Pickles

At the AGM of William Pickles Mr. C. Harold Buckley, the chairman, said he would be less than honest if he intimated that 1978 had opened up well, but he is very optimistic and confident about the future of the Group.

It is soundly based, he told shareholders, and the subsidiaries are well diversified in garments for men, women and children, household textiles, soft furnishings, fabrics, sportswear, upholstery fabrics and neckties.

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GKN/Sheffield Twist link

GKN Distributors and The Sheffield Twist Drill and Steel Company have formed a joint company for the distribution of cutting tools, socket screws, hand tools and general engineers' equipment to the engineering distributor.

This company will be known as Dormer Distribution (Tools), and will sell exclusively to engineering merchants and distributors. It will carry a full range of Dormer cutting tools, GKN socket screws and complementary ranges of engineering tools.

Progress by Percy Bilton

At the AGM of Percy Bilton, the chairman said that the private housing division was now achieving its targeted profitability after substantial reorganisation. Contract housing was under control and would no longer be a drain on the resources of the group. Meanwhile, cash had been reduced to make investments which will secure significant future growth in your group's property portfolio.

APPOINTMENTS

J. F. Tigar joins Guinness Mahon

Mr. J. F. Tigar has been appointed to the Board of GUINNESS MAHON & CO. (Guinness Peat Group) from July 3. He was previously assistant principal and chief foreign exchange dealer at the Bank of England.

The following changes have been made to the executive Board of SWAN HUNTER SHIP-BUILDERS on the appointment of Dr. P. A. Milne and Mr. N. A. Stoen to British Shipbuilders: Mr. G. D. Hilton has become managing director; Mr. L. Johnson and Mr. R. J. Smith, joint deputy managing directors; Mr. R. F. Kilbourn, production director; Mr. N. Gilchrist, works director; and Mr. C. P. Douglas, personnel director.

Mr. Tom Turvey has been appointed vice-chairman of the CO-OPERATIVE WHOLESALE SOCIETY, succeeding Mr. H. A. Toogood who has retired. Mr. Turvey has also joined the Board of the Co-operative Bank.

Mr. G. W. H. Lewis has been appointed managing director of WICKMAN MACHINE TOOL MANUFACTURING COMPANY and Mr. J. Carson has been made manufacturing director. Mr. Lewis is a director of Wickman Ltd.

Mr. Ian Wrigglesworth, MP, has become chairman of the LABOUR ECONOMIC FINANCE AND TAXATION ASSOCIATION in place of Lord Houghton, who has resigned because of pressure of other work.

Mr. David Harrison has been appointed managing director of CHARTPAK EUROPE, joining that company from George Rowley and Co.

Mr. W. D. Sharp has been appointed a director of ARBUTHNOT LATHAM AND CO.

Mr. John McCarthy has been appointed a director at HARRISON AND SONS (HIGH WYCOMBE). He joins the company from Eric Benrose.

Mr. Harold Reynolds has been made a director of the North and East Midlands regional Board of LLOYD'S BANK which sits under the chairmanship of Mr. G. C. Kent. The appointment is from July 21. Mr. Reynolds is joint managing director of Whitworth Holdings and a director of Weetabix.

Lord Aman has been appointed trustee of the NATIONAL GALLERY in succession to Sir Gordon Sutherland, whose term of office has expired.

Mr. David Bingham, marketing manager of the saws and tools division of SANDVIK UK, has been appointed to the board of the company.

Mr. John Edwards has been appointed managing director of the products divisions of LOUIS C. FDWARS AND SONS (MANCHESTER) following the retirement of Mr. George McCord.

Mr. James Bent has been appointed to the board of NEI PEEBLES, a member of Walter Lawrence Ltd. Mr. T. J. C. Mawby has become secretary of BRUCE PEEBLES.

Mr. John Redgrave has been appointed chairman of WALTER LAWRENCE LTD. He succeeds Mr. Brian Pritchard, who will remain a director of the parent Board and a director of Walter Lawrence Estates. Mr. T. J. C. Mawby has become secretary of Walter Lawrence Ltd.

THE JOHN BRIGHT GROUP

Industrial recession affects results

The 55th Annual General Meeting of The John Bright Group Limited will be held in London on July 19, 1978. The following is a summary of the circulated Statement of the Chairman, Mr. I. M. L. D. Forde, for the year ended April 1, 1978.

Trading conditions were affected by a sharp fall in the price of cotton which forced us to write down the value of our raw cotton stocks and resulted in a stock loss of £271,000. Also demand for tyre cord deteriorated to such an extent that we were no longer successful in maintaining production at Preston. We therefore decided to close down the whole of our operation there. The net cost of this closure amounting to over £98,000 has been charged in full against this year's profits.

Although turnover was little changed net profits after tax (but before the closure cost) have shown a sharp fall to £355,047 as against £600,471 a year ago. In view, however, of the exceptional nature of the two losses and the strong financial position of the Group, your Board has decided to recommend a Final Dividend payment on the Ordinary Stock at 1.47p per Ordinary Stock Unit maintaining the total dividend at 2.42p for the year.

Demand for the products of the Industrial Textiles Division became increasingly affected by the world-wide recession in industrial activity. Sales fell sharply and pressure on prices both from overseas and home competition became severer. Our Spinning Division was similarly affected. Under these conditions much of this business became unprofitable but by availing ourselves of the Temporary Employment Subsidy we were able to accept such orders and thus maintain in employment a greater number of people than would otherwise have been possible.

In view of the reduced level of activity the opportunity has been taken to press forward with the modernisation programme. The new weaving shed has now been completed and new machinery is at present being installed.

In a market which has been far from buoyant, our sales of carpet yarn have been maintained at a satisfactory level and plans are well advanced to increase our productive capacity in this field.

The volume of our tyre cord sales was maintained by obtaining increased business for export which carries a lower profit margin. The general swing to radial tyres has caused a world decline in the demand for textile reinforcement used in tyres but our tyre cord production unit in Rochdale is one of the most modern in Europe and it should be possible to retain this unit on a profitable level of production.

There is no clear evidence as yet of a sustained recovery in demand for our products. The timing of this is still unpredictable, but I am confident that the Company with its modernised capacity should be in a strong position to reap the benefit when it comes.



INTERNATIONAL FINANCIAL AND COMPANY NEWS

German Cartel Office ponders action over VEBA-BP gas deal

By LESLIE COLITT

BERLIN, June 26.

THE WEST GERMAN Cartel Office is examining the DM 800m (\$385m) deal between Deutsche BP and the VEBA energy group to see whether it will take action.

Bern Wolfgang Kartte, president of the Cartel Office in Berlin, said particular attention is being paid to VEBA's sale to Deutsche BP of a 25 per cent share in Ruhrgas, West Germany's largest natural-gas company.

If the Cartel Office objects to the deal, this agency of the West German Economics Ministry would place itself in opposition to the German Government, which controls 44 per cent of VEBA.

Such a conflict of interest has been seen before, however, when the Cartel Office investigated oil companies, including VEBA, in 1974 for allegedly overcharging customers in West Germany.

In the same year, Volkswagen, in which the government is a large minority shareholder, was charged with unjustified price rises but the Cartel Office subsequently dropped the case.

Bern Wolfgang Kartte made his remarks while presenting the Cartel Office report on its activities last year.

At the same time, a representa-

AUSTRIAN BREWING

Viennese beer barons leave the stage

BY PAUL LENYAI IN VIENNA

WITH THE planned takeover of Ing as the patron of arts and merger, along with stringency was expected to be reduced to which has an 18 per cent holding in exchange to Brau. Creditanstalt would rationalise in cause a 25 per cent holding in exchange to Brau. Creditanstalt would

completed merger of the third of private capitalism in an emergence of an aggressive, industries are either nationalised or belong to the industrial hold-

ment in the industry is being image of the large banks. But forced to react to tougher competition as sales stagnate.

As the "super rich" in an Austria governed for the past

eight years by the Socialists has never reflected their real

Schwechater Brauerei, owned by the family of Mautner Markhof "beer barons," will dis-

appear as an independent pro-

ducer when the acquisition by

Schwechater Brauerei, so that

efficient Brau AG of Linz goes

through, while Goesser and Reininghaus have already com-

bined to form an enlarged

brewing concern in the province

of Styria.

The companies worked out a

price and rebate system which

was used in a number of price

increases between October 1968

and November 1974. The com-

panies were: Norddeutsche

Schleifmittel-Industrie Christian-

sen; 3M Deutschland; Vereinigte

Schmierstoffe; Maschinen-

fabriken; Starcke; Carborundum

Werke; Feldmühle; C. Klingspor;

C. F. Schröder; Rheinisch-

Schmiergelwerke; Norton; and

Wantrieder Schmiergelwerke.

In the past ten years, the

Cartel Office has issued 171 legally valid fines amounting to DM 112m. The majority of com-

panies were fined for illegal

price and rebate arrangements.

Turkish credit stepped up

BY METIN MUNIR

ANKARA, June 26.

CITIBANK has raised from \$100m to \$150m the seven year facility under the so-called "constructive remittance scheme," that there will be inevitable dis-

tribution among the suppliers since the \$150m is a drop in the ocean compared with Turkey's overall debt. It is estimated that the debt for unpaid imports

since February 1977, totals \$1700m.

Secondly, the Finance Ministry is insisting that a portion of the facility be used as fresh money to finance new imports. Fresh money is crucial to Turkey which is suffering from a serious foreign exchange shortage.

Citibank is arguing that at this point it is more important for Turkey to clear off its old debts and open its channels with its suppliers.

Both Citibank and the Ministry of Finance have refused to disclose how many suppliers have applied to benefit from the scheme or which and how many would benefit from it.

Company sources expect an agreement on the matter to be attractive for all concerned there are certain doubts

Ministry of Finance in ten days.

Triumph increases profit

BY JOHN WICKS

ZURICH, June 26.

Despite the textile recession, Universa AG and consisting of 17 companies in Switzerland, turnover of Triumph International, and elsewhere accounted for the leading underwear, foundation garment and swimwear concern, rose by 5 per cent last year to SwFr 800m (\$415m). The group, which has 31 subsidiaries throughout the world, also reported a further rise in profits. The European division, headed by the Berne company Triumph markets has not taken place

ALFA ROMEO plans to reduce its capital to L52.5bn from L48.4bn, L150.3bn by reducing the nominal value of its shares to short-term debts of L199bn cover losses for 1977 of L98.4bn against L160bn at the end of 1976, and medium and long-term debts of L99bn compared with

The 1977 loss figure is for the writing down of L7.7bn.

Triumph views the future with some optimism, "although

there is a further rise in profits.

Sales last year rose to L92.8bn

participation in Alfa Sud, the

car plant near Naples jointly

owned with Alfa parent company

Finmeccanica. For 1978, Alfa Reuter

MILAN, June 26.

ALFA ROMEO reported a loss of

L52.5bn from L48.4bn.

Alfa Romeo ended 1977 with

nominal value of its shares to short-term debts of L199bn

cover losses for 1977 of L98.4bn against L160bn at the end of

1976, and medium and long-term

debts of L99bn compared with

26 tonnes in 1983. This com-

parison with the 19m tonnes sold

last year and the 32m tonnes delivered in its peak year of

1974. The team itself warns against too much reliance on such forecast.

Mr. Sten Johansson, the managing director, commented that LKAB could expect to run

at a loss for two more years.

IT is due to submit a final report to the August. The company expects

to lose around Skr675m (\$1.47m).

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against 126m tonnes in 1977; but underlines that LKAB must also

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INTERNATIONAL FINANCIAL AND COMPANY NEWS

Japanese audio groups plan to merge

By Yoko Shibata

TOKYO, June 26. CROWN RADIO, a medium-sized audio equipment maker listed on the Tokyo Stock Exchange, and Cybernet, a top, but unlisted citizen band transceiver maker, plan to merge on an equal basis from October 1.

Crown and Cybernet are highly export-oriented companies. The merger is aimed at meeting the effects of the rise in the yen in the foreign exchange. The companies believe at the same time that they can strengthen each other in "techniques, office management and manufacturing. It will be possible, they say, to develop and vary products by the combination of Crown's audio techniques and the communications experience of Cybernet.

The rise in the yen left Crown with a deficit of Y200m (81.5m) for the fiscal year ended last month, and with Y188m of cumulative deficits at the end of the year.

Industrial sources regard the initiative for the merger as having been taken by Cybernet, which had been seeking the opportunity to become listed on the second section of the stock exchange, but dropped the plan with the fading of the transceiver boom. Its business performance has been deteriorating.

The Tokyo Stock Exchange is studying the merger, and has halted transaction in Crown's stocks. The exchange is thought likely to examine the merger particularly closely since Cybernet is larger than Crown in terms of sales network and employees.

The company arising from the merger, to be called Crown-Cybernet, will have a capital of Y1.5bn. The president will be Mr. Kuroki Tomono, of Cybernet, and the chairman Mr. Kurihara, of Suezon.

Swiss bank to open in Tokyo

By John Wicks

ZURICH, June 26. SWISS VOLKSBANK, of Berne, Switzerland's fourth biggest commercial bank, is to open a representative office in Tokyo on July 1. This is intended to improve services to the bank's internationally-active clientele and to strengthen business links in the Far East.

The office will be headed by Kenzo Wada, formerly a managing director in the Japanese Ministry of Finance.

Malays offered stake in East Asiatic (Malaysia)

BY WONG SULONG

EAST ASIATIC COMPANY tations, the production and company in Kuala Lumpur, in its Malaysian subsidiary, to pharmaceutical and nutritional products, in partnership with two Malay firms, Wong Sulong writes from Kuala Lumpur.

Malaysians to conform with the Government policy of allowing the assembly of Vespa scooters.

Malaysians wider participation in the country's corporate sector.

EAC said that it has received approval from the Malaysian Capital Issues Committee to sell 21m one ringgit shares in East Asiatic Company (Malaysia) at 18 ringgit per share.

Of the 21m shares offered for 18.5m ringgit for the current

sale, 15m will be reserved for year, and that it should be able to open to other Malaysians.

EAC said that firm commitments have been received in respect of 1.6 ringgit, the prospective gross dividend yield is 12.5 per cent.

11.5m shares from Malay financial institutions, and the remaining 9.5m uncommitted shares

would be managed by Pertanian Baring Sdn, the merchant bank which is the adviser to EAC in the reconstruction

scheme. East Asiatic Company (Malaysia) was formed in 1956, and has acquired from the Mitsubishi Corporation, has established a commodity trading

company in Kuala Lumpur, in partnership with two Malay firms, Wong Sulong writes from Kuala Lumpur.

Mitsubishi owns 30 per cent of the equity of the new company, Sinar Berlian, while the remaining 70 per cent has been taken up by Maha Perkasa and Impian Development. Sinar Berlian's authorised capital is 400,000 ringgit of which 200,000 ringgit is paid up.

The executive director of Sinar Berlian, Mr. Hidekazu Nagayo, who has 17 years' experience trading in non-ferrous metals with Mitsubishi, said that the new company has begun trading in tin. It would next be dealing in steel, as Malaysian oil companies are expected to require various steel products for their complexes.

Mitsubishi itself is involved in the construction of the US\$1bn liquid natural gas plant in Sarawak in partnership with the Malaysian oil company, Petronas and Shell.

ZIM ISRAEL

BY L. DANIEL

NET PROFITS at Zim Israel Navigation Company rose by 10 per cent in 1977 to \$4m. Turnover also increased 10 per cent, to \$435m.

The company hopes to break even in the current year, in spite of heavy losses arising from the general strike in the fleet three months ago and the resulting loss of some customers.

The dividend for 1977 is unchanged at 15 per cent.

Although Zim is the country's national carrier, 70 per cent of its turnover of \$438m last year (up 10 per cent) represented trade between foreign ports. At the same time, the company's share in total exports-imports through Israeli ports declined by 6 per cent. The company has been losing money on its home lines and tanker trade, but more than balanced this by earnings on freight carried between foreign ports. The company had benefited from "entering new markets, especially in developing countries," Mr. Y. Rotem, said.

ZIM ISRAEL

BY L. DANIEL

Zim's operations brought the 67 ships, totalling 1.8m dwt, owned or chartered from Israeli companies, together with 35 chartered foreign vessels with an aggregate 200,000 dwt.

The company expects to complete its modernisation programme by the end of the year.

It sold off six old vessels last spring, and still has six new freighters under construction.

With their delivery, Zim intends to compete for greater share of Israeli fertiliser, and citrus and other farm produce exports.

But the company has decided not to order any eight container ships for its world-wide container service in view of the heavy investment involved. Instead, it will charter such a vessel to a service which extends from Europe via the U.S. to Japan.

Mr. Jacob Levinson, chairman of the feeder service from Italy to Israel, "A" Stock, which was offered to

for containers going to or from

Newfoundland. In 1977 the Ampal group extended loans to and made investments in Israeli enterprises from most profitable operation and sources in the United States and Israel, and in amount of \$183,000,000.

Zim currently operates 81 ships.

SELECTED EURODOLLAR BOND PRICES

MID-DAY INDICATIONS

Bid Offer

STRAIGHTS

Aleco Australia Spc 1959 91 97

Allevi Spc 1957 91 97

Austalia Spc 1990 91 97

Banca Popolare di Bergamo Spc 1992 91 97

Banca di Roma Spc 1992 91 97

Barclays Bank Spc 1992 91 97

Bowater Paper 1992 91 97

Can. Natl. Radiator Spc 1956 91 97

Carlsberg Spc 1956 91 97

Denmark Spc 1954 91 97

ECB Spc 1952 91 97

ECB Spc 1951 91 97

ECB Spc 1950 91 97

ECB Spc 1949 91 97

ECB Spc 1948 91 97

ECB Spc 1947 91 97

ECB Spc 1946 91 97

ECB Spc 1945 91 97

ECB Spc 1944 91 97

ECB Spc 1943 91 97

ECB Spc 1942 91 97

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Currency, Money and Gold Markets

\$ steadies in quiet trading

Trading in yesterday's foreign exchange market was at a generally low level and attention was once again focused on the U.S. dollar/yen performance. The dollar may have received some support from Japanese banks in London and it finished at around its best levels of the day. This was no doubt helped by a certain amount of buying interest in New York although this in turn may have represented further official intervention. In fact the dollar looked slightly softer overall although its trade weighted average depreciation, as calculated by Morgan Guaranty

having stood at 81.2 in the morning and 81.3 at noon.

TOKYO—The U.S. dollar continued to lose ground against the yen, continuing the weaker trend in European markets on Friday.

It closed at Y208.25, compared with Y209.52 previously, in very nervous and heavy trading. After opening at Y208.10, the dollar fell to a record low of Y208.30 which prompted some central bank intervention. However, this was soon stopped after further speculative buying of yen nullified any stabilising effect attempted by the bank, on such a scale.

The dollar may have been helped later in the day by the possibility of an imminent rise in U.S. interest rates. Turnover in the spot market remained heavy at \$83m and about \$78m in combined forward and swap trading.

FRANKFURT—The dollar was fixed at DM 2.0763 which was higher than levels attained in early trading. The U.S. currency rose gradually in generally quiet trading in what was seen as a counter reaction to its recent losses. However, market sentiment seemed to have turned the dollar resuming its downward trend against the yen throughout the rest of the week. Trading was also quiet ahead of West German trade figures which may be announced today or tomorrow.

PARIS—In nervous trading, the dollar was steady at its lower levels against the franc with only a moderate volume of business. The U.S. currency closed at FF 4.5560 from FF 4.5620 on Friday. It seems probable that conditions surrounding the franc will show little change ahead of the Retail Price Index for May, due later this week. The French currency improved against the West German mark and the Swiss franc but eased slightly against sterling which closed at FF 4.8290.

MILAN—The lira improved against the dollar but lost ground to the yen and other major European currencies at Monday's fixing. A further strengthening of the yen showed a record high of L14,158 against the lira. The dollar eased to L855.6 from Friday's L857.05. Trading was light in all currencies with the West German mark rising to L412.19 from L409.00, a rise of just 5 points on Friday's close. On

Bank of England figures, the pound's trade-weighted index L411.78 and the Swiss franc to eased slightly to 81.3 from 81.4, L459.01 against L458.31.

EURO-CURRENCY INTEREST RATES*

June 26	Sterling	Canadian Dollar	U.S. Dollar	Dutch Guilder	Swiss Franc	W. German Mark	French Franc	Italian Lira	A-Iran S	I-pana Yen	£		\$		Notes Rate	
											2	3	6	12		
1 day notice	10.104	71.814	71.754	51.4	31.4	7.7	78.778	78.778	8.12	—	271	28.0	—	—	—	—
10 days	10.104	71.814	71.814	51.4	31.4	7.7	78.778	78.778	8.12	—	60.61	—	—	—	—	—
Three months	11.113	77.814	81.814	41.4	41.4	1.7	78.778	78.778	8.12	—	271	28.0	—	—	—	—
Six months	11.113	81.814	81.814	41.4	41.4	1.7	78.778	78.778	8.12	—	271	28.0	—	—	—	—
One year	12.123	81.814	81.814	41.4	41.4	1.7	78.778	78.778	8.12	—	271	28.0	—	—	—	—
Canadian Dollars	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Canadian Franc	1.480	0.828	1.844	182.9	4.046	1.656	1.980	1.980	1.316	—	28.92	—	—	—	—	—
Canadian Franc	1.660	0.807	3.070	6.578	13.99	5.726	6.846	26.27	3.498	100	—	—	—	—	—	—

The following nominal rates were quoted for London dollar certificates of deposit: One month 8.05-8.15 per cent; three months 8.30-8.40 per cent; six month 8.70-8.80 per cent; one year 9.00-9.00.

Long-term Eurodollar deposits: two years 8.54-8.74 per cent; three years 8.94-9.14 per cent; four years 9.14-9.16 per cent; five years 9.14-9.16 per cent. * Rates are nominal closing rates.

Swiss franc rates at call for sterling, U.S. dollars, and Canadian dollars; two-day notice for guilders and Swiss francs.

Asian rates are closing rates in Singapore.

Rates given for Argentina as free rate

EXCHANGE CROSS-RATES

June 26	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	A-Iran S	I-pana Yen	£		\$		Notes Rate	
											2	3	6	12		
1 day notice	10.104	71.814	71.754	31.4	31.4	7.7	78.778	78.778	8.12	—	271	28.0	—	—	—	—
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Long-term Eurodollar deposits: two years 8.54-8.74 per cent; three years 8.94-9.14 per cent; four years 9.14-9.16 per cent. * Rates are nominal closing rates.

Swiss franc rates at call for sterling, U.S. dollars, and Canadian dollars; two-day notice for guilders and Swiss francs.

Asian rates are closing rates in Singapore.

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Long-term Eurodollar deposits: two years 8.5

STOCK EXCHANGE REPORT

Gilt-edged lead fresh retreat in uncertain markets

Falls to $\frac{3}{4}$ while 30-share index loses 3.3 to 453.0

Account Dealing Dates
Option
*First Declara. Last Account
Dealing Dates Day
Jun. 22 Jun. 23 Jun. 24 Jul. 4
Jun. 26 Jul. 6 Jul. 7 Jul. 18
Jul. 10 Jul. 20 Jul. 21 Aug. 1

*New time "dealing may take place from 9.30 a.m. to business days earlier.

Worried by the general uncertainties, investors continued to hang fire at the start of the new Account yesterday and the result was a further deterioration in both British Funds and equities. With few major pointers scheduled this week, the funds were reflecting concern about the trend in short-term interest rates not only in the U.S. but also at home. Inflationary and election pressures were also being registered, a combination which led to the longer-dated issues showing losses to $\frac{1}{2}$ during the early session.

Views that part of the selling was necessary in order to finance today's call of £30 on the long-term Exchequer 12 per cent 2021-17 issue, were not conclusive but selling pressure on the stock lessened considerably. Attempts to rally lapsed substance until the late afternoon business when the shorts attracted bear cover and eventually recovered $\frac{1}{2}$ to 305p on the day. Longer maturities followed and similarly reduced their losses to $\frac{1}{2}$.

Equity markets went lower with the funds and recovered in accordance with that sector. Selling was of little consequence —bargains marked at 4.294 were the lowest for the start of an Account since January 3—but genuine buyers refused to be drawn by the cheaper price levels.

The FT Industrial Ordinary share index was down at the 1 p.m. calculation but closed a new 3.3 earlier at 453.0, its lowest since April 17, while the falls to rises ratio in FT-quoted Industrials widened to 3.1.

Influenced by the latest setback in the main funds, Corporations lost as much as a full point, while recently-issued scrips such as Southend-on-Sea 12 per cent 1987 and Barnet 12½ per cent 1987, both down 1.5, and 1.4 respectively, and 1.4 and 1.3 respectively. First time dealers were uneventful in three new Preference stocks, all issued by way of capitalisation to Ordinary holders: Allied Leather 9 per cent closed at 90p, while JB Holdings 10 per cent settled at 97p and F. Miller 11 per cent at 85p.

Notable only for a marked lack of activity, the market in investment currency drifted lower and the premium rate gave up a final 1.10 per cent after 109.1 per cent. Yesterday's SE conversion factor was 0.6683 (0.6685).

After a fairly busy morning session, interest in Traded Options only waned and subsequently 100 contracts were added to the mid-day total of 256. Grand Metropolitan with 118 contracts done, provided nearly a third of the modest total, while ICI followed with 76.

Insurance easier

The threat of an insurance exchange similar to Lloyd's of London being established in New York additionally unsettled Insurance Brokers, which closed with falls that ranged to 5. Minet, 183p, and Willis Faber, 247p, were both that much cheaper, while Alexander Howden gave up 4 to 185p and C. E. Heath declined 3 to 240p, after 237p. Leslie and Godwin, however, displayed resilience and edged forward a penny to a 1978 high of 107p on renewed bid speculation. Elsewhere, Pearl lost 8 to 220p among life issues where Britannia relinquished 4 to 156p.

The major clearing banks moved within narrow limits and closed with modest losses. Giasi, 182p, and Standard Chartered held firmly at 385p in front of today's preliminary results. Mirroring the dull trend in gilts, Union lost 10 to 305p among Discount Houses. Profits in line with forecasts and a proposed 20 per cent scrip-issue helped Cattell Holdings widen 11 to 315p.

Leaders Building descriptions entered small selling and finished with modest falls. Richard Costain, ex the scrip issue, opened 4 lower in an attempt to establish a trading level but remained untested and that much down at 178p.

John Laing A, 170p, and Taylor Woodrow, 355p, also eased 4, but occasional speculative buying and a little option business left Norwest Holdings a couple of pence up at 88p. Buying interest also developed for Francis Parker, which added 4 to 165p after touching a 1978 peak of 175p.

Elsewhere, Wettex Brothers shed 3 to 85p in response to the Board's rejection of the offer from W. J. Glossop, while Modern Engineers of Bristol lost 2 to 35p on small selling in a thin market.

Fortnum & Mason up

ICI typified market conditions, easing 4 to 365p after 363p, but Fisons held steady at 360p aided by favourable Press mention.

William Ramsay shed 10 to 190p, 11 per cent.

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Sporadic small offerings in an unwilling market left Gassies A and Mothercare down 4 pence at 262p and 153p respectively. House of Fraser relinquished 3 to 130p and Marks and Spencer closed a penny lower at 130p, after 138p. Elsewhere, modest demand in a thin market lifted Fortnum and Mason 20 to 675p.

Secondary issues easier

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Industrial leaders, Glaxo led the retreat at 540p, down 12, while Unilever declined 8 to 512p, Beecham lost 7 to 480p and Bowater gave up 5 to 191p. A firm market of late in response to excellent results and a proposed 100 per cent scrip issue. Pilkington receded 6 to 320p xd.

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FINANCIAL TIMES STOCK INDICES

	June 26	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	June 27	June 26	June 25	June 24	June 23	June 22	June 21	June 20	June 19	June 18	June 17	June 16	June 15	June 14	June 13	June 12	June 11	June 10	June 9	June 8	June 7	June 6	June 5	June 4	June 3	June 2	June 1	June 27</

INSURANCE, PROPERTY, BONDS

AUTHORISED UNIT TRUSTS

Abbott Life Assurance Co. Ltd.	General Portfolio Life Ins. C. Ltd.	NPI Pensions Management Ltd.
1 St Paul's Churchyard, EC4	W.C.1011	60 Newbournes, Cl. Walkham Cross, W.C.1011
Equity Fund	139.5	Managed Fund... 149.1
Equity Fund	139.5	Prices June 1. Next dealing July 1.
Property Accr.	139.5	
Selective Fund	139.5	
Money Fund	132.1	
Pen. Selective	132.1	
Pen. Security	132.8	
Pen. Equity	132.8	
Pen. Fund	132.8	
Pen. Eq. Ser. 1	132.4	
Pen. Eq. Ser. 2	132.4	
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Pen. Eq. Ser. 215	132.4	
Pen. Eq. Ser. 216	132.4	
Pen. Eq. Ser. 2		

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FT SHARE INFORMATION SERVICE

BONDS & RAILS—Cont.

BANKS & HP—Continued

CHEMICALS, PLASTICS—Cont.

ENGINEERING—Continued

1978	High	Low	Stock	Price	Yield	Div.	Net	Gross	Red.	Yield	1978	High	Low	Stock	Price	Yield	Div.	Net	Gross	Red.	Yield	1978	High	Low	Stock	Price	Yield	Div.	Net	Gross	Red.	Yield
86	93	86	Ireland 7% 31-83	83.00	—	—	—	71	11.96	—	85	127	127	Int'l. Bldg. & E.M.	220	—	—	142	162	162	162	78	66	66	M.C.	65.00	2.4	3.3	65.00	2.4	3.3	
86	93	86	Day & Son 7% 31-85	83.00	—	—	—	92	12.94	—	86	127	127	Nat. Com. Grp.	220	—	—	142	162	162	162	78	66	66	Fisher, A. & W.	65.00	2.4	3.3	65.00	2.4	3.3	
87	95	87	Japan 4% 10 yrs.	36.00	—	—	—	61	11.48	—	87	127	127	Nat. West. E.I.	220	—	—	142	162	162	162	78	66	66	Gloucester 20p	59.00	—	—	59.00	—	—	
87	95	87	Day & Son 3% 34	36.00	—	—	—	71	6.10	—	87	127	127	Schroders E.I.	205	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	Peru Ass. 3% 34	140	—	15	—	6	11.10	—	87	127	127	Severnco W.C.	210	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	S.G.L. 3% 34	75	—	—	—	86	8.67	—	87	127	127	Standart Chart.	300	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Chart. Ind. 5% 30	305	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Union Dus. L.	270	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	U.D.I.	36	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162	78	66	66	Goldman, S.	59.00	—	—	59.00	—	—	
87	95	87	U.S. Ass. 3% 34	140	—	15	—	59	7.50	—	87	127	127	Wards Far. S.	215	—	—	142	162	162	162											

INDUSTRIALS—Continued

INSURANCE

PROPERTY—Continued

INV. TRUSTS—Continued

FINANCE, LAND—Continued

